

**University of Toronto Archives  
and Record Management Services**



**Daniel W. Lang fonds**

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**Daniel W. Lang *fonds***

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## Daniel W. Lang *fonds*

### Biographical Sketch

Daniel Wallace Lang was born in Gulfport, Mississippi, on 24 January, 1944. He attended Cranston High School in Canston, Rhode Island, from which he graduated in 1962. That year he was the New England champion of the National Forensic League, the oldest and largest American high school speech and debate honour society. In the fall of 1962, aided by a General Motors Scholarship, he entered Wesleyan University in Middletown, Connecticut, from which he received his Bachelor of Arts in 1966. In the summer of 1965, he was a teaching associate in history and economics at the Phillips-Exeter Academy, a co-educational college in Exeter, New Hampshire. In the summer of 1966 he was resident master and a teacher of social studies at the Upward Bound program for the City of Middletown. In 1966-1967, with a Root-Tilden scholarship, he attended the School of Law at New York University. He received his Master of Arts from Wesleyan in 1969.

In 1967, Lang was offered the position of assistant to the Dean of Admissions at Wesleyan, which he held for a year before moving up to assistant dean. During that year he also taught history and American studies at Greenwich High School in Greenwich, Connecticut. From 1969 to 1973 he was Associate Dean; he then left for Canada because he had accepted a position at the University of Toronto.

Lang's move up through the administrative ranks at the University of Toronto was rapid. His first position, as research assistant to the Higher Education Group and the Office of the Provost, lasted until 1975. From 1975 to 1977 he was Research and Planning Officer for Academic Program Planning. He then moved on to a two-year stint as Director of Planning and executive assistant to the Vice-President, Research and Planning. In 1979 he became Assistant Vice-President and Director of Planning.

In 1983, Professor Lang was appointed chief of staff in the Office of the President, holding that position under two presidents, David Strangway and George Connell. He also served as Vice-Provost and Assistant Vice-President (Planning and Budget) and University Registrar from 1983 to 1997. In that capacity he chaired, variously, the Budget Planning Secretariat, the Development Planning Secretariat, the Accommodation and Facilities Directorate, and the President's Advisory Committee on Archives and Records Management. In 1994-1995 he was Vice-President, Computing and Communications. From 2002 to 2007 he served as Co-ordinator for the Program in Higher Education and in 2004 as Associate Chair of the Department of Theory and Policy Studies at OISE/UT. He also served as Senior Policy Advisor to the President of the U of T from 1998 to 2000 and again from 2005 to 2012.

In 1974 Lang began working on his doctorate at the U of T, which he obtained in 1976. In 1978 he was appointed assistant professor in the Graduate Department of Educational Theory; he was promoted to Associate Professor in 1983, a status that lasted until 1997 when the Ontario Institute for Studies in Education (OISE) merged with the U of T. He then became a professor in the Department of Theory and Policy Studies at OISE/UT. In 1996 he was appointed professor in the Division of Management and Economics at U of T Scarborough. He has also been a professor in the Department of Geography and a professor at Victoria College. From 2006 to 2009 he served as Academic Colleague with the Council of Ontario Universities. In 2008 he was Visiting Professor at Fudan University in Shanghai and Wuhan University in Wuhan, China. At the University of Toronto he has taught courses at the undergraduate and graduate level (they are listed in his curriculum vitae), and has supervised many graduate theses and a number of visiting scholars (also listed).

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Professor Lang has long been active in a wide variety of professional activities. This includes professional associations such as the Association for Institutional Research (1975-2000), the Operations Planning and Analysis Group (1979-1991), the Center for Research Libraries (1993-1999), and the Ontario Universities Council on Admissions (1998-2005) where he chaired various committees and/or on the boards. He was a member of the Associate Graduate Faculty, Central Michigan University, from 1998 to 2005, and has served in various board capacities at the University of Toronto Schools (1986-1996), St. Augustine's Seminary (2001-2007), Seneca College (2006, 2007), Algoma University College (1998-), University of Calgary (2006-) and the Toronto School of Theology (2008-). The single greatest beneficiary of his expertise has been the Council of Ontario Universities, where he has served on many committees and task forces, beginning in 1982. He has also done a lot of work for the Ontario Ministry of Colleges and Universities/Ministry of Training, Colleges and Universities, especially its Task Force on Accountability (1991-1993), its Graduate Survey of 1997 with the COU, and Steering Committee / Working Group on Transfers (2008-2011). From 2016-2018, he served as Special Advisor to the Deputy Minister and served on the planning committee for a French-language university in Ontario [Conseil de planification de l'université de langue française, Université de l'Ontario français].

Professor Lang has also long promoted scholarly discussion by editing, sitting on the editorial boards of, or acting as editorial consultant to numerous academic journals, including *Interchange: A Journal of Educational Studies* (1974-1975), *Canadian Journal of Higher Education* (1973-1996), *Ontario Journal of Higher Education* (1994-1997), *Canadian Society for the Study of Higher Education Professional File* (1997-), and *Higher Education Perspectives* (1998-2001). He was also a manuscript reviewer for the University of Toronto Press from 1997 to 1999 and for the years 2001, 2004, 2007, and 2009.

Professor Lang has also written three books, numerous chapters in books, and a substantial number of refereed journal articles and review essays, along with other articles and letters to the editor. He has presented papers at many refereed conference proceedings (some of which have been published), given a good number of other papers, public lectures and presentations at invitational panels.

Professor Lang has been the recipient of a number of honours including International Association of Universities Palgrave Prize (2003) and the Beijing Forum (2004). In 2005 he was made an honorary member of the Senate of Algoma University College, Laurentian University, and was named to the Papal Order of Saint Gregory in 2006. That year he also received the Arbor Award for outstanding personal service to the University of Toronto. His passion for baseball was recognized when he was named OUA Coach of the Year in 2004 for his many years of service to the University of Toronto Blues baseball team. In 2010 he was inducted into the University of Toronto Sports Hall of Fame. He stepped down from coaching in 2011.

Professor Lang retired in 2013 and subsequently received the title of Emeritus Professor. He continues to work and live in Toronto.

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**Scope and content**

1957-2018                      11.85 m of multi-media records + 0.52 m of textual records  
82 3.5 inch floppy disks  
8 CDs (CD-R)  
918 MB (3,485 digital files)

Personal records of Dr. Daniel W. Lang, professor, Department of Theory and Policy Studies, OISE/UT, and senior policy advisor to the president of the University of Toronto. Records include files relating to his activities as a senior administrator and policy advisor to University presidents James Ham, David Strangway, George Connell, Robert Prichard, and David Naylor. Files document projects, plans, financing, campus development, technology development, etc. Also includes records documenting his academic responsibilities relating to teaching, research and publication, as well as external consulting activities to various academic institutions and government bodies in Ontario and across Canada, particularly the Council of Ontario Universities and the Ontario Ministry of Colleges and Universities.

**Accessions:** B2011-0003, B2018-0001

**Access**

Files marked "restricted" are restricted for 20 years from date of the most recent document in a file, unless otherwise indicated. Some files are subject to review under the Freedom of Information and Protection of Privacy Act (FIPPA). All of the other files are open.

**Note**

Digital files are found in most Series. Please contact the Digital Records Archivist to inquire about access.

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Series 1: Personal and biographical

1975-2010 0.40 m of textual records

**Access:** Open

In addition to the files containing Professor Lang’s curriculum vitae and information on honours, researchers may wish to consult Professor Lang’s performance assessments, activity reports, and course evaluations in Series 3: OISE/UT. Also present are issues from the *National Observer* for the period 27 September 1975 to 28 February 1976 containing the series ‘Americans discussing Americans’.

File from B2018-0001, “Simcoe Hall Humour” includes a series of satirical pieces about prominent individuals at Simcoe Hall, notably George Connell.

**B2011-0003**

/Box (file)		
/001 (01)	Curriculum vitae	2010
/001 (02)	Nominations for honours	2006
/001 (03)	Honours. Algoma University College Senate Award, 2005-06-11	2005
/001 (04)	Honours. Papal honour, 2006-06-20	2006
/002	<i>National Observer</i>	1975-1976

**B2018-0001**

/Box (file)		
/001 (01)	Simcoe Hall Humour	[198-]

Series 2 : University of Toronto : Administrative activities

1957-2018 3.05 m of textual and graphic records  
 80 3.5 inch floppy disks  
 2 CDs (CD-R)  
 23 MB (275 digital files)

**Access: Restricted.** Records relating to Dr. Lang’s role as Senior Policy Advisor to the President of the University of Toronto are restricted for 20 years from date of document. Files that are restricted are so noted in the file list in Appendix 1.

This series provides partial documentation Professor Lang’s years as a senior administrator at the University of Toronto. It begins with correspondence, primarily with President Connell, and related material regarding the Ontario Commission on the Future Development of the Universities of Ontario (the Bovey Commission), followed by later correspondence (to 1990) with him. The subsequent correspondence files end in 2010, some of which are contained on 3.5 inch floppy disks.

Professor Lang’s “general files” and “miscellaneous projects” begin with two major controversial decisions, the first being the closure of the Faculty of Food Sciences (1974) and the proposed closure of

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the Faculty of Architecture and Landscape Architecture (1986), with only the first being realized. The remainder of this subseries focuses on capital plans and budgeting, primarily responsibility centre budgeting as applied to Scarborough College. There are also files on *Maclean's* magazine university and college surveys from the 1990s. The admission surveys from the last quarter of the 20<sup>th</sup> century also include a *Maclean's* survey.

In the mid-1990s the University introduced a new electronic students' records system (ROSI) with leadership provided by the Registrars Group. It is well documented here. Professor Lang's activities as a senior policy advisor to the President of the University of Toronto are also documented but only for the years 2005 to 2007.

Professor Lang maintained extensive files on campus development plans and building projects from the mid-1960s to the late 1990s relating to all three campuses, including several on the Southwest Campus. There are also proposals to provide land for a new headquarters building for the Municipality of Metropolitan Toronto (1982) and facilities for the abortive bid to hold the summer Olympics in Toronto in 1996.

B2011-0003 ends with several proposals for an innovations centre and an industrial research centre at the University in the decade from the mid-1980s.

B2018-0001 includes further files related to his role as Senior Policy Advisor to David Naylor, a role in which he served until 2012. Also included are arbitration briefs and notes about a dispute between the Faculty Association and the University in 1986-1987, regarding mandatory retirement for professors.

Digital files include email correspondence with several Government of Ontario and U of T officials; files about the *Maclean's* survey; and files (notes, briefs, reports) about the expansion of the number of graduate students at the University of Toronto.

The sub-titles in this series are those used by Professor Lang in his original box list. The files contain correspondence, memoranda, notes, and reports, Also included are compact discs containing certain files of correspondence and reports. The arrangement is generally by categories and chronologically within each, with like materials grouped together.

**B2011-0003**

<b>/Box (file)</b>		
/001 (05) – /008 (02)	Correspondence	1994-2010
/008 (03) – /011 (10)	General files and miscellaneous projects	1973-2000
/011 (11) – /012	Admission surveys	1978-1999
/013 – /015 (05)	Repository of Student Information (ROSI)	1993-1996
/015 (06) – /017	Senior Policy Advisory to the President	2004-2006
/018 – /020 (09)	Campus development plans	1980-1997
/020 (09) – /021	Technology transfers and incubators	1984-1995

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**B2018-0001**

/Box (file)		
/001 (02) – (06)	Mandatory Retirement	1986-1989
/001 (07) – (08)	Degree Granting Act and Ministerial Consents	1989-1999
/001 (09)	MacLean's Ranking	1997-2006
/002 (01)	David Naylor correspondence and meeting notebook	2006-2008
/002 (02) – (03)	Senior Policy Advisor notes	2009-2012
/002 (04)	Notes on Graduate Expansion	2001-2008

**B2018-0001. Digital files**

Top-level folders (A-Z)	Last modified dates
Graduate Expansion	2001-2012
MacLean's Rankings	2003-2006
University correspondence	2006-2018

For a complete file listing of the contents of this series, see Appendix 1.

**Series 3: OISE/UT**

1967-2010                      2.40 m of textual records, publications, and architectural drawings

**Access: Restricted.** Files that are restricted are so noted in the file list in Appendix 2.

This series begins with files that Professor Lang's broad activities within OISE/UT as recorded in his performance assessments, activity reports and course evaluations. There are followed by files on the Provost's OISE Committee of the late 1970s through the mid-1980s, which include material on the first pass at the thorny issue of the possible integration of OISE into the University of Toronto. Most of the files relating to the Higher Education Group, with which Professor Lang was primarily associated at OISE, contain material spanning almost 20 years on examination questions.

The bulk of this series, however, relates to the merger of OISE with the U of T to create, in 1995, OISE/UT. Professor Lang's personal work binders on the merger are present, as are legal and other documents on the merger, followed by implementation files, including those of the Academic Implementation Task Force and on the issues relating to OISE's property. The series concludes with files on the OISE/UT Joint MPHEd program with the Faculty of Medicine (2003-2004).

The files are arranged largely chronologically within each grouping. They contain correspondence, memos, minutes of meetings, notes, drafts of reports, maps and architectural drawings.

**B2011-0003**

/Box (file)		
/022 – /026 (02)	General files	1979-2010
/026(03) – /029(03)	OISE/UT merger	1983-2005
/029(04) – /030(07)	OISE/UT Academic Implementation Task Force	1990-1997
/030(08) – /033(04)	OISE/UT merger – buildings and land	1967-1999
/033(05) – (09)	OISE/UT Joint MPHEd program with the Faculty of Medicine	2003-2005



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**Series 4: Teaching files**

1973-2002                      0.35 m of textual records

**Access: Restricted.** The files in Appendix 3 that are marked “Restricted\*” are subject to review under the Freedom of Information and Protection of Privacy Act. Other files with restrictions have the “open” dates indicated. For the file list of this series, see Appendix 3.

This series contains files on courses Professor Lang taught at the University of Toronto and Central Michigan University. The files contain a combination of any of correspondence, memos, course applications, course outlines, bibliographies, background papers. Some files contain marks. Not all of Professor Lang’s courses are represented in this series.

The files are grouped by institution, the level of courses, and by ascending course number at the undergraduate and then the graduate level.

**B2011-0003**

/Box (file)		
/034	Undergraduate courses	1996-2001
/035 - /036(07)	Graduate courses	1973-2002

**Series 5: University of Toronto Blues men’s baseball team**

1994-2014                      0.20 m of textual and graphic records and artifacts  
 32 MB (388 digital files)

**Access: Open**

This series documents Professor Lang’s years of service to the University of Toronto Blues Men’s Baseball team which he coached from 1994 to 2011. The files contain information on team lists, coaches, financing and fundraising, equipment, rosters and players, and statistical records. There is also some press coverage. There is documentation of tournaments in Columbus, Ohio (1998) and Durham College in Oshawa (1999). Photographs and digital images document the team from 1999-2007, including many images and graphics used to boost the website for the team Also included is an Ontario University Athletics medal for 2001.

Digital files in B2018-0001 include email correspondence with players, university officials, and sponsors; rosters and team photographs; and files related to the construction of a new baseball diamond on the University of Toronto Scarborough campus, which opened in 2006. In 2011, it was renamed the “Dan Lang field” in honour of his many years of service to the Varsity Blues baseball program.

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## B2011-0003

/Box (file)		
/036 (08) – (09)	Lists of teams; decals;	1995-2009
/036 (10)	UniCollege banners	1998
/036 (11) – (13)	Coaches; team management	1994-1999
/036 (14)	Collegiate Baseball Classic, Columbus, Ohio	1998-1999
/036 (15)	Durham College Fall Classic Baseball tournament	1999
/036 (16)	Department of Athletics and Recreation. Varsity Blues baseball team	1998-2002
/037 (01) – (03)	Budget; equipment; fundraising	1997-2001
/037 (04)	Varsity Blues baseball team. Rosters, players	1997-2002
/037 (05) – (06)	Canadian Intercollegiate Baseball Association	1998-2001
/037 (07)	Varsity Blues baseball team	2009-2010
/037 (08)	Press coverage	1999
/037 (09)	Varsity Blues baseball team website. Correspondence re	1999-2000
/001P (01)-(04)	Team and field photographs	199-2001
/001ART	Ontario University Athletics pendant with ribbon: 'baseball 2001'	2001

## B2018-0001. Digital files

Top-level folder	Size	Extent (files)	Last modified dates
Varsity Blues Baseball	32 MB	388	2000-2014

## Series 6: Professional activities: Council of Ontario Universities

1967-2018                      0.98 m of textual records and publications  
89 MB (286 digital files)

**Access: Restricted.** For files that are restricted, see the file list in Appendix 4.

The Council of Ontario Universities (COU) was formed on December 3, 1962 as the “Committee of Presidents of Provincially Assisted Universities and Colleges of Ontario,” with its current name being adopted in 1971. The mandate of the COU is to “build awareness of the university sector’s contributions to the social, economic and cultural well-being of the province and the country, as well as the issues that impact the sector’s ability to maximize these contributions.” It works with Ontario’s publicly assisted universities and one associate member institution, the Royal Military College of Canada. This series documents the activities of a number of its committees and task forces, which are detailed below, approximately in order of activity.

Professor Lang was a member of the COU’s Committee on Enrolment Statistics and Projections from 1976 to 1990. In 1982-1983 he sat on its Special Committee on BILD Administrative Procedures and from 1987 to 1991 was a member of its Research Advisory Group. In 1991 he was invited to be part of a small task force to present proposals to the government for an income contingent repayment plan for Ontario students. Throughout much of the 1990s, he was involved with the COU’s Committee on University Accountability and the *Performance Indicators for the Public Postsecondary System in Ontario*

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project, better known as the *Performance Indicators Project*, the purpose of which was to assess the overall Ontario postsecondary sector.

He was also a member of four task forces: Audit Guidelines (1998-2000), Secondary School Issues (1998-2005), Student Financial Assistance (2006-), and Quality Assurance (2008-2010). The Task Force on Secondary School Issues was established to assess the evaluation of students in the new secondary school program of studies and to make recommendations regarding the monitoring of grading practices and standards.

The COU's Quality and Productivity Task Force work was to outline "all the quality and productivity initiatives" undertaken to "showcase results for the government's increased investment in universities." Its report, presented in March 2006, was followed by the COU Task Force on Quality Measurements, chaired by David Naylor of the University of Toronto. It was charged with addressing the "broad issues related to quality measurement, developing the long-term strategies for COU's work with the government and the Higher Education Quality Council of Ontario (HEQCO)."<sup>1</sup>

The files in this series contain correspondence, memoranda, notes, minutes of meetings, drafts of reports, and assorted background reports and other documentation. The arrangement is largely by project in chronological order.

Files in B2018-0001 include correspondence with U of T and COU colleagues, as well as further records related to his role on the COU's Committee on University Accountability. Also included are further records about the COU's Task Force on Quality Assurance (2008-2010), including its subsequent transition and implementation phase.

**B2011-0003**

<b>/Box (file)</b>		
/037 (10) – /038 (04)	Various committees, task forces, conferences	1967-1994
/038 (05) - /042	Committee on University Accountability, Performance Indicators Project	1992-2000
/043 (04) – 044 (02)	Quality and Productivity Task Force	2003-2006
/044 (03) – (09)	Quality Assurance Implementation Task Force	2003-2010
/044 (09) - /045 (02)	Daniel Lang's correspondence with COU and MCTU	2009-2010

**B2018-0001**

<b>/Box (file)</b>		
/002 (05)	Committee on Accountability, Performance Indicators, and Outcomes Assessment	1994-2005

**B2018-0001. Digital files**

<b>Top-level folders (A-Z)</b>	<b>Last modified dates</b>
Council of Ontario Universities correspondence	2009-2017
Council of Ontario Universities - UofT Academic Colleague correspondence	2012-2016
Committee on Accountability, Performance Indicators, and Outcomes Assessment	2006-2018
Quality Assurance Transition and Implementation Committee	2006-2018

For a listing of the files in this series, see Appendix 4.

<sup>1</sup> Task Force on Quality Measurement terms of reference, March 2006, in B2011-0003/043(03).

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**Series 7: Professional activities: Ontario. Ministry of Training, Colleges and Universities**

1978-2018                      1.65 m of textual records and publications  
    2 3.5 inch floppy disks  
    522 MB (1,684 digital files)

**Access: Restricted.** For files that are restricted, see the file list in Appendix 5.

Professor Lang’s first major collaboration with the then Ministry of Colleges and Universities began in 1991 when he was a member of the Minister’s Task Force on University Accountability. Later he was involved in several joint projects with the Ministry and its successors [the Ministry of Education and Training (from 1995) and from 2000, the Ministry of Training, Colleges and Universities] and the Council of Ontario Universities; in particular, their Steering Committee on Ontario Graduate Survey (1997-), their Joint Steering Committee on OSAP (1998-2001), and their Key Performance Indicators project (2000-2005). In 2006 he became a member of the Ministry’s Joint Working Group on Student Access Guarantee. From 2008 to 2011 he was the Ministry’s Working Group and Steering Committee on Transfer. Not all of these activities are documented in this series.

In 2006-2007 the Ministry of Training, Colleges and Universities undertook two inter-related research projects “aimed generally at learning about the characteristics of ‘first-generation’ students.” The first, “College Choice”, focused on the factors that influenced students in seeking post-secondary education and their choices of institutions to attend. The second, dubbed Project STAR (Student Achievement and Retention), “sought to determine the factors that influence the academic performance and retention of students in the first year of university.”<sup>2</sup> It was sponsored by the Canada Millenium Scholarship Foundation and Statistics Canada.

Files in B2018-0001 document Professor Lang's role as Special Advisor to the Deputy Minister, in particular his involvement with the negotiations between the Government of Ontario and Ontario universities regarding the second Strategic Mandate Agreement (SMA2), and Ontario colleges regarding the Colleges Applied Research and Development Fund [CARDF].

Also included are files regarding the creation of a francophone university in Ontario; the Joint Working Group on Student Access Guarantee, regarding the modernization of the Ontario Student Assistance Program (OSAP); and the Steering Committee on Transfer Credits.

**B2011-0003**

/Box (file)		
/045 (03) – /053 (02)	General	1978-2009
/053 (03) – /054 (10)	Project STAR	2004-2010
/054 (11) – /054 (15)	First Generation Project	2006-2007
/055 – /056 (08)	Transfer credit steering and working groups	2007-2011

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<sup>2</sup> B2011-0003/054(15). Daniel W. Lang. ‘Defining first generation students: a report prepared for the Ministry of Training, Colleges, and Universities.’ June 2007

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**B2018-0001**

<b>/Box (file)</b>		
/002 (06)	Student Access Guarantee	2012
/003 - /004 (02)	Strategic Mandate Agreement	2016-2017
/004 (03)	New Funding Formula	2017
/004 (04)	New Francophone University	2017-2018

**B2018-0001. Digital files**

<b>Top-level folders (A-Z)</b>	<b>Last modified dates</b>
Ministry correspondence	2001-2018
New Francophone University	2017-2018
New Funding Formula	2017-2018
New Performance Indicators and Quality Funding	2017-2018
Strategic Mandate Agreement	2016-2016
Student Access Guarantee	2008-2014
Transfer Pathways	2008-2018

For a listing of the files in this series see Appendix 5.

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Series 8: Professional activities (other)

1964-2018 1.37 m of textual records and publications  
 1 CD (CD-R)  
 247 MB (825 digital files)

Access: Open

This series documents professional activities other than those described in the two previous series. Included is material on consulting and special projects, boards of governors of educational institutions that Professor Lang sat on, and his association with a number of other educational agencies and groups in Canada and elsewhere. Of the last, the most documentation is on the Ontario Council on University Affairs, the Premier's Council for Economic Renewal, and the Sweden/Ontario Bilateral Exchange Seminar for Senior Academic Administrators (1982-1983). The arrangement in this section is by name of organization or event.

The files may contain any combination of correspondence, memoranda, minutes of meetings, notes, and reports.

Files from B2018-0001 include further records documenting Lang's active involvement with the Board of Trustees of the Toronto School of Theology (2008 - ; Chair, Institutional Evaluations Committee, 2014-2017) and the Board of Governors of Saint Augustine's Seminary. His work as Chair of the Strategic Asset Study Committee (2011-2014) for the Archdiocese of Toronto is also documented.

**B2011-0003**

/Box (file)		
/056 (09) – /058 (02)	Board of Governors/Directors	1964-2010
/058 (03) – /059 (08)	Consulting	1984-2007
/059 (09) – /060 (09)	Special projects	1997-2007
/060 (10) – /066 (06)	Other professional activities and projects	1977-2010

**B2018-0001**

/Box (file)		
/004 (05)	Center for Research Libraries. Financial Strategies Task Force. Report to the Board of Directors	18 Apr. 1996
/004 (06)	Toronto School of Theology	2004-2014
/004 (07)	Saint Augustine's Seminary	2011-2017

**B2018-0001. Digital files**

Top-level folders (A-Z)	Last modified dates
Saint Augustine's Seminary	2012-2018
Toronto School of Theology	2004-2018

For a detailed listing of the contents of this series, see Appendix 6.

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Series 9: Editorial work

1993-2002                      0.13 m of textual records

Access: Open

This series documents most of Professor Lang's activities as a member of editorial boards, as an editorial consultant for scholarly journals and as a manuscript reviewer for the University of Toronto Press. There are no files for his work with *Interchange: A Journal of Educational Studies* and the *Ontario Journal of Higher Education* or for his work as a manuscript reviewer for the University of Toronto Press after 1999.

**B2011-0003**

/Box (file)		
/066 (07)	<i>Canadian Journal of Higher Education</i> . Correspondence	1993-1995
/066 (08) – (16)	<i>Canadian Journal of Higher Education</i> . Reviews of papers submitted	1994-2000, 2002
/067 (01)	<i>Canadian Society for the Study of Higher Education Professional File</i>	1997-2002
/067 (02) – (03)	<i>Higher Education Perspectives</i> . Reviews of papers submitted	1998-2001
/067 (04)	University of Toronto Press. Manuscript reviews	1997-1999

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Series 10: Research projects

1998-2011                      0.65 m of textual records  
    4 CDs (CD-R)

**Access: Restricted.** The files in Appendix 7 marked “Restricted\*” are subject to review under the Freedom of Information and Protection of Privacy Act.

Most of the files in this series relate to the ‘College Choice’ project, the first study in Canada of “the effects of surveys on students as they make choices among colleges.” It was based on “a series of surveys carried out at the University of Toronto from the late 1970s and on a series of surveys and interviews of students and guidance counselors in four or five Toronto high schools with different student populations.”<sup>3</sup> The files contain correspondence; compact discs of data sets, reports, and associated material; “catchment samples” and participant dossiers; data analysis and drafts of reports. Files on several other research projects follow. Research projects for which Professor Lang received external funding and which are not included in this series are listed in his curriculum vitae in B2011-0003/001 (01).

**B2011-0003**

/Box (file)		
/067(05)	College choice’ research project	1998-2004
/071(07) – /072	Other research projects	2002-2011

For a detailed listing of the contents of this series, see Appendix 7.

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<sup>3</sup> From abstract of project application dated 25 January 1999, in B2011-0003/068(05).



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Series 11: Manuscripts and publications

1963-2013 0.95 m of textual records and publications  
 1 CD (CD-R)  
 3 MB (27 digital files)

Access: Open

This series documents Professor Lang's writings, unpublished and published, over a forty-year period. He has written two books, *Financing universities in Ontario* (2000) and *Mergers in higher education: lessons in theory and practice* (2001), which was translated into Chinese and published in Shanghai in 2008. He has contributed chapters to eleven books, and had numerous papers published in refereed journals, along with review essays, other publications, papers, and reports. The research files (some contain original documents) for and a copy of his doctoral thesis, are also present in this series. The titles, where they exist, to these research files were those used by Professor Lang.

The listing of manuscripts and publications is not complete. For a complete listing of Professor Lang's publications, see his curriculum vitae in B2011-0003/001(01). Some of his reports not present in this series can be found in other series.

Digital files from B2018-0001 include correspondence and drafts for his book *Mergers in higher education: lessons in theory and practice* (2001), as well as a report for the Atkinson Foundation, *A Primer on Formula Funding: A Study of Student-focused Funding in Ontario* (2003).

The files contain a combination of correspondence, drafts, background and research material and notes. The arrangement is chronological by date of document or date of publication.

**B2011-0003**

/Box (file)		
/073 (01)	Letters to the editor	2002
/073 (02) – (21)	Manuscripts and publications, 1972-1975	1863-1975
/074	'The People's College'	197[-]-1975
/075	'The People's College'	1975-1976
/076	Manuscripts and publications, 1978-2000	1978-2000
/077	<i>Mergers in Higher Education: Lessons from Theory and Practice</i> , 2001	1986-1999
/078	<i>Mergers in Higher Education: Lessons from Theory and Practice</i> , 2001	1990-2008
/079	Manuscripts and publications, 2001-2005	2001-2004
/080 (01) – (05)	Manuscripts and publications, 2005-2009	2002-2009

**B2018-0001. Digital files**

Top-level folders (A-Z)	Last modified dates
OISE-UT Merger Project [ <i>Mergers in Higher Education: Lessons from Theory and Practice</i> , 2001]	1999-2001
Ontario School Funding Formula [Atkinson Foundation Report]	2003-2013

For a listing of the contents of this series see Appendix 8.

**Daniel W. Lang fonds**

**Series 12: Addresses**

1988-2004                      0.09 m of textual records

**Access:** Open

The papers in this series form only a partial documentation of those presented by Professor Lang at conferences; a more complete list can be found in his curriculum vitae under “papers in refereed conference proceedings”, “other papers” and “invitational panels and public lectures”, covering the years 1979 to 2010. Some of the papers in this series are not listed in his c.v.

The files contain drafts of papers presented, usually with related correspondence. The arrangement is chronological.

**B2011-0003**

<b>/Box (file)</b>	
/080 (06) – (18)	1988-2004

For a listing of the contents of this series see Appendix 9.

Daniel W. Lang fonds

**Appendix 1: Series 2: University of Toronto : Administrative activities**

*Star (\*) means there are digital files*

**B2011-0003**

<b>/Box</b>	<b>(file)</b>	<b>Description</b>	<b>Date(s)</b>	<b>Access</b>
		<b>Correspondence</b>		
/001	(05) – (15)	Correspondence with U of T president George E. Connell regarding the Ontario Commission on the Future Development of the Universities of Ontario (Bovey Commission). Includes background material, discussion papers, memoranda, reports, and press coverage	1984-1985	Open
/003	(01) – (03)	Correspondence with President Connell regarding the Ontario Commission on the Future Development of the Universities of Ontario (Bovey Commission). Includes background material, discussion papers, memoranda, reports, and press coverage	1985	Open
	(04) – (08)	Correspondence with President Connell, January 1985 to June 1987	1985-1987	Open
/004	(01)	Correspondence with Presidents Connell and Robert Pritchard	1990	Open
	(02) – (06)	Correspondence with President Connell re the Ontario Council on University Affairs and provincial funding	1984-1989	Open
/005	*	Dan Lang's e-mail correspondence on 80 3.5 inch floppy disks.	1989-1997	<b>Restricted</b> until 2017-12-31; not accessible
/004	(07) – (08)	Dan Lang's e-mail correspondence, 18 June -23 December 1996	1996	<b>Restricted</b> until 2016-12-31
/006		Dan Lang's e-mail correspondence	1997	<b>Restricted</b> until 2017-12-31
/007	(01) – (02)	Dan Lang's e-mail correspondence	1998	<b>Restricted</b> until 2018-12-31
	(03) – (04)	Dan Lang's e-mail correspondence	1999	<b>Restricted</b> until 2019-12-31
	(05)	Dan Lang's e-mail correspondence	2000	<b>Restricted</b> until 2020-12-31
	(06)	Dan Lang's e-mail correspondence	2001-2004	<b>Restricted</b> until 2024-12-31
/007	(07)	Dan Lang's correspondence : 'Mail/journal'	1997-1998	<b>Restricted</b> until 2018-12-31
	(08)*	Dan Lang's Simcoe Hall correspondence on 1 CD-R	1997-2007	<b>Restricted</b> until 2018-12-31
	(09)*	Dan Lang's OISE correspondence on 1 CD-R	1999-2010	<b>Restricted</b> until 2020-12-31

## Daniel W. Lang fonds

## Appendix 1: Series 2: University of Toronto : Administrative activities

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)	Access
/008	(01) – (02)	Daniel W. Lang's correspondence with Simcoe Hall	2003, 2005-2010	<b>Restricted</b> until 2030-10-24
		<b>General files and miscellaneous projects</b>		
	(03)	Governing Council. Closure of the Faculty of Food Sciences	1973-1974	Open
	(04)	Governing Council. Planning and Priorities Subcommittee. Working notes	1975-1979	Open
	(05)	University of Toronto Libraries "provincial" funding	1979-1997	Open
	(06)	Federated colleges block grant presentation to the President and Provost, May 1984	1984	Open
	(07) – (09)	Presidential Task Force on Architecture and Landscape Architecture. Proposal to close the Faculty, 1986	1973-1986	Open
/009	(01) – (02)	U of T salary data and analyses	1986-1987	Open
	(03)	Visit of King Karl XVI Gustaf and Queen Silvia of Sweden to U of T, 16 March 1988	1988	Open
	(04)	Ontario Council on University Affairs's interpretation of status of St. Augustine's Seminary	1990	Open
	(05)	President's Advisory Committee. Capital plan criteria	1991	Open
	(06)	Jivra, Nasreen. "Peer selection analysis", for Office of Assistant Vice-President (Planning) and University Registrar. December 1992. Draft	1992	Open
	(07)	Ancillaries budget preparation manual	1993	Open
	(08)	Responsibility centre budgeting/responsibility centre management at the U of T	1992-1999	<b>Restricted</b> until 2019-10-19
	(09) – (10)	Scarborough College project on responsibility centre budgeting. 1995 – April 1996	1995-1996	<b>Restricted</b> until 2017-06-23
/010	(01) – (02)	Scarborough College project on responsibility centre budgeting. May 1996 – 1997	1996-1997	<b>Restricted</b> until 2017-06-23
	(03) – (04)	Joint Ryerson-Toronto Nursing BSc program	1994-1996	Open
	(05)	Copyright negotiations with CANCOPY	1994-1998	Open
	(06)	<i>Maclean's</i> survey	1996-1999	Open
	(07)	<i>Maclean's</i> first annual ranking of Canadian law schools, 1997	1996-1997	Open
/011	(01)	<i>Maclean's</i> survey of business schools	1998	Open
	(02)	<i>Maclean's</i> survey of Scarborough College and close contenders	1998	Open
	(03) – (04)	Statistics Canada. National graduate survey	1994-1997	Open

## Daniel W. Lang fonds

## Appendix 1: Series 2: University of Toronto : Administrative activities

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)	Access
/011	(05)	Voluntary early academic retirements (VEARP)	1996-1999	Open
	(06)	ES:IS survey	1998	Open
	(07)	Advance Planning for students program at Sheridan College	1997-1998	Open
	(08)	Seminar on planning and budgeting for Austrian university administrators, 1998-04-27	1998	Open
	(09)	Proposed professional master's degree in the administration of higher education at U of T Mississauga	1999-2000	Open
	(10)	University of Toronto. <i>The University of Toronto: a community institution</i>	n.d. [1995?]	Open
		<b>Admission surveys</b>		
/011	(11) – (15)	Admission surveys, 1978-1982, 1984, 1987,	1978-1988	Open
/012	(01) – (09)	Admission surveys, 1989, 1990, 1994; summer 1996	1989-1997	Open
	(10)	Admission survey and <i>Maclean's</i> Questionnaire research	1998-1999	Open
	(11)	<i>University applicant survey : final report, submitted to University of Toronto, July 1998</i>	1998	Open
		<b>Repository of Student Information (ROSI)</b>		
/013	(01)	Grading practices policy	1996-1998	Open
	(02)	Registrars Group. Correspondence, memos	1993	Open
	(03) – (10)	Registrars Group. Meetings	1993	Open
	(11) – (12)	Registrars Group. Correspondence, memos	1994	Open
	(13) – (20)	Registrars Group. Meetings	1994	Open
	(21)	Registrars Group. Correspondence, memos	1995	Open
	(22) – (24)	Registrars Group. Meetings, January – April	1995	Open
/014	(01) – (03)	Registrars Group. Meetings, May – September	1995	Open
	(04) – (06)	Student records system replacement project. Vendors reviews	1994-1996	Open
	(07)	Software AG of Canada and ISM Corporation. Presentation, 27 April 1995	1995	Open
	(08) – (11)	Software AG of Canada. Proposal for U o T student records system replacement project	1995-1996	Open
	(12)	Software AG of Canada. Higher education executive symposium (U of T : 11-12.04.1995)	1995	Open
/015	(01) – (05)	Student records system replacement project. Correspondence, memos, supporting documents, etc.	1995-1996	Open

Daniel W. Lang fonds

Appendix 1: Series 2: University of Toronto : Administrative activities

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)	Access
		<b>Senior Policy Advisory to the President</b>		
/015	(06)	Rae Commission. U of T brief with memo from D. W. Lang	2004(?)	<b>Restricted</b> until 2024-02-08
	(07)	Rae, Bob. <i>Ontario: A leader in learning : Report and recommendations</i> , February 2005	2005	<b>Restricted</b> until 2028-02-08
	(08)	Greater Toronto Area enrolment needs study	2007	<b>Restricted</b> until 2028-02-08
/016	(01)	U of T. 'Towards 2030'	2007	<b>Restricted</b> until 2028-02-08
	(02)	U of T. Task force on sustainability and vital statistics re U of T Scarborough	2006	<b>Restricted</b> until 2028-02-08
	(03)	MCTU research policy symposium on funding formula issues and reforms in post-secondary education, February 27, 2007	2007	<b>Restricted</b> until 2028-02-08
	(04) – (07)	Council of Ontario Universities. Review of structure and operations	2005-2007	<b>Restricted</b> until 2028-02-08
	(08)	Council of Ontario Universities. Task force on student financial assistance	2005-2007	<b>Restricted</b> until 2028-02-08
/017	(01)	Council of Ontario Universities. Task force on student financial assistance	2006-2007	<b>Restricted</b> until 2028-02-08
	(02)	<i>Maclean's</i> ranking of Canadian universities	2004-2006	<b>Restricted</b> until 2028-02-08
	(03)	OISE/UT. Funding	2005-2006	<b>Restricted</b> until 2028-02-08
	(04) – (06)	Higher Education Quality Council of Ontario	2000-2006	<b>Restricted</b> until 2028-02-08
	(07)	Governing Council. Strategic Relations and Advocacy Steering Committee		<b>Restricted</b> until 2028-02-08
	(08) – (09)	Association of Colleges of Applied Arts and Technology of Ontario	2005-2006	<b>Restricted</b> until 2028-02-08
	(10)	Post-Secondary Education Quality Assessment Board	2006	<b>Restricted</b> until 2028-02-08
	(11)	Special health research grant for Medicine	1993-2006	<b>Restricted</b> until 2028-02-08
		<b>Campus development plans</b>		
/018	(01)	<i>Report of the Advisory Planning Committee to the Board of Governors, September 12, 1957</i>	1957	Open
	(02)	Planning Office. 'Draft master plan proposal, University of Toronto, May 1965'	1965	Open
	(03)	'Programme for Medical Sciences Building, University of Toronto, April 1965'	1965	Open

## Daniel W. Lang fonds

**Appendix 1: Series 2: University of Toronto : Administrative activities**

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)	Access
/018	(04)	<i>Report of the Users' Committee on the construction of the Erindale Campus...1966</i>	1966	Open
	(05)	Planning Division. Reports #1-21, 26, 27 & 29 (1966-1967); 'Scarborough College : resumé of present position, April 6, 1967'	1966-1967	Open
	(06)	<i>Planning considerations: the St. George campus...1970, with 15 photographic plates`</i>	1970	Open
	(07) – (09)	City of Toronto. Planning and Development Department. Proposed Planning Act (Bill 159) and the U of T	1979-1983	Open
	(10)	Southwest Campus Users Committee. 'SWC Southwest Campus Project : conclusions and recommendations, June 1980	1980	Open
/019	(01) – (04)	'Focus on natural resources at the University of Toronto'	1980-1984	Open
	(05) – (07)	'The history of the Natural Resources Centre', 1980-1985	1980-1988	Open
	(08)	'Marshall/Macklin/Monaghan Fodor Engineering Ltd. 'University of Toronto feasibility study: proposal for professional services', 1981-03-30	1981	Open
	(09)	'St. George campus, University of Toronto, feasibility study, Phase 2'	[1982?]	Open
	(10)	University of Toronto. 'Submission to the Municipality of Metropolitan Toronto for a proposed headquarters building', 1982	1982	Open
	(11)	University of Toronto. 'Report on campus development potential', Appendix A, 22 March 1983	1983	Open
/020	(01)	Olympic Games planning. Correspondence, memos, etc.	1987	Open
	(02)	Canadian Olympic Association. 'Toronto's proposal to host the 1996 Olympic Games'	1986	Open
	(03)	Toronto/Ontario Olympic Council. 'Toronto as host to the 100 <sup>th</sup> anniversary Olympics: a feasibility study', August 1986	1986	Open
	(04)	A. J. Vermeulen. Estimates for work on U of T residences and libraries, 6 November 1986	1986	Open
	(05)	"PVP retreat", 8-9 May 1989	1989	Open
	(06)	Whitworth, Paul E. J. <i>A feasibility analysis of converting the West Campus of the University of Toronto into a vehicle free zone</i> , April 1991	1991	Open

Daniel W. Lang fonds

Appendix 1: Series 2: University of Toronto : Administrative activities

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)	Access
/020	(07)	<i>The University of Toronto green action report: supplement to the U of T green master plan, September 1991. Draft</i>	1991	Open
	(08)	D. W. Lang. Memoranda re University Area official plan	1996-1997	Open
	(09)	'University of Toronto Area, Document 1: background study and official plan, Part II', 1 February 1997	1997	Open
		<b>Technology transfers and incubators</b>		
/021	(01)	'Scientific tax credits' – presentation to Senior Advisory Group, 1984-05-17	1984	Open
	(02) – (03)	Communications and Information Technology team. Proposed Enterprise Centre/Incubator Centre	1984-1985	Open
	(04)	University of Toronto/Seneca College proposal for an Innovation Centre	1985	Open
	(05)	University-Industry Facilities Steering Committee. Cruickshank report on Industrial Research Centre, August 1988	1988	Open
	(06)	University-Industry Facilities Steering Committee. Perspectives for an Industrial Research Centre	1989	Open
	(07)	Scarborough Technology Transfer Station	1994-1995	Open

**B2018-0001**

/Box	(file)	Description	Date(s)	Access
/001	(02)	Mandatory retirement: Brief submitted by the University of Toronto Faculty Association	Oct. 1986	<b>Restricted;</b> subject to review under FIPPA
	(03)	Mandatory retirement: Brief submitted by the University of Toronto to the Dispute Resolution Panel	Oct. 1986	<b>Restricted;</b> subject to review under FIPPA
	(04)	Mandatory retirement: Governing Council of the University of Toronto reply to the Faculty Association's Brief	[Oct. 1986]	<b>Restricted;</b> subject to review under FIPPA
	(05)	Mandatory retirement: Reply brief submitted by the University of Toronto Faculty Association	Nov. 1986	<b>Restricted;</b> subject to review under FIPPA
	(06)	Mandatory retirement	[ca. 1988-1989]	Open
	(07) – (08)	Degree Granting Act and Ministerial Consents	1989-1999	Open



Daniel W. Lang *fonds*

**Appendix 1: Series 2: University of Toronto : Administrative activities**

*Star (\*) means there are digital files*

**B2018-0001**

<b>/Box</b>	<b>(file)</b>	<b>Description</b>	<b>Date(s)</b>	<b>Access</b>
/001	(09)*	MacLean's Ranking	1997-2006	<b>Restricted</b> until 2026-12-31
/002	(01)	David Naylor correspondence and meeting notebook	2006-2008	<b>Restricted</b> until 2028-12-31
	(02) – (03)	Senior Policy Advisor notes	2009-2012	<b>Restricted</b> until 2032-12-31
/002	(04)*	Notes on Graduate Expansion	2001-2008	<b>Restricted</b> until 2028-12-31

**B2018-0001. Digital files**

<b>Top-level folders, A-Z</b>	<b>Size</b>	<b>Extent (files)</b>	<b>Last modified dates</b>	<b>Access</b>	<b>See also</b>
Graduate Expansion	13.7 MB	44	2001-2012	<b>Restricted</b> until 2028-12-31	B2018-0001/002 (04)
MacLean's Rankings	2.60 MB	14	2003-2006	<b>Restricted</b> until 2026-12-31	B2018-0001/001 (09)
University correspondence	6.96 MB	217	2006-2018	<b>Restricted</b> until 2038-12-31	

A complete inventory list of all digital files is available.

## Daniel W. Lang fonds

## Appendix 2: Series 3: OISE/UT

## B2011-0003

/Box	(file)	Description	Date(s)	Access
		<b>General files</b>		
/022	(01)	D. W. Lang's performance assessment	1998-2007	<b>Restricted</b> until 2027-12-31
	(02) – (03)	D. W. Lang's activity reports	1997-1999	<b>Restricted</b> until 2019-12-31
	(04) – (10)	D. W. Lang's activity reports and course evaluations	1999-2004	<b>Restricted</b> until 2024-12-31
	(11)	Selected cards and letters of thanks	2004-2009	<b>Restricted</b> until 2029-12-31
	(12) – (14)	D. W. Lang's activity reports	2005-2010	<b>Restricted</b> until 2030-12-31
	(15)	D. W. Lang's study leave	2006-2007	<b>Restricted</b> until 2027-12-31
	(16) – (17)	D. W. Lang's course evaluations. Summer 2010; 2010-2011	2010-2011	<b>Restricted</b> until 2031-12-31
/023	(01) – (02)	Provost's OISE Committee. Submissions, briefs and anecdotes	1979-1980	Open
	(03) – (04)	Provost's OISE Committee. Internal and background materials	1979-1980	Open
	(05)	Provost's OISE Committee. Financial, legal and general materials	1979-1980	Open
	(06) – (08)	OISE/FEUT. Correspondence – financial implications of integration	1979-1984	Open
/024	(01) – (04)	OISE/FEUT. Financial implications of integration. Reports, resource material	1983-1986	Open
	(05) – (06)	OISE/FEUT. Joint Council on Education	1983-1985	Open
	(07)	Academic planning. Tables and reports	1995-2004	<b>Restricted</b> until 2024-07-01
	(07a)	Religious education. Memoranda and reports re the agreement between the Roman Catholic Archdiocese of Toronto and OISE /FEUT on the preparation for teachers in Catholic schools	1998	<b>Restricted</b> until 2018-07-01
	(08)	Higher Education Group. Overload policy, 1998	1993-1998	Open
	(09)	Higher Education Group. Policies and procedures and OGSC submission	1998	Open
	(10)	Higher Education Group. Survey of graduates	1997-1998	Open
	(11)	OISE. Higher Education Group. Comprehensive examination questions, master's level	1989-1996	Open
/025	(01) – (12)	OISE/UT. Higher Education Group. Comprehensive examinations, Masters and doctoral levels, 1997-2007, 2010	1997-2010	Open

## Daniel W. Lang fonds

## Appendix 2: Series 3: OISE/UT

## B2011-0003

/Box	(file)	Description	Date(s)	Access
/025	(13)	Higher Education Group. Meetings, correspondence, notes	2004-2006	Restricted until 2026-01-25
	(14) – (15)	Higher Education Group. Co-ordinator	2002-2005	Restricted until 2025-05-05
	(16)	Higher Education Group. OISE/UT@Humber. Community college leadership (CCL) in Ontario. Cohort 3	2004-2006	Restricted until 2016-04-22
/026	(01) – (02)	Litwin, Jeffrey. 'The efficacy of strategy in higher education – a methodology'. Drafts and research data	2004-2005	Open
		<b>OISE/U of T merger</b>		
	(03)	Merger negotiations. Dan Lang's personal work binder. Background reports and legal documents	1983-1989	Open
	(04) – (08)	Merger negotiations. Dan Lang's personal work binder	1993-1994	Restricted until 2015-12-31
/027	(01) – (02)	Merger negotiations. Dan Lang's personal work binder	1994-1995	Restricted until 2015-12-31
	(03)	Negotiations with OISE. Background file	1983-1990	Open
	(04) – (06)	Negotiations with OISE	1994	Restricted until 2014-12-31
	(07)	<i>An Act to repeal the Ontario Institute for Studies in Education Act and transfer assets to the University of Toronto, 1996</i>	1995-1996	Restricted until 2016-12-31
	(08)	Departmental merger plans	1994-1996	Restricted until 2016-12-31
	(09)	Program Priorities Working Group	1995	Restricted until 2015-12-31
	(10)	Implementation of the agreement	1994-1995	Restricted until 2015-12-31
/028	(01)	Implementation of the agreement. Long-range budget guidelines	1994-1995	Restricted until 2015-12-31
	(02)	OISE/UT. By-laws and constitution	1995	Restricted until 2015-12-31
	(03) – (06)	Implementation of the merger	1995-1996	Restricted until 2016-12-31
/028	(07)	Implementation of the merger. Search for chief financial officer	1996	Restricted until 2016-12-31
	(08)	OISE Transitional Fund	1995-1996	Restricted until 2018-12-31
/029	(01)	OISE Transitional Fund	1997-1998	Restricted until 2018-12-31

## Daniel W. Lang fonds

## Appendix 2: Series 3: OISE/UT

## B2011-0003

/Box	(file)	Description	Date(s)	Access
/029	(02)	Report of the monitor, 1996-1998, 2000-2001	1996-2001	Restricted until 2021-12-31
	(03)	Integration	1998-2005	Restricted until 2015-12-31
		<b>OISE/UT Academic Implementation Task Force</b>		
	(04)	Background reports	1990-1994	Open
	(05) – (07)	Correspondence, memos, minutes, January 1995 – 16 May 1995	1995	Open
/030	(01)	Correspondence, memos, minutes, 17-31 May 1995	1995	Open
	(02)	Constitution, correspondence, memos, minutes, June-July 1995	1995	Open
	(03) – (04)	<i>Report of the Academic Implementation Task Force: an initial plan for OISE/UT. Preliminary draft, July 1995</i>	1995	Open
	(05)	<i>Report of the Academic Implementation Task Force: an initial plan for OISE/UT, July 1995</i>	1995	Open
	(06)	Administrative Task Force for OISE/UT. <i>Progress Report #1, July 1995</i>	1995	Open
	(07)	Correspondence, memos, reports. October 1995-1997	1995-1997	Open
		<b>OISE/U of T merger. Building and land</b>		
/030	(08)	Titles and searches, 1967-1971, 1994, 1996 (plans removed to B2011-0003/031)	1967-1996	Open
/031		'Proposed building for Swiss Grenada, Bloor Street West, Toronto': subway property and plot plan; ground floor plan; 2 <sup>nd</sup> , 3 <sup>rd</sup> and 4 <sup>th</sup> floor plan; typical 5 <sup>th</sup> – 12 <sup>th</sup> floor plan, n.d.		
/030	(09)	Correspondence, legal documents (plan removed to B2011-0003/032)	1994	Open
/032		'Alterations to fourth floor plan: demolition and construction', 1979-04-16	1979	Open
/030	(10)	Correspondence, notes, memoranda, reports, February – May 1995	1995	Open
/033	(01)	Correspondence, notes, memoranda, reports	1995-1997	Open
	(02) – (04)	Correspondence with Government of Ontario	1994-1999	Open

Daniel W. Lang *fonds*

Appendix 2: Series 3: OISE/UT

**B2011-0003**

/Box	(file)	Description	Date(s)	Access
		<b>OISE/UT joint MPHEd program with the Faculty of Medicine</b>	2003-2005	Open
/033	(05)	Meeting, 25 November 2003	2003	Open
	(06) – (07)	Correspondence, memoranda, minutes of meetings, August 2003 – May 2004	2003-2004	Open
	(08)	‘Brief for the assessment of a proposal for a new M.H.P.Ed: Joint master of health professions education degree program, 24 May 2004’	2004	Open
	(09)	Correspondence, memoranda, notes, revised brief of 18 August 2004	2004-2005	Open

Daniel W. Lang fonds

Appendix 3: Series 4: Teaching files

Files marked "Restricted\*" are subject to review under the Freedom of Information and Protection of Privacy Act.

**B2011-0003**

/Box	(file)	Description	Date(s)	Access
		<b>Undergraduate courses</b>		
/034	(01)	Course INX199Y: The university and society.	1998-1999	Restricted*
	(02) – (03)	Course 299Y (Geography): Research opportunity Program	1999-2001	Restricted*
	(04) – (09)	Course MGTC55: Planning and budgeting in public institutions (UT Scarborough)	1996-2001	Restricted*
	(10)	Course MGTC56 : Education finance and economics	n.d.	Open
		<b>Graduate courses</b>		
/035	(01)	OISE; OISE/UT. Course 1017: Educational finance and economics (Stephen Lawton, professor)	1987-1997	Open
	(02)	OISE/UT. Course 1017/1841, Section L0101: Educational finance and economics	1998-2001	Restricted*
	(03)	OISE/UT. Course 1017/1841, Section L0101: Educational finance and economics. Selected course material	1999-2002	Open
	(04)	OISE/UT. Course 1017/1841CMC: Educational finance and economics; the economics of higher education, Winter 2001	2001	Open
	(05)	OISE/UT. Course 1017: Educational finance and economics, Fall 2001	2001	Restricted*
	(06)	OISE/UT. Course 1017CMC/1841CMC: Economics of education/ Public finance and higher education, 2001-2002	2001-2002	Restricted*
	(07)	OISE. Course 1808: The idea of the university	1973-1974	Open
	(08)	OISE/UT. Course TPS 1809: Administration of colleges and universities	1981-1998	Open
	(09)	OISE/UT. Course TPS 1809: Administration of colleges and universities, Winter term 1999	1998-1999	Restricted*
	(10)	OISE/UT. Course TPS 1809: Administration of colleges and universities, Winter term, 2000	1999-2000	Open
	(11)	OISE/UT. Course TPS 1809: Administration of colleges and universities, Summer 2000	2000	Open
/036	(01)	OISE/UT. Course TPS 1809: Administration of colleges and universities, Summer 2001	2001	Open
	(02)	OISE/UT. Course TPS 1809: Administration of colleges and universities, Fall 2002	2002	Restricted*
	(04) – (05)	OISE/UT. Course TPS 1811CMC: Institutional research and planning	1998-2002	Open

Daniel W. Lang *fonds*

**Appendix 3: Series 4: Teaching files**

Files marked "Restricted\*" are subject to review under the Freedom of Information and Protection of Privacy Act.

**B2011-0003**

<b>/Box</b>	<b>(file)</b>	<b>Description</b>	<b>Date(s)</b>	<b>Access</b>
/036	(05)	OISE/UT. Individual reading and research course. Performance indicators	2000-2003	Open
	(06)	OISE/UT. Laureen Joy Hughes' doctoral thesis. Thesis defense	2002	<b>Restricted</b> until 2032-12-31
	(07)	Central Michigan University. College of Extended Learning. Course EAD 778: Contemporary issues in higher education, 2001-2002	1998-2002	Open

## Daniel W. Lang fonds

**Appendix 4: Series 6: Professional activities: Council of Ontario Universities (COU)**

Star (\*) means there are digital files

**B2011-0003**

<b>/Box</b>	<b>(file)</b>	<b>Description</b>	<b>Date(s)</b>	<b>Access</b>
/037	(10)	Funding the Robarts Library, University of Toronto	1967-2009	Open
	(11)	Committee on the Future Role of Universities in Ontario, 1980-1981	1971-1981	Open
	(12)	Steering Committee for the Study of Tuition Fee Policy	1988-1989	Open
/038	(01)	COU task force. Income contingent loan study	1991-1993	Open
	(02)	Income Contingent Repayment Plan Symposium, 23-24 September 1994, Toronto	1994	Open
	(03)	McMaster University Conference on Contingent Repayment Student Assistance, 1994-01-10	1994	Open
	(04)	Committee on the Status of Women. Survey, 1994	1991,1994	Open
		<b>Committee on University Accountability, Performance Indicators Project*</b>		
	(05)	Committee on University Accountability. 'A report from the CUPA Committee on Accountability on the <i>Maclean's</i> Survey of Universities', 1992-05-13	1992	Open
	(06) – (07)	Committee on University Accountability. Meetings	1992	Open
	(08)	Committee on University Accountability. Correspondence from D. W. Lang, November-December 1992	1992	Open
	(09) – (12)	Committee on University Accountability. Correspondence, mostly re <i>Maclean's</i> Survey	1992-1993	Open
	(13)	Committee on University Accountability. Correspondence (other)	1992	Open
/039	(01) – (03)	<i>Report...to the Minister's Task Force on Accountability...</i> Drafts	1993	Open
	(04)	Public Sector Accountability Act	1997	Open
	(05)	Advanced Qualification (AQ) courses, 2001-2003	1993, 2001-2003	Open
	(06) – (07)	COU/Council on University Planning and Analysis (CUPA). Committee on Accountability, Quality Assessment and Performance Indicators. COU Indicator Project	1993-1997	Open
	(08)	COU/CUPA. Committee on Accountability. University of Toronto. 'Measuring our performance: a discussion paper on the development and use of indicators for monitoring progress toward the achievement of the University's objective'. Drafts	1994	Open
	(09)	COU/CUPA. Committee on Accountability...Performance indicators	1994-1995	Open



## Daniel W. Lang fonds

## Appendix 4: Series 6: Professional activities: Council of Ontario Universities (COU)

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)	Access
/040	(01) – (03)	COU Indicator Project. Meetings, February – June 1995	1995	Open
	(04) – (05)	COU Indicator Project. With drafts of 'Report of the Committee on Accountability...to the Minister's Task Force on University Accountability' (1994-1995)	1993-1995	Open
	(06) – (08)	COU Indicator Project. Correspondence, memoranda, discussion reports, reports	1995-1999	Open
/041	(01)	COU/CUPA. Indicator Project	1997	Open
	(02)	COU Indicator Project. Various reports	1997	Open
	(03)	University of Toronto. 'Performance indicators for governance: progress report'. Draft, 1997-10-29	1997	Open
	(04)	COU/CUPA. Indicator Project	1998	Open
	(05)	COU/MET. Joint Steering Committee on the Indicators Project	1998	Open
	(06)	COU Indicator Project. D. W. Lang, et al., 'Performance indicators in the humanities and social sciences: report to the Humanities and Social Sciences Federation of Canada', August 1999	1999	Open
	(07)	COU Indicator Project. Reports and articles from Alberta	1996-1999	Open
	(08) – (09)	COU Indicator Project. Performance indicators, Ontario, Quebec and Maritime universities	1989-1999	Open
	(10) – (11)	COU Indicator Project. Reports from United Kingdom and U.S.A.	1985-1999	Open
/042	(01) – (02)	COU Indicator Project. AUCC Symposium on Performance Indicators (1993 : Winnipeg)	1993	Open
	(03)	<i>1997 Fee Survey Report</i>	1997-1998	Open
	(04)	Task Force on Secondary School Issues	1998-2001	Open
	(05)	COU/Council on University Planning and Analysis. Committee on Accountability. Ontario-USA funding comparisons	1999-2000	Open
	(06) – (08)	Working Group on University Capacity	1988, 2000-2001	Open
/043	(01)	Double cohort	2000-2001	Open
	(02)	Task Force on the Report of the Provincial Auditor	2003-2004	Open

Daniel W. Lang fonds

Appendix 4: Series 6: Professional activities: Council of Ontario Universities (COU)

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)	Access
		<b>Task Force on Quality Measurement</b>		
/043	(03)	Terms of reference	2006	Open
	(04) – (06)	Correspondence, memos, etc.	2004-2006	Open
	(07) – (12)	Meetings	2006	Open
	(13) – (14)	Support documents – ‘quality indicators’, ‘accountability’ and related reports	2003-2006	Open
/044	(01)	Research and working papers	2006	Open
	(02)	U of T. <i>Performance indicators for governance; measuring UP</i> , December 2005	2005	Open
		<b>Quality Assurance Implementation Task Force*</b>		
	(04)	Background documents	2003-2007	Open
	(05) – (06)	Correspondence and memoranda	2008-2009	Open
	(07)	<i>Quality assurance framework</i> . Drafts	2009	Open
	(08)	‘Quality assurance framework’, 2010-02-08	2010	Open
	(09)	Daniel Lang’s correspondence with the Council of Ontario Universities and the Ontario Ministry of Training, Colleges and Universities (MCTU)	2009-2010	<b>Restricted</b> until 2030-11-19
/045	(01) – (02)	Daniel Lang’s correspondence with the Council of Ontario Universities and the Ontario Ministry of Training, Colleges and Universities (MCTU)	2009-2010	<b>Restricted</b> until 2030-11-19

**B2018-0001**

/Box	(file)	Description	Date(s)	Access
/002	(05)	Committee on Accountability, Performance Indicators, and Outcomes Assessment	1994-2005	Open

**B2018-0001. Digital files**

Top-level folders, A-Z	Size (MB)	Extent (files)	Last modified dates	Access	See also
Council of Ontario Universities correspondence	1.17	47	2009-2017	<b>Restricted</b> until 2037-12-31	B2011-0003 /044 (09) - /045 (02)
Council of Ontario Universities - UofT Academic Colleagues correspondence	29.1	26	2012-2016	<b>Restricted</b> until 2036-12-31	
Committee on Accountability, Performance Indicators, and Outcomes Assessment	17.5	10	2006-2018	Open	B2011-0003 /038 (05) - /042
Quality Assurance Transition and Implementation Committee	40.8	203	2006-2018	Open	B2011-0003 /044 (03) - (09)

A complete inventory list of all digital files is available.

## Daniel W. Lang fonds

## Appendix 5: Series 7: Professional activities: Ontario. Ministry of Training, Colleges and Universities

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)	Access
		<b>General files</b>		
/045	(03) – (04)	Part-time education study, including report	1978-1981	Open
	(05)	Continuing Education Review Project. <i>Project report : for adults only</i>	1986-1987	Open
	(06)	Dan Lang's correspondence re above report and part-time higher education generally	1997-1998	Open
	(07)	Ontario Funding Formula. OUCA review	1989-1990	Open
	(08)	Ontario Funding Formula. Formula revision, 1991-1992	1990-1991	Open
	(09)	Ontario Funding Formula. Formula grants, 1987-1988	1986-1988	Open
/046	(01)	Ontario Funding Formula, 1988-1990	1983-1991	Open
	(02)	Corridor negotiations (other universities)	1989	Open
	(03)	Corridor negotiations (University of Toronto)	1988-1990	Open
	(04) – (06)	Task Force on University Accountability. Meetings, Submissions, A-Z	1992	Open
/047	(01) – (04)	Task Force on University Accountability. Papers, 1-46	1984-1991	Open
	(05)	Task Force on University Accountability. Reports, addresses, #36-67 (passim)		Open
	(06)	Task Force on University Accountability. Process and business	1992	Open
	(07)	Task Force on University Accountability. Audits, efficiency studies and accountability. Press coverage and articles	1984-1986	Open
/048	(01)	Task Force on University Accountability. Audits, efficiency studies and accountability. Memos and correspondence	1985-1991	Open
	(02)	Task Force on University Accountability. Audits, efficiency studies and accountability. 'Delivering on Accountability conference (1992 : Toronto)	1992	Open
	(03)	Task Force on University Accountability. Audits, efficiency studies and accountability. Correspondence and memos	1993-1997	
	(04)	Task Force on University Accountability. <i>Report</i> , May 1992	1992	Open
	(05)	Task Force on University Accountability. <i>Progress report and issue paper</i> , June 1992	1992	Open
	(06)	Accountability Framework for University Funding. Task Force on Provincial Auditor's Report	1999-2000	<b>Restricted</b> until 2020-12-31

## Daniel W. Lang fonds

**Appendix 5: Series 7: Professional activities: Ontario. Ministry of Training, Colleges and Universities**
*Star (\*) means there are digital files*
**B2011-0003**

/Box	(file)	Description	Date(s)	Access
		<b>General files</b>		
/048	(07) – (08)	<i>Proposed University Accountability Frame-work: accountability for university operating funding in Ontario, Draft, November 2000</i>	1993-2000	<b>Restricted</b> until 2020-12-31
	(09)	Public Sector Accountability Act, 2001	2000-2001	<b>Restricted</b> until 2021-12-31
/049	(01)	Public Sector Accountability Act, 2001	2000-2001	<b>Restricted</b> until 2021-12-31
	(02) – (03)	Co-operative Education Tax Credit	1996-1998	Open
	(04)	Review of OSAP	1995-1996	Open
	(05)	<i>Future goals for Ontario colleges and universities: discussion paper, July 1996</i>	1996	Open
	(06)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). Correspondence with Council of Ontario Universities	1996	Open
	(07) – (08)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). Council of Ontario Universities memoranda and reports	1996	Open
	(09)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). Correspondence with University of Toronto	1996-1997	Open
	(10)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). U of T supporting documents		Open
/050	(01)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). U of T's interim and final briefs	1996	Open
	(02) – (03)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). Submissions by other Ontario universities	1996	Open
	(04)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). Submissions by professional associations	1996	Open
	(05)	Advisory Panel on the Future Direction of Post-secondary Education (Smith panel). <i>Report</i> , December 1996	1996	Open
	(06) – (08)	Steering Committee on Ontario Graduate Survey	1996-2001	Open
	(09)	OSAP default rates/MET loan collection consolidation	1996, 1998	Open

## Daniel W. Lang fonds

## Appendix 5: Series 7: Professional activities: Ontario. Ministry of Training, Colleges and Universities

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)	Access
		<b>General files</b>		
/050	(10)	Joint Steering Committee on OSAP. OSAP audit guidelines	1998-1999	Open
/051	(01)	Joint Steering Committee on OSAP. OSAP investment "set aside" guidelines, 1998	1996-1998	Open
	(02)	OTAPS Strategic Skills program	1998	Open
	(03)	Ontario Graduate Survey. Graduation rates	1998-2002	Open
	(04)	Ontario Graduate Survey. Graduation placement	1998-2000	Open
	(05)	Ontario Graduate Survey. 1999-2000 survey	1998-2002	Open
	(06)	Investing in Students Task Force. Correspondence, notes, memoranda, submissions	2000-2001	Open
	(07)	Investing in Students Task Force. Report of the council of senior administrative officers on behalf of the Council of Ontario Universities, 22 November 2000	2000	Open
/052	(01) – (03)	Investing in Students Task Force. <i>Report: Portals and pathways</i> , February 2001	2001	Open
	(04) – (06)	Graduate enrolment expansion	2002-2008	Open
	(07)	Graduate enrolment expansion. Executive heads retreat, 21 September 2007	2007	Open
	(08)	Student access guarantee. Correspondence, minutes, memoranda, reports	2006-2007	Open
	(01)	Student access guarantee. Correspondence, minutes, memoranda, reports	2008	Open
/053	(02)	Student access guarantee. Tuition and student aid strategy	2008-2009	Open

## B2011-0003

/Box	(file)	Description	Date(s)	Access
		<b>Project STAR</b>		Open
/053	(03) – (04)	Student Achievement and Retention Project. Correspondence	2004-2006	Open
	(05) – (07)	Implementation team meetings, discussion papers, reports, agreements	2004-2006	Open
	(08)	Information brochure, etc. Drafts	2005	Open
	(09)	'University of Toronto survey of entering first year students'. Web survey	2005	Open
	(10)	'University of Toronto Mississauga: survey of entering first year students: questionnaire'. Versions #2, 3, 5, April-May 2005	2005	Open

## Daniel W. Lang fonds

## Appendix 5: Series 7: Professional activities: Ontario. Ministry of Training, Colleges and Universities

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)	Access
		<b>Project STAR</b>		Open
/053	(12)	'University of Toronto survey of entering first year students'. Completed interviews, names for draw, 2005-09-03	2005	<b>Restricted;</b> subject to review under FIPPA
	(13) – (15)	'University of Toronto survey of entering first year students'. Printouts #2-4	2005	Open
	(16)*	Student retention database (SRD), charts 2 3.5 inch floppy disks		Open
	(17)	Student retention invoices/time sheets/log hours, 2006	2006-2007	Open
	(18)	"A demonstration program to test the effectiveness and impact of an undergraduate support and fellowship program." Drafts of report	n.d.	
/054	(01)	Potential participants, University of Alberta	2006	Open
	(02)	Revised report, 1 June 2006	2006	Open
	(03)	Preliminary report, correspondence, budget	2006-2008	Open
	(04)	Josh Angrist, Daniel Lang, <i>et al.</i> 'The Student Achievement and Retention Project: an experiment to evaluate the impacts of offering additional services and merit-scholarships to first-year undergraduates in Canada', January 2008	2008	Open
	(05)	'The Student Achievement and Retention Project...' Tables	2008	Open
	(06)	Josh Angrist, Daniel Lang, <i>et al.</i> "The Supplemental Merit Scholarship Study: a first experiment to test the effectiveness of merit aid for students receiving need-based aid.'	2007?	Open
	(07) – (08)	Joshua Angrist, Daniel Lang, and Phil Oreopoulos. 'Incentives and services for college achievement: evidence from a randomized trial.' Drafts (July, 2006 & October, 2007), resumés of authors, etc.	2006, 2007	Open
	(09)	Daniel Lang and Phil Oreopoulos. 'Strategies to increase college achievement an completion: preliminary evidence from a large randomized trial.' N.d.	2006?	Open
	(10)	'A national dialogue on students at risk'. Conference (2006 : Vancouver, BC)	2006	Open

## Daniel W. Lang fonds

**Appendix 5: Series 7: Professional activities: Ontario. Ministry of Training, Colleges and Universities**
*Star (\*) means there are digital files*
**B2011-0003**

/Box	(file)	Description	Date(s)	Access
		<b>First Generation Project</b>		
/054	(11)	Correspondence, notes, reports, book reviews	2006-2007	Open
	(12)	Funding application	2006	Open
	(13)	Correspondence	2006-2007	Open
	(14)	'Access and opportunities strategy: first-generation pilot project, 2005-2006, final report', 2006-06-30	2006	Open
	(15)	Lang, Daniel W. <i>Defining first generation students: a report prepared for the Ministry of Training, Colleges and Universities</i> , June 2007	2007	Open
		<b>Transfer Credit Steering and Working Groups*</b>		
/055	(02)	Council of Ontario Universities. Relationship Committee	2010	Open
	(03) – (04)	Council of Ontario Universities. Credit Transfer Resource Group. Meetings, October 2009 – November 2010	2009-2010	Open
	(05) – (07)	Ontario Credit Transfer Steering Committee. Correspondence, memos, etc.	2007-2010	Open
	(08)	Ontario Credit Transfer Steering Committee. Meeting, 1 <sup>st</sup> : 24 March 2009	2009	Open
	(09) – (10)	Ontario Credit Transfer Steering Committee. Meetings, April – October 2009	2009	Open
/056	(01) – (04)	Ontario Credit Transfer Working Group. Meetings	2009-2010	Open
	(05)	Agreements between UT Scarborough and Centennial College	2008-2009	Open
	(06)	Agreement between the U of T and Seneca College	2008-2009	Open
	(07)	Agreement between the U of T and Sheridan College	2009	Open
	(08)	Collaborative program in dental hygiene in the Faculty of Dentistry, U of T	2009-2010	Open

Daniel W. Lang fonds

**Appendix 5: Series 7: Professional activities: Ontario. Ministry of Training, Colleges and Universities**

*Star (\*) means there are digital files*

**B2018-0001**

/Box	(file)	Description	Date(s)	Access
/002	(06)	Student Access Guarantee*	2012	Open
		<b>Strategic Mandate Agreements*</b>		
/003	(01) – (02)	Negotiations	2016-2017	<b>Restricted</b> until 2037-12-31
	(03) – (05)	Background Materials 1	2016-2017	<b>Restricted</b> until 2037-12-31
	(06)	Background Materials 2	2016	<b>Restricted</b> until 2036-12-31
/004	(01) – (02)	CARDF [Colleges Applied Research and Development Fund] negotiations	2016-2017	<b>Restricted</b> until 2037-12-31
	(03)	New Funding Formula*	2017	Open
	(04)	New Francophone University*	2017-2018	Open

**B2018-0001. Digital files**

	Top-level folders, A-Z	Size (MB)	Extent (files)	Last modified dates	Access
01	Ministry Correspondence	27.8	243	2001-2018	<b>Restricted</b> until 2038-12-31
02	New Francophone University	111	132	2017-2018	Open
03	New Funding Formula	16.5	28	2017-2018	Open
04	New Performance Indicators and Quality Funding	33	96	2017-2018	Open
05	Strategic Mandate Agreements	299	923	2016-2017	<b>Restricted</b> until 2037-12-31
06	Student Access Guarantee	5.12	21	2008-2014	Open
07	Transfer Pathways	29.2	241	2008-2018	Open

A complete inventory list of all digital files is available.



Daniel W. Lang fonds

**Appendix 6: Series 8: Professional activities (other)**

Access: Open

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)
		<b>Boards of Governors/Directors</b>	
/056	(09) – (12)	Algoma University College. Board of Governors	1997-2000
/057	(01)	Algoma University College. Board of Governors	2001-2002
	(02)	Canadian Centre for the Study of Higher Education	2006-2007
	(03) – (05)	Centre for Research Libraries. Board of Directors. Meetings and reports	1996-1997
	(06)	Centre for Research Libraries. Council of Voting Members. Annual meeting	1995
	(07)	Centre for Research Libraries. Financial Strategies Task Force. Meetings	1995
	(08)	Centre for Research Libraries. Financial statements	1996-1998
	(09)	Centre for Research Libraries. Planning Committee	1998
	(10) – (11)	St. Augustine's Seminary. Board of Governors and Finance Committee*	1987-2005
/058	(01) – (02)	Toronto School of Theology. Board of Trustees*	1964-2010
		<b>Consulting</b>	
	(04) – (05)	Centre for Canadian Language Benchmarks	1999-2001
	(06) – (07)	McGill University. Review of Analytical Capacity. External reviewer	2007
/059	(01)	New Brunswick. Commission on Post-Secondary Education	2007
	(02) – (04)	Toronto School of Theology. Review of position and function of registrar, 2004	1984-2005
	(05)	University College of Durham. 'Durham College and University vision.'	2000
	(06)	University of Alberta	2005
	(07)	Victoria University. Emmanuel College. Review of position and function of registrar, 2004	2004
	(08)	York Region Health Services Department. Program evaluation	2002-2003
		<b>Special projects</b>	
	(09)	Canada Millenium Scholarship Foundation. Review of student assistance in G7 countries.	2002-2005
	(10)	Canada Millenium Scholarship Foundation. Review of student assistance in G7 countries. Correspondence	2003-2005
	(11)	Canada Millenium Scholarship Foundation. Review of student assistance in G7 countries. Drafts of report	2002-2005
	(12)	First Nations education funding formula. Correspondence, memos, reports	2004, 2007

## Daniel W. Lang fonds

## Appendix 6: Series 8: Professional activities (other)

Access: Open

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)
/060	(01)	First Nations education funding formula. Jackie Djoack. <i>Nishnawbe Aski Nation: Study to compare NAN education resources (with those provided to schools of similar size and circumstances by public systems)</i> . Thunder Bay: Northern School Resource Alliance, 2 June 2003	2003
	(02)	First Nations education funding formula. David Holmes. 'Redressing the balance: Canadian university programs in support of aboriginal students.' June 2006	2006
	(03) – (06)	OISE/UT/Toronto District Catholic School Board. Schools protocol on religious education. Correspondence, memoranda, notes, reports	1997-1998
	(07) – (08)	Ontario. Red Tape Review Commission	1997-1998
	(09)	Redeemer College. Academic review panel	1998
		<b>Other professional activities and projects</b>	
	(10) – (11)	Association of Universities and Colleges of Canada (AUCC). Commission of Inquiry on Canadian University Education (Smith Report). Correspondence, U of T brief, research reports	1991
/061	(01) – (02)	Association of Universities and Colleges of Canada (AUCC). Commission of Inquiry on Canadian University Education (Smith Report). Annotated final report; correspondence, memoranda	1991-1992
	(03)	Australia. Higher education contribution scheme [HECS]. Background information; correspondence	1988-1993
	(04)	Australia. Higher education contribution scheme [HECS]. <i>Information Seminars, June/July 1990</i>	1990
	(05)	Australia. Higher education contribution scheme [HECS]. Memos by Dan Lang	1992
	(06)	Canada Millenium Scholarship Foundation	1998
	(07)*	Carnegie Foundation for the Advancement of Teaching. Revision of classification system. 1 CD-R	2000-2001
	(08)	Carnegie Foundation for the Advancement of Teaching. Revision of classification system	2003-2006
	(09)	Conference on financing Canadian universities (1981). Papers	1981
	(10)	Ontario Council on Graduate Studies. Appraisal Committee reports	2002-2008
/062	(01) – (05)	Ontario Council on Graduate Studies. Periodic appraisal of MA/MEd/PhD/EdD program at OISE. Correspondence, memoranda, reports	2000-2005
	(06)	Ontario Council on University Affairs. Correspondence	1991

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**Appendix 6: Series 8: Professional activities (other)**

Access: Open

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)
/081	(01)	Ontario. Ministry of Colleges and Universities. "A formula for operating grants to provincially assisted universities", 1967; <i>Ontario Funding Formula Manual</i> , 1972	1967, 1972
	(02)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section I: Regulations for operating grants to provincially assisted universities in Ontario."	1966-1973
	(03)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section II: Letters of the Minister of University Affairs to the President of the University"	1970-1971
	(04)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section III: Report on the counting of graduate students under the Ontario formula for operating grants, 7 October 1969," with associated memoranda and regulations	1969-1972
	(05)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section IV: Essential notes and instructions for the assistance of officials responsible for the completion of forms, 1967-1968, 1968-1968, 1968-1970, 1970-1971"	1969-1972
	(06)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section V: Minutes of the Subcommittee on Finance of the Committee on University Affairs (beginning with Minute 80)" [ends with Minute 246, December 1972]	1968-1972
	(07)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section VI: Audit procedures issues by the Department of University Affairs." These procedures introduced, e.g. the individual certificates for graduate students to be signed by the Dean of department heads.	1969-1973
	(08)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section VII: DUA communications concerning mainly individual; programs of this University, weights attached to them, and interpretations of certain regulations."	1969-1972

Daniel W. Lang fonds

Appendix 6: Series 8: Professional activities (other)

Access: Open

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)
/081	(09)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section VII: Tables of category weights by faculty, program and hear prepared by this office."	1968-1972
	(10)	University of Toronto. Office of Statistics and Records. "Regulations for operating grants in Ontario, Section IX: Stabilization of formula financing, 1970-1971"	1970
	(11)	Ontario Council on University Affairs. Memoranda and reports on funding formulas, the Tripartite Committee on Interprovincial Comparisons, and other committees on enrollment, information, etc.	1979-1980
062	(07)	Ontario Council on University Affairs. Report re assessment of appraisals process : <i>Sustaining quality in changing times: funding Ontario universities</i>	1986
	(08)	Ontario Council on University Affairs. New program approval procedures manual	1992
	(09)	Ontario Council on University Affairs. Review of Ontario Council on Graduate Studies appraisal process	1996-1999
	(10)	Ontario Council on University Affairs. 'Sustaining quality in changing times: funding Ontario Universities'	1993-1994
/063	(01) – (03)	Ontario Council on University Affairs. 'Sustaining quality in changing times: funding Ontario Universities'	1994-1995
	(04)	Ontario Council on University Affairs. <i>Advisory memorandum 95-III: resource allocation for Ontario universities'</i> , with U of T responses	1995
	(05) – (06)	Ontario Council on University Affairs. Briefs presented by the University of Toronto	1977-1976
/064	(01) – (02)	Ontario Council on University Affairs. Briefs presented by the University of Toronto	1977-1980
	(03)	Ontario Council on University Affairs. Briefs presented by the University of Toronto, 1981, 1983, 1984	1981-1984
	(04) – (05)	Ontario Council on University Affairs. Briefs presented by the University of Toronto	1988-1994
	(06)	Ontario Council on University Affairs. Revision of operating grants formula	1996
	(07)	Ontario Universities Application Centre (OUAC). Technologies review	1998
	(08)	Premier's Council on Economic Renewal. Working Group II: Setting standards and measuring progress. Background reading	1977-1993

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**Appendix 6: Series 8: Professional activities (other)**

Access: Open

Star (\*) means there are digital files

**B2011-0003**

/Box	(file)	Description	Date(s)
/064	(09)	Premier's Council on Economic Renewal. Working Group II: Setting standards and measuring progress.	1993
/065	(01) – (03)	Premier's Council on Economic Renewal. "Social contract" negotiation binder : reference materials (annotated), #1-40	1993
	(04)	'Proposal for the analysis of financial aid programs in Canada as related to Canadian law students', prepared for the Law Admission School Council (USA).	1989-1991
	(05)	Snowdon & Associates. 'Revisiting Ontario college and university revenue data', prepared for the Higher Education Quality Council of Ontario. Working draft, 10 June 2009	2009
	(06) – (08)	Sweden/Ontario Bilateral Exchange Seminar for Senior Academic Administrators, 1982-1983	1980-1982
/066	(01) – (03)	Sweden/Ontario Bilateral Exchange Seminar for Senior Academic Administrators, 1982-1983	1982-1984
	(04)	Toronto District School Board. Finances	2010
	(05)	"Universitas 21" (1997 : Melbourne, Australia)	1997
	(06)	University of Manitoba. Centre for Higher Education Research and Development (CHERD)	1997-1998

**B2018-0001**

/Box	(file)	Description	Date(s)
		<b>Boards of Governors/Directors</b>	
/004	(05)	Center for Research Libraries. Financial Strategies Task Force. Report to the Board of Directors	18 Apr. 1996
	(06)	Toronto School of Theology*	2004-2014
	(07)	Saint Augustine's Seminary*	2011-2017

**B2018-0001. Digital files**

Top-level folders, A-Z	Size (MB)	Extent (files)	Last modified dates	See also
Saint Augustine's Seminary	151	538	2012-2018	B2011-0003/057 (10) – (11); B2018-0001/004 (07)
Toronto School of Theology	95.5	287	2004-2018	B2011-0003/058 (01) – (02) B2018-0001/004 (06)

A complete inventory list of all digital files is available.

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## Appendix 7: Series 10: Research projects

Files marked “**Restricted\***” are subject to review under the Freedom of Information and Protection of Privacy Act.

## B2011-0003

/Box	(file)	Description	Date(s)	Access
		<b>‘College choice’ research project</b>		
/067	(05)*	College choice data sets. 1 CD-R	1999-2005	<b>Restricted*</b>
	(06)*	College choice. 2 CD-Rs <ul style="list-style-type: none"> <li>• Data sets Groups 3, 4, 6 and 7</li> <li>• Final report</li> <li>• Summaries</li> <li>• Correspondence</li> </ul>	2003	Open
	(07) – (09)	Groups 3, 4, and 6 ‘catchment samples’		Open
/068	(01) – (02)	Groups 7 ‘catchment sample’ and Group 7 ‘sample’		Open
	(03)	Background material (annotated), lists		Open
	(04)	Background information	2002-2004	Open
	(05)	Correspondence	1998-2000	Open
	(06) – (08)	Forms and ‘Guidance’; names and codes		<b>Restricted*</b>
	(09) – (12)	Surveys of schools: Martingrove Collegiate Institute (MCI); O’Neill Collegiate and Vocational Institute (OCVI), Oshawa; University of Toronto Schools (UTS); St. Michael’s Choir School (SMC); and St. Mary Catholic Secondary School, Pickering (SMCS)	1999-2001	<b>Restricted*</b>
/069	(01)	Surveys of schools: St. Clement’s School (SCS)	2000	<b>Restricted*</b>
	(02) – (42)	Surveys of schools: participant dossiers, folders #1-41		<b>Restricted*</b>
/070	(01) – (33)	Surveys of schools: participant dossiers, folders #43-76		<b>Restricted*</b>
	(34) – (35)	Applications to university: Martingrove Collegiate Institute and St. Michael’s Choir School	1999-2000	<b>Restricted*</b>
	(36) – (37)	‘Literature survey’	2001	Open
	(38)	Census data analysis (19967 census)	n.d.	Open
	(39)	Correspondence re completion of data and preparation reports	2001-2002	Open
/071	(01)	Summary of interview results and other data	n.d.	Open
	(02)	Data analysis and summaries	2002	Open
	(03)	Glenys A. Lafrance. “Collegiate and university choice”. Draft, December 2002	2002	Open
/071	(05) – (07)	Acumen Research Group. Correspondence, survey analyses, report	1999-2000	Open
		<b>Other research projects</b>		
	(08)	CEO education study (with John Lea)	2003	
	(11) – (12)	OISE/UT productivity study. Phase One	2001-2002	Open
	(13)	OISE/UT productivity study. 2 <sup>nd</sup> annual	2002-2003	Open

Daniel W. Lang *fonds*

**Appendix 7: Series 10: Manuscripts and publications**

*Star (\*) means there are digital files*

Files marked “**Restricted\***” are subject to review under the Freedom of Information and Protection of Privacy Act.

**B2011-0003**

<b>/Box</b>	<b>(file)</b>	<b>Description</b>	<b>Date(s)</b>	<b>Access</b>
/071	(14)*	Graduate funding project. 1 CD-R Contains folders on 2 <sup>nd</sup> stage funding, a working draft of ‘Discussion paper for Working Group on University Capacity’, and other files	1998-2001	Open
/072	(01) – (02)	‘Funding as if learning matters: financial capability and policy outcomes’: SSHRC grant application and selected background material	2004	Open
	(03)	Toronto School of Theology. Proposal for an assessment formula	2007	Open
	(05)	University of Toronto at Scarborough. Co-op program “premium” project, 2008-2009. Tables, reports	2002-2009	Open

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Access: Open

Star (\*) means there are digital files

## B2011-0003

/Box	(file)	Description	Date(s)
/073	(01)	Letters to the editor	2002
	(02)	"Open admissions and the community college". Draft, unpublished	n.d. [1972?]
	(03)	"Access to higher education: selection and open admissions." Draft, unpublished	n.d. [1973?]
	(04)	"Decision-making and institutional research in the university planning process," 21 March 1974. Draft	1974
	(05)	"Claude Bissell's Idea of the University", <i>Stoa</i> IV, 2 (Fall 1974) 21-44	1966-1975
	(06)	"The consortium in higher education", <i>Journal of Educational Administration</i> , XIII, 2 (October 1975) 23-36	1963-1975
	(07)	"The People's College: an experiment in nineteenth century American higher education". University of Toronto: PhD thesis, 1976. Thesis proposal and	1974-1975
	(08)	"The People's College: an experiment in nineteenth century American higher education". Notes on sources	
	(09)-(21)	"The People's College: an experiment in nineteenth century American higher education". Research files, #1-14	1863-197[-]
/074	(01)-(10)	"The People's College: an experiment in nineteenth century American higher education". University of Toronto: PhD thesis, 1976. Research files, #15-24	1975
	(11)-(16)	"The People's College: an experiment in nineteenth century American higher education". University of Toronto: PhD thesis, 1976. Drafts of chapters 1-5	
/075	(01)-(07)	"The People's College: an experiment in nineteenth century American higher education". University of Toronto: PhD thesis, 1976. Drafts of chapters 6-11 and bibliography	1975
	(08)	"The People's College: an experiment in nineteenth century American higher education". University of Toronto: PhD thesis, 1976. Final draft	1976
/076	(01)	"The People's College, The Mechanics' Mutual Protection, and the Agricultural College Act", <i>History of Education Quarterly</i> , 18, 3 (Fall 1978) 295-321	1978
	(02)	Nowlan, David M. and Daniel W. Lang, 'Some notes on voucher schemes', 2 February 1982. Draft, unpublished	1982
	(03)	"Planning and decision-making in universities," <i>Canadian Society for the Study of Higher Education Professional File</i> , Number 4, Fall, 1988	[198-]-1992



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Access: Open

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/Box	(file)	Description	Date(s)
/076	(04)	"Linking plans and budgets," <i>Canadian Society for the Study of Higher Education Professional File</i> , Number 5, Spring, 1989	1989
	(05)	"The use of budget models in linking planning and budgeting," <i>Canadian Society for the Study of Higher Education Professional File</i> , Number 6, Fall, 1989, 1-12	1989
	(06)	"The use of internal funding formulas in budget planning and modelling," <i>Canadian Society for the Study of Higher Education Professional File</i> , No. 7, Spring 1990, 1-12	1989-1990
	(07)	"The role of institutional mission statements", with Roseanne Lopers-Sweetman, <i>Research in Higher Education</i> , 32, 6 (1991) 599-624	1988-1991
	(08)	"Amos Brown and the American land-grant college movement," <i>ERIC</i> , #ED415797, Winter, 1999 (microfiche); reprinted in <i>Higher Education Perspectives</i> , Vol. II (2000), 65-88	1998-2001
	(09)	"A primer on responsibility centre budgeting and responsibility centre management," <i>Canadian Society for the Study of Higher Education Professional File</i> , No. 17, Winter, 1999	1998-1999
	(10)	"Similarities and differences: a case study in measuring diversity and selecting peers in higher education," <i>Canadian Society for the Study of Higher Education Professional File</i> , No. 18, Spring, 1999	1998-1999
	(11)	"University Finance in Ontario," with G. Jones, D. House, and S. Young, a report prepared for the Ontario Confederation of University Faculty Associations, June, 1999	1998-1999
	(12)	"Responsibility centre budgeting and responsibility centre management in theory and practice," <i>Higher Education Management</i> , 11, 3 (1999) 81-112	1998
	(13)	"Mergers, diversification and the identification of peers". Typescript (unpublished)	1999
	(14)	<i>University finance in Ontario</i> , with Glen Jones, Stacey Young, and Dawn House. Winnipeg: Centre for Higher Education Research and Development. Research Monograph in Higher Education No. 5, 2000	2000
	(15)	"Similarities and Differences: Measuring Diversity and Selecting Peers in Higher Education," <i>Higher Education</i> , Vol. 39, No. 1 (2000)	1999-2000

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## Appendix 8: Series 11: Manuscripts and publications

Access: Open

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/Box	(file)	Description	Date(s)
		<b><i>Mergers in Higher Education: Lessons from Theory and Practice, with Julia Eastman, in English. Toronto: University of Toronto Press, 2001.*</i></b>	
/077	(01)	Gail S. Chambers. 'Mergers between private colleges'. University of Rochester: PhD thesis, 1986	1986
	(02)	Dalhousie University/Technical University of Nova Scotia (TUNS) merger. Background reports	1994-1999
	(03)	Dalhousie University/TUNS merger. Correspondence	1995-1999
	(04)	Dalhousie University/TUNS merger. Correspondence, memos, minutes of meetings, documents	1996-1997
	(05)	Merger PERT chart	
/078	(01)-(03)	Merger articles and background documents	1990-2003
	(04)*	1 CD-R. Digital files containing merger drafts, data, and correspondence	1998-2009
	(05)-(06)	Correspondence	1996-2002
	(07)	Correspondence with publisher	1999-2001
/078	(08)	Merger overheads and notes	
	(09)	Interviews	1997-1999
	(10)	Research : conference papers	1999-2008
/079	(01)	Published book	2001
/079	(02)	"Diversity and peer selection: where do they intersect?" <i>Tertiary Education and Management</i> , 7, 1 (2001) 69-88	2000-2001
	(03)	"The People's College: prototype of the American land-grant college". Correspondence re MS	2002
	(04)	'Amos Brown and the educational meaning of the American Agricultural College Act," <i>History of Education</i> , 31, 2 (2002) 139-165. Drafts, offprint	2001-2002
	(05)-(06)	"Responsibility center budgeting and management at the University of Toronto," in Douglas Priest et al, eds, <i>Incentive-based Budgeting Systems in Public Universities</i> . Cheltenham: Edward Elgar, 2002. Drafts	2001-2002
	(07)	"There are mergers, and there are mergers: the forms of Inter-institutional combination," <i>Higher Education Management and Policy</i> , 14, 1 (2002) 11-50	2000-2001
	(08)	"A lexicon of inter-institutional cooperation: the forms of inter-institutional combination," <i>Higher Education</i> , 44, 1 (2002) 153-183	2002
		"'Flags and Slots': Special Interest Groups and Selective Admission," with Katherine Lang, <i>Canadian Journal of Higher Education</i> , XXXII, 2 (2002)	

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## Appendix 8: Series 11: Manuscripts and publications

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/Box	(file)	Description	Date(s)
/079	(09)*	<i>A Primer on Formula Funding: A Study of Student-focused Funding in Ontario</i> , a report prepared for the Atkinson Foundation "The Schools We Need" project, January 2003	2003
	(10)	"The future of merger: what do we want mergers to do – efficiency or diversity?" <i>Canadian Journal of Higher Education</i> , Vol. XXXIII, No. 3 (2003) 19-46	2002
	(11)	"A window of opportunity," <i>University of Toronto Bulletin</i> , 57, 10 (12 January 2004) 16	2004
	(12)	"A comparative study of mergers in higher education". Typescript, correspondence (unpublished)	2003-2004
	(13)	"Financing higher education in Canada," in Steve O. Michael and Mark Kretovics, eds., <i>Financing Higher Education in a Global Market</i> . New York: Algora Publishing, 2005. Correspondence, tables and publishing contract	1999-2003
	(14)	"Financing higher education in Canada," in Steve O. Michael and Mark Kretovics, eds., <i>Financing Higher Education in a Global Market</i> . New York: Algora Publishing, 2005. Correspondence	1999-2003
	(15)	"Financing higher education in Canada," in Steve O. Michael and Mark Kretovics, eds., <i>Financing Higher Education in a Global Market</i> . New York: Algora Publishing, 2005. Selected background research	1999-2000
/080	(01)	"Financing higher education in Canada," in Steve O. Michael and Mark Kretovics, eds., <i>Financing Higher Education in a Global Market</i> . New York: Algora Publishing, 2005. Drafts of chapters	2002-2004
	(02)	"Approaches to the funding of schools and their effects on capacity," in Nina Bascia, Alister Cumming, Amanda Datnow, Kenneth Leithwood, and David Livingstone, eds., <i>International Handbook on Educational Policy</i> . Manchester, U.K.: Springer, 2005. Draft	2003(?)
	(03)	"World Class or the Curse of Comparison?" <i>Peking University Education Review</i> , 1, 9, 2005 (in Chinese)	2005
	(04)	'A retrospective survey of the human cost of the merger of a higher education institution as reflected in selected indicators.' Drafts	2008(?)
	(05)	"Articulation, transfer, and student choice in a binary post-secondary system," <i>Higher Education</i> , 57, 3 (March 2009) 355-371	2009

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**Appendix 8: Series 11: Manuscripts and publications**

**Access:** Open

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**B2018-0001. Digital files**

Top-level folders, A-Z	Size (MB)	Extent (files)	Last modified dates	See also
OISE-UT Merger Project [ <i>Mergers in Higher Education: Lessons from Theory and Practice</i> , 2001]	1.05	21	1999-2001	B2011-0003 /077 (01) - /079 (01)
Ontario School Funding Formula [ <i>A Primer on Formula Funding: A Study of Student-focused Funding in Ontario</i> , a report prepared for the Atkinson Foundation "The Schools We Need" project, January 2003]	2.35	6	2003-2013	B2011-0003 /079 (09)

A complete inventory list of all digital files is available.

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## Appendix 9: Series 12: Addresses

Access: Open

## B2011-0003

/Box	(file)	Description	Date(s)
/080	(06)	'The potential benefits of scholarship programs,' Canadian-American Conference on the First Year Experience (1 <sup>st</sup> : 1988 : Toronto), 8 November 1988	1988
	(07)	"Equity and Accountability in University Funding." Paper presented to the Canadian Society for the Study of Higher Education, Learned Societies Conference, Quebec City, June, 1989	1989
	(08)	"Planning and resource allocation in universities: Perspectives on planning within the organization." Paper presented to Society for College and University Planning, Annual Conference, April, 1992	1992
	(09)	"'Access vs. ownership' from the perspective of a university budget and finance officer," Membership Conference of the Center for Research Libraries, April 1993	1993
	(10)	"Amos Brown and the American land grant college movement", presented to the annual meeting of the Association for the Study of Higher Education, Albuquerque, New Mexico, November 1997	1997
	(11)	OISE panel's presentation to Canadian Society for the Study of Higher Education Symposium, June 1998	1998
	(12)	"Diversity and Peer Selection: Where Do They Intersect?" Paper presented at the 21 <sup>st</sup> Annual Forum of the European Association for Institutional Research at Lund University, August, 1999	1999
	(13)	"Case study three: University of Toronto", Symposium on Incentive-based Budgeting in Public Universities, Indiana University, 1 March 2001	2000-2001
	(14)	"Getting down to business: sustainable budget models and achieving Institutional buy-in," Canadian Education Centres 5 <sup>th</sup> Annual Conference, Halifax, 27 November 2001	1978, 2001
	(15)	"Why mergers happen, and why sometimes they don't," The Southern African Comparative and History Education Society Annual Conference, University of Pretoria, October 2002	2002
	(16)	"The future of inter-institutional merger for innovation and transformation," International Conference on Innovation in Higher Education, Kiev, Ukraine, May, 2003	2003
	(17)	"A comparative study of mergers as Instruments of reform in higher education," Reform in Higher Education in Six Countries International Workshop, University of British Columbia, Vancouver, August, 2003	2003
	(18)	"World class or the curse of comparison?" Beijing Forum, Beijing, China, August 2004	2000-2004