

**University of Toronto Archives  
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**Hastings (John E. F.) Family fonds**

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Harold Averill, June 2004

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## Biographical note

The Hastings Family, of Scots-Irish descent, (until the 1830s, the name used was Hasty) emigrated from Cavancreagh townland, Parish of Donaghedy, near Strabane, County Tyrone, Ireland in 1819, and settled in Markham township, York County, Upper Canada. Their eldest son, John, and his wife, Maria Louisa (Orr) Hastings took over a farm in the early 1830s just north on the 7<sup>th</sup> concession of Whitchurch Township, York County. Dr. Hastings' first cousin, Elgin, and his wife, still live on the family farm.

The Hastings family has a long and honourable history of medical service in Toronto, beginning with Charles John Oliver Hastings (1858 – 1931) and his brother, Andrew Orr Hastings (1855 – 1918), both being great-uncles of Dr. Hastings. Charles attended the Ontario College of Pharmacy and both he and Andrew later studied at the Toronto School of Medicine, receiving their MDs from Victoria University in 1885 and 1886 respectively. For almost twenty years (1910 – 1929) Charles was Medical Officer of Health for the City of Toronto, setting a standard of excellence and innovation that brought him and his department international acclaim. He was one of the founding members of the Canadian Public Health Association in 1911 and served as its President and also as President of the American Public Health Association during and immediately after World War I. In 1923, the University of Toronto recognized his contributions by bestowing on him the degree of LLD. Andrew was also a well-known medical practitioner in Toronto.

Their eldest brother, Rowland Beverley Orr Hastings, inherited the family farm and supported his brothers with their university education. Rowland Hastings and his wife, Elizabeth (Umphrey) Hastings, had three sons and a daughter, two of whom figure in this fonds: Elgin Rowland (1885 – 1958) and Libbie Louise (1891 – 1974). (The Umphrey family was United Empire Loyalists from near Ticonderoga, New York, first settling near Prescott in 1794, and later in Brock Township.)

Elgin, like his uncles, attended Markham Collegiate; he then worked as a public school teacher near Agincourt for four years before entering medicine at the University of Toronto. He graduated with his MB from the five-year program in 1913 and set up his practice, first on Broadview Avenue, Toronto, and then at 791 Queen Street East. As was the custom, he took over the practice and home from another doctor, Dr. Rowan. Before that, the practice had been that of a cousin of Elgin's, Dr. John Burgess, where he had visited as a child. Dr. Elgin Hastings practiced as a much loved family doctor until a few days before his death.

Louise worked as an executive secretary and never married. She and her sister-in-law, Bessie (Eliza Jane) Gowan Ferguson, were favourite aunts of Elgin's son, John. Bessie

Gowan Ferguson was for a number of years women's editor of the *Hamilton Spectator* and later of the *Mail and Empire* (later *The Globe and Mail*) in Toronto. She was active in the Canadian Women's Press Club and in fostering the role of women in the arts and public life. Both aunts had a profound influence on John's early life, as did his grandmother Ferguson. His grandmother Hastings died in 1933 and both grandfathers before he was born.

On 26 December 1925, Elgin married Helen Mary Ferguson (1893 – 1973), the daughter of Ogle Roberts (Chetwoode) Ferguson (1857 – 1895) and Mary Ann (Duff) Ferguson (1862 – 1948). The Ferguson family of Scots-Irish descent emigrated from Drumcor townland near Red Hills, County Cavan, Ireland, in 1842 and settled at Cookstown, Simcoe County. The Duff family, of Scots-Irish descent, emigrated to Essa Township, near Cookstown, Simcoe County, in the early 1820s from the Newbliss area of County Monaghan, Ireland. An uncle of Helen's, the Hon. James S. Duff, was Minister of Agriculture in the Whitney government of Ontario. Helen was a great-granddaughter of Ogle Robert Gowan, founder and first Canadian Grand Master of the Grand Orange Lodge of British North America. He was an active figure in the politics of the Province of Canada and a Member of Parliament. Helen's grandfather, Thomas Roberts Ferguson, was also an MP for 20 years and then sat in the first Ontario legislature in 1867. A cousin was Judge Emily Ferguson Murphy, the first woman magistrate in the British Empire and one of the "Five Canadian Women" who won the right of women to be recognized as "persons" under the British North America Act.

Helen was born in Cookstown, Ontario on 12 July 1893, and in 1904 moved to Hamilton with her mother and sisters. She was a graduate of the Household Economics program for teachers at the University of Toronto and, subsequently, was a public school teacher in Hamilton; just before her marriage she applied for a position in household economics at Central Technical School in Toronto. However, she ceased teaching on her marriage in 1925. Their son, John Elgin Ferguson Hastings, was born on 28 June 1928 in Toronto.

John attended the Normal Model School and University of Toronto Schools. Although he had initially seriously considered studying political science and law, he finally decided to enter the newly established Pre-Medical program in September 1945. During these formative years, he began developing skills and interests that remained with him for the rest of his life. He was fascinated by politics and, never a bystander, became an active member of the Young Progressive Conservatives, with a strong "Red Tory" perspective. His political and social policy interests were broad, early on extending to the national and international levels, especially to the countries of the emerging Commonwealth. He honed his debating and public speaking skills and indulged in another interest, drama, by writing skits and plays. He was a voracious reader from his earliest years. At UTS he also began developing leadership skills that he was soon to apply, with his Christian faith and

sense of social justice, at Camp Kagawong, a summer camp for boys that he began attending in 1938. Later he became a counsellor, section leader and, finally, camp doctor for a number of years during his vacations, until he married in 1968. At university, the links with Hart House through the Debates Committee, Board of Stewards, a medical student SCM (Student Christian Movement) group and the influence of wardens Nicholas Ignatieff and Joseph McCulley were formative to his broader development. Another significant influence on his early formation and thought was that of Dr. J.R.P. Sclater, the minister and noted preacher of Old St. Andrew's United Church and a Moderator of the United Church of Canada.

John Hastings received his MD in 1951. On graduation and before starting his internship at the Toronto General Hospital, he was allowed to take over his father's family practice for several weeks while his father was ill, under the supervision of Dr. Harris McPhedran, then Registrar of the Ontario College of Physicians and Surgeons, and a friend of John's father. [For Dr. McPhedran's personal records, see B1996-0016.] Following internship, Dr Hastings arranged a special year with the School of Graduate Studies, taking courses in biostatistics, social psychology and mental health and, at the School of Social Work, courses in human growth and development, and the evolution of the Social Welfare State and National Health Service in the United Kingdom, and a newly established course in health economics. The purpose was to complement his medical preparation with a broader understanding of the socio-political and economic bases of Social and Preventive Medicine, in which he had become interested after hearing Professor John Ryle, the first Regius Professor of Social Medicine at Oxford, speak in Convocation Hall in 1950.

Dr. Hastings then took post-graduate studies in Public Health at the School of Hygiene, University of Toronto, receiving his DPH (Diploma in Public Health) in 1954. For the following two years, he was a fellow in preventive medicine in the School of Hygiene. In 1956, he received the specialty qualification in Public Health of the Royal College of Physicians and Surgeons of Canada. Dr. Hastings was the first person to receive this qualification through formal examination. In 1956, he was named as a lecturer in the department of Public Health Administration. In 1964, he acquired an additional qualification in International Health Planning (DIPH) in the School of Hygiene and Public Health at the Johns Hopkins University. Dr. Hastings also continued a small family practice until 1960.

At the same time, from 1953 to 1955, Dr. Hastings served as a don of South House in Burwash Hall at Victoria College and made two trips abroad. The first was to India in 1953, as one of the University of Toronto's representatives to the World University Service of Canada (WUSC) International Seminar in Mysore. The group travelled widely in India and met key personalities, including Pandit Nehru and Dr. Radhakrishna (then President of India). The Indian head of the Seminar was Dr. Zakir Hussain, later President of India,

whom Dr. Hastings was to see again at Government House several years later. The Canadian Head of the Seminar was Father Georges-Henri Lévesque, the distinguished academic who was a major influence on the "Quiet Revolution" in Quebec. Dr. Hastings maintained a friendship with Father Lévesque subsequently. Another faculty member was Eugene Forsey, the constitutional expert and later a Senator, who remained a family friend throughout his life, and an important mentor for Dr. Hastings. India was to retain a special place in John's heart. A special highlight in June 2003 was the 50<sup>th</sup> reunion near Montreal of most of the Canadian and American participants and one Indian participant, together with spouses.

Through arrangements made by Dean MacFarlane of the Faculty of Medicine, Dr. Hastings also attended the first World Conference on Medical Education in London, England, where he became acquainted with a number of the pioneers in Social Medicine. Prior to arriving in India, he was in London for the Coronation of Queen Elizabeth II. He looks back on this four-month experience abroad as one of the key experiences in shaping his personal and career development.

Two years later, he was a faculty member for the WUSC International Seminar in Japan, also an important influence on his personal and career development. He spent a further month studying Japanese medical education and health services, sponsored by the World Health Organization. His report was well received and helped launch his career which would include a prominent international component as well as national, provincial and local Canadian dimensions. Dr. Hastings always emphasized to his students and in his work, the importance of a broad understanding of not only of the field in Canada, but also of the lessons to be learned from other countries.

Dr. Hastings' career at the University of Toronto spanned forty years. At the time of his retirement in 1993 as a Professor Emeritus, he was Professor of Community Health and Health Administration. He had held many academic and administrative posts at the University, including Chair of his Department and first Associate Dean of Community Health in the Faculty of Medicine (from 1975 to 1980 and again from 1988 to 1992). During his long tenure, he brought to the University the knowledge gained from his participation in many aspects of Community Health, Public Health and Health Services Systems from outside the confines of academe.

As his writings consistently reflect, Dr. Hastings strongly believed in Public Health/Community Health as a multi-disciplinary and eclectic discipline drawing together the expertise of a wide range of health-related and other disciplines in partnership with strong community practice links for promoting and protecting the health of the population and special groups within it. In his view, academic teaching and research function most effectively when a core grouping of disciplines worked regularly together

and reached out in collaboration with other areas of expertise within the University in a fully cross-disciplinary manner, according to the requisites for a particular area of investigation or consideration. He also strongly believed that a close symbiotic relationship between the academic world and the field of practice was essential, each informing and supporting the other. Thus, he consistently advocated the re-establishment of a modern school of public health as a full member among the health sciences rather than as an academic subdivision within the Faculty of Medicine.

His expertise was sought frequently by governments and agencies of all stripes. Notable examples within Canada include the study on Organized Community Health Services for the Royal Commission on Health Services (the Hall Commission) (1961 – 1963); the Sault Ste. Marie Study, a joint Canada-WHO project looking at the impact of the Group Health Program in Sault Ste. Marie in relation to the other health services in the community (1966- 1970); and the Canadian Health Administrator Study (1978 – 1981), which was the first study to do a detailed analysis of people working in health administration in Canada. Dr. Hastings looks back with special pride to being chair and principal investigator for the Community Health Centre Project, commissioned by the Conference of Health Ministers of Canada, which came to be known as the "Hastings' Report" (1971-72). This project enabled him to work with a politically and professionally diverse and highly expert committee, and with a superb staff and group of researchers. As well he was able to visit a wide range of innovative programs across Canada.

Internationally, he worked for thirty years as a consultant to and an invited participant in conferences, seminars and studies of the World Health Organization and of the Pan American Health Organization, both of which tried to recruit him during the late 1960s. Projects with WHO and PAHO included analyses of health planning and services in parts of South America, the Caribbean and Europe. In the 1980s his work with WHO was directed largely to helping develop policies for its European offices on community involvement and primary care. Throughout his career Dr. Hastings maintained a valued relationship with the Department of Social and Preventive Medicine of Laval University in Quebec and from 1987 to 1988 he spent his research leave as a part-time Visiting Research Professor with them.

Dr. Hastings was a member of a number of professional associations, mostly relating to public health, including the Canadian Public Health Association (CPHA), the American Public Health Association, the Ontario Public Health Association (OPHA), the Caribbean Public Health Association, the Canadian College of Health Services Executive and the Canadian Society for International Health. From 1995 to 2000 he served on the executive of the Canadian Public Health Association, including its presidency in 1996 and 1997. He was made an honorary life member of both the CPHA and OPHA. He received CPHA's Ortho Award in 1975 "in recognition of dynamic leadership in health



services research, planning and education in Canada and abroad, as well as outstanding contributions to the study of Canada's health care system" and, in 1992, its senior award, the R. D. Defries Award for "outstanding contribution in the broad field of public health". In 1987 he received the Pan American Health Organization's Award for Administration for "outstanding work in public health research, publications and management". In 1982, the City of Toronto and its Department of Public Health gave him An Appreciation in Recognition for "inspiration, vision and leadership to the community health movement; as a leading researcher and educator; for nationally and internationally recognized pioneering work; and for initiative, creativity and commitment as a public health activist". In 1989, Dr. Hastings was awarded the University of Toronto's Alumni Faculty Award for "Academic excellence, service to the University and contribution to the community".

In addition to his professional activities, Dr. Hastings devoted time to other areas, especially to St. Andrew's United Church in Toronto and other church-related organizations. Throughout his career he was active on the boards of a wide range of social and health-related voluntary and professional organizations.

More recently, Dr. Hastings was one of the founding group of RALUT (Retired Academics and Librarians, University of Toronto), serving on its initial executive and as first chair of its benefits committee, of which he remains a member. He is also a retiree member of the University of Toronto Faculty Association.

A copy of Dr. Hastings' curriculum vitae has been updated to June 2004 and can be found in Appendix 2.

### **Dr. Hastings' family**

In 1968 Dr. Hastings married Ulrike Wilhelmine Dobe (1944- ), a primary school teacher from Essen, Germany, whom he met through mutual friends in 1967, while on a visit to Germany. When their four children were at school, Ulrike became a real estate agent in 1982 until her retirement in 2003. Both she and Dr. Hastings were active with the Parents Associations of their children's schools and remain active with St. Andrew's United Church, Toronto. Highlights for the family were the times together at their cottage and the international travel experiences, particularly in Europe during sabbaticals and visit to Ulrike's family and friends.

Their daughter, Alexandra (Sascha) (1969- ) graduated with high distinction in German and Renaissance and Reformation Studies from Victoria College, University of Toronto. Subsequently, she received a Magister Degree (MA) with high distinction in German



Language and Literature from the Albert-Ludwigs-Universität, Freiburg, Germany. She is currently a producer with CBC radio in the arts field and a freelance writer and editor. Her partner is a freelance writer and broadcaster.

Thomas, (1971- ) completed an honours BA in Psychology and Philosophy at McMaster University and then entered Medicine at the same university. He completed his specialty qualification in Psychiatry with the Royal College of Physicians and Surgeons of Canada and is now a practicing psychiatrist. He and his wife, also a McMaster graduate, have a young daughter.

Andrew (1974- ) graduated with a BA Honours in political science from McGill University, and then completed the combined Civil and Common Law program at McGill. He and his wife, also a McGill graduate, are both lawyers.

Martin (1977- ) graduated with a BA Honours (with distinction) in English and German from Trinity College, University of Toronto. He is currently completing the joint Law/MBA program of the University of Toronto.

**References:** Dr. Hastings kindly provided, for the "Biographical Note", some of the personal details and the section, "Dr. Hastings' family", and fleshed out the professional information. He also provided important additional information for some of the series descriptions and updated his curriculum vitae.

## Scope and content

1887 – 2002

11.39 m (76 boxes) of textual records; graphic records; sound recordings; moving images; artifacts

Records of two generations of the Hastings family, relating primarily to Elgin Rowland and Mary Ferguson Hastings and their son, John Elgin Ferguson Hastings. Included are course notes and laboratory notes, certificates and photographs documenting Elgin Hastings' years (1908 – 1913) as a medical student at the University of Toronto, and correspondence, certificates and photographs relating to his wife's life and activities. Most of the records document the activities of John Hastings as a student, especially the University of Toronto Schools and medicine (1945 – 1954) at the University of Toronto; his career as a professor of and administrator in public health administration at the University of Toronto (1956 – 1993), and as an advisor and consultant on community and public health issues from the local to international levels. The correspondence includes many letters from contacts in India, Japan, and elsewhere internationally; there are also research materials, manuscripts of articles, books and addresses, conference files; studies, including the Royal Commission on Health Services, the Community Health Centre project, the Sault Ste. Marie study and the Canadian Caribbean Health Initiative; and files on his involvement with Canadian Council of Churches projects and with the United Church of Canada. Included are photographs, an audiotape, two videos, and a number of artifacts.

**Custodial history:** Materials in B2023-0013 were given to Professor Morton M. Warner by John Hasting's Research Director, Professor Anne Crichton, in 1978. The files remained in Professor Warner's care until he transferred them to the University of Toronto Archives and Records Management Services.

**Language:** English and French

**Access:** Open

**Boxes:** B2002-0014/001 – /0065  
B2002-0014/001P – /004P  
B2002-0014/001M – /002M  
B2002-0014/001S  
B2002-0014/001ART – /002ART  
B2002-0014.(01) – (05); .(01)P; .(01)ART  
B2023-0013/001

**Note:** B2002-0014.(01)P and .(01)ART may be missing.

**Finding aid revisions:**

- Reformatted original finding aid into an accessible finding aid and corrected some minor formatting and spelling errors, Ashley Buttineau, May 2023
- Added description for B2023-0013, Ashley Buttineau, May 2023

## **Sous Fonds 1: Hastings Family**

1887 – 1959

1.73 m of textual and graphic records

See series level descriptions for more information.

**Access:** Open

**Boxes:** B2002-0014/001 – /009(02)

B2002-0014.(01) and .(02)

B2002-0014/001P(01) – (09); /002P(01) – (03); /003P – /004P

## **Series 1: Elgin Rowland Hastings**

1905 – 1925

1.66 m of textual and graphic records

This series is comprised almost wholly of material assembled by Elgin Hastings while a student in the then new five-year Bachelor of Medicine program at the University of Toronto between 1908 and 1913. The records consist primarily of a comprehensive collection of course notes, laboratory notes and drawings. Hastings kept detailed notes, dated his notebooks and many of the lectures and exercises, and often recorded the name of the professor or tutor teaching the course. He also preserved a list of all the courses for which he had registered at the beginning of each academic year and the professors who taught them. He did, however, take some additional courses that were not listed; one example is a course in psychiatry taught by Ernest Jones during the Easter term 1912. The course notes are arranged by academic year and alphabetically by name of course within each year.

The series also contains certificates relating to Hastings' medical education and professional certification, a student handbook, memorabilia of his extra-curricular activities, photographs of some of his classmates, photographs including family members and the graduating Class of 1913 (Medicine), and a transcript of the evidence given in a court case in 1914 (two pages of Hastings' evidence have been torn out).

For a listing of photographs, see Appendix 1.

**Note:** Diplomas and certificates have been removed from B2002-0014/001(01) to B2002-0014/009(01) and B2002-0014.(01) – (02).

**Access:** Open

**Boxes:** B2002-0014/001 – /007; /009(01)

B2002-0014.(01) and .(02)

B2002-0014/001P(01) – (09); /002P(01) – (02); /003P – /004P

File numbers	Dates
B2002-0014/001(01) – (09)	1905 – 1913
B2002-0014/002(01) – (09)	1908 – 1910
B2002-0014/003(01) – (09)	1909 – 1910
B2002-0014/004(01) – (11)	1909 – 1911
B2002-0014/005(01) – (09)	1910 – 1912
B2002-0014/006(01) – (13)	1911 – 1912
B2002-0014/007(01) – (18)	1911 – 1915
B2002-0014/009(01)	1915
B2002-0014.(01) – (02)	1913 – 1914
B2002-0014/001P(01) – (09)	[188?] – 1913
B2002-0014/002P(01), (01a), (02)	1915, ca. 1925
B2002-0014/003P and /004P	1913, 1916

## Series 2: Helen Mary Ferguson Hastings

1887 – 1959

0.07 m of textual and graphic records

This small series documents her education and her teaching experience up to the time of her marriage. There are several files of letters, mostly from family members, received at the time of and shortly after her marriage; and later correspondence with Elgin, her mother, various relatives and friends and Ulrike Dobe, her future daughter-in-law. There is also a file of correspondence with her sister, Bessie, during the last years of the latter's life, along with a copy of her will, and correspondence regarding her estate. This is followed by a file of letters to her sister-in-law, Louise Hastings, written in 1959. Other files contain memorabilia and activities with the Women's Canadian Club of Toronto. Finally, there is a photograph of John Andrew Duff (1860 – 1903) and classmates in civil engineering, School of Practical Science, taken about 1887. Duff was an uncle (his sister, Mary, was Helen's mother) who received his BA from University College in 1887. In the fall of that year he entered civil engineering at the School of Practical Science, where he was registered for one year. He served with the University of Toronto Battalion, Queen's Own Rifles, at the 1885 North West Rebellion and was briefly on the faculty of the School of Practical Science (SPS) until his untimely death from tuberculosis in 1903.

For a listing of photographs see Appendix 1.

**Note:** Certificates have been removed from B2002-0014/008(01) to B2002-0014/009(02).

**Access:** Open

**Boxes:** B2002-0014/008; /009(02)  
B2002-0014/002P(03)

File numbers	Date(s)
B2002-0014/008(01) – (19)	1893 – 1969
B2002-0014/009(02)	1903 – 1905
B2002-0014/002P(03)	ca. 1887

## Sous Fonds 2: John Elgin Ferguson Hastings

1928 – 2002

8.40 m of textual and graphic records, moving images, sound recordings, and artifacts

See series level descriptions for more information.

**Access:** Open

**Boxes:** B2002-0014/009(03) – /065

B2002-0014.(03) – .(05), .(01)P, .(01)ART

B2002-0014/001P(10) – (48); /002P(04) – (08)

B2022-0014/001ART – /002ART

B2002-0014/001M – 002M

B2002-0014/001S

B2023-0013/001

### Series 1: Personal Files

1928 – 1997

0.31 m of textual records; graphic records; artefacts

This series contains material documenting the personal side of Dr. Hastings' life. It begins with genealogical and biographical information about and articles regarding Hastings and his family, followed by copies of his curriculum vitae (1961 – 1994). Other items include his baby book (1928), membership cards and memorabilia, and miscellaneous writings. There is a file of badges and certificates from the Royal Life Saving Society and files on awards and honours, in particular from the Pan American Health Organization, the University of Toronto alumni, the Canadian Public Health Association (those from the Ontario Public Health Association and the City of Toronto are not in this series). There are several files on trips, beginning when Hastings was a teenager, and on the deaths of his parents.

The larger part of this series consists of daybooks documenting Dr. Hastings' activities between 1955 and 1967. These take the form of quarterly volumes, a few of which are missing. There are also a number of casual and formal photographs of Dr. Hastings and slides of his father's funeral. The arrangement of the daybooks and the photographs is chronological.

Photographs and slides are listed in Appendix 1.

**Note:** Press coverage has been removed from B2002-0014/010(03) to B2002-0014/009(11);  
A certificate has been removed from B2002-0014/011(04) to B2002-0014/009(08);



Badges have been removed from B2002-0014/011(04) to B2002-0014/001ART(01).

**Access:** Open

**Boxes:** B2002-0014/009(06) – (08), (11); /010 – /012(02)

B2002-0014/001P(10) – (17)

B2022-0014/001ART(01), (04)

File number	Date(s)
B2002-0014/010(01) – (23)	1928 – 1997
B2002-0014/011(01) – (22)	1936 – 1973
B2002-0014/012(01) – (02)	1966 – 1967
B2002-0014/009(06) – (08), (11)	1940, 1988 – 1993
B2002-0014/001P(10) – (17)	1953 – 1988
B2002-0014/001ART(01)	[194-]
B2002-0014/001ART(04)	[n.d.]

## Series 2: Education

1933 – 1954

0.96 m of textual records; graphic records; artifacts

John Hastings began his education at the Normal Model School in Toronto in 1933, went on to the University of Toronto Schools in 1939, and from there into the pre-medicine program at the University of Toronto in 1945. He received his MD in 1951, then did post-graduate work in the School of Hygiene, receiving his Diploma in Public Health (DPH) in 1954. Missing from this series are files relating to his specialty qualification of the Royal College of Physicians and Surgeons of Canada in Public Health (FRCP(C)) and the Diploma in International Health Planning (DIHP) from the Johns Hopkins University School of Hygiene and Public Health.

This series documents Hastings' progress through the educational system and the development of his academic and non-curricular activities. The files on the Normal Model School contain certificates, class assignments, press clippings, drafts of two plays that Hastings wrote, and the school badge. Hastings' interests in drama were carried over to the University of Toronto Schools, where he wrote a number of plays, drafts of which have survived in this series, and one of which was published in its yearbook, the *Twig*, in 1943. At UTS, he also honed his public speaking and debating skills; the predominant themes of his public addresses being democracy, the British Empire and World War II. Hastings was a reporter to the *Twig* for his form and editor in 1943 – 1944 (his editorial files have survived). He was also a member of the school band and the

cadets, developed an early interest in politics and became an active member of the Young Progressive Conservatives for a number of years. At the same time he maintained a high academic standing.

In 1944 Hastings entered a worldwide essay competition sponsored by the Royal Empire Society. His entry was one of three to receive a prize. This encouraged him to enter other essay contests while a pre-medical student at the University of Toronto (1945 – 1947). As an undergraduate at the U of T, he was a member of the Hart House Debates Committee from 1949 to 1951 and served as its secretary for two years; his detailed notes reveal something of the parry and thrust of debating at that time. Among other activities, Hastings was a student member of the Board of Stewards of Hart House and the U of T Historical Club. In 1948 he participated in the Mock Parliament, attended by then Prime Minister Louis St. Laurent. The remainder of this series contains notes, correspondence, certificates, and photographs relating to Hastings' acquisition of his medical degree and his post-graduate diploma in public health.

A detailed listing of his activities while a student is found in B2002-0014/014(09).

Photographs are listed in Appendix 1.

**Note:** Certificates have been removed from B2002-0014/012(10) and (11) to B2002-0014/009(03) and from B2002-0014/014(16) and (19) to B2002-0014.(04); Oversized material has been removed from B2002-0014/012(09) to B2002-0014.(03); Badges have been removed from B2002-0014/012(03) to B2002-0014/001ART(02) and from B2002-0014/012(07) to /001ART(03).

**Arrangement:** The arrangement of the files in this series is by educational institution and by type of material from each, arranged chronologically.

**Access:** Open

**Boxes:** B2002-0014/009(03) – (04), /012(03) – /015(04)  
B2002-0014.(03) – .(04)  
B2002-0014/001P(18) – (20), /002P(04) – (05)  
B2002-0014/001ART(02) – (03)

File number	Date(s)
B2002-0014/009(03) – (04)	1941 – 1952
B2002-0014/012(03) – (19)	1933 – 1945
B2002-0014/013(01) – (21)	1939 – 1958
B2002-0014/014(01) – (24)	1941 – 1956
B2002-0014/015(01) – (04)	1948 – 1957

File number	Date(s)
B2002-0014.(03) – .(04)	1939 – 1954
B2002-0014/001ART(02) – (03)	[193-] – [194-]
B2002-0014/001P(18) – (20)	1941 – 1950
B2002-0014/002P(04) – (05)	1950, 1954

### Series 3: Correspondence

1936 – 1997

1.12 m of textual records; graphic records

Dr. Hastings has produced and received a voluminous amount of correspondence over the years, a fair amount of which he threw out because of space limitations. He still (2004) possesses a substantial volume of professional and some personal correspondence.

This series includes some professional correspondence but much of it consists of letters to and from Dr. Hastings' parents, his grandmother Ferguson, his aunts, Bessie Ferguson, Betty Graham (1900 – 1990) and Louise Hastings, and other relatives and friends met over a lifetime of public service and devotion to his church. The last influenced many of his interests outside his academic and administrative work at University of Toronto and is reflected in thirty years of correspondence arising from visits to India and Japan beginning in the early 1950s.

While most of the correspondence is filed chronologically, the first files contain exchanges of letters with the Drever family (especially Michael Drever, who later became an internationally recognized plastic surgeon in Toronto, and, with his wife, life-long friends), the constitutional expert and later Senator Eugene Forsey, who was also a family friend, and the relatives mentioned above. Dr. Hastings met the Drevers from Montevideo, Uruguay, in 1959, when he went on a tour of Latin America to observe preventive medicine and public health teaching. He returned to Uruguay at the end of 1964 as a member of the World Health Organization/Pan American Health Organization program on health planning in Latin America that also entailed visits to Chile and Argentina.

Dr. Hastings first went to India in 1953 as the University of Toronto's representative to the World University Service of Canada's International Seminar (the files for which are in Series 5). While there he first visited the Christian Medical College and Hospital in Vellore, near Madras, that received support from the Canadian Council of Churches through its Vellore/Ludhiana Committee, of which he was a member from 1962 to 1975 and to which he was an advisor from 1975 to 1981. Over the years Dr. Hastings was to provide financial support to several promising young people he met in India and elsewhere,

helping some with their education overseas and others to immigrate to Canada. In 1955 he had the opportunity to go abroad again, this time as a faculty member of the WUSC International Seminar, Japan, followed by a month for studying medical education and medical care in that country. He wrote a widely praised report on his return and kept up a voluminous correspondence with many of the people he had met. In later years Dr. Hastings came to regard these two visits as seminal events in his life. Other valued friendships were made through his international work over the years.

The first files of chronological correspondence is primarily with his parents, consisting largely of letters sent and received while at Camp Kagawong on Balsam Lake near Fenelon Falls, Ontario where Hastings was to spend many summers from 1938 and where he was a camper and later a counsellor, section director and camp doctor. From 1953 and his visit to India, the chronological arrangement is divided in each year into the following categories: general, parents (later 'mother', India and (from 1955) Japan.

The volume of correspondence tails off in the mid – 1970s; one file covers the years 1986 – 1997.

For photographs and postcards, see Appendix 1.

**Note:** Correspondence from his language study visits to Quebec in 1943 and 1946 is filed in Series 1.

**Access:** Open

**Boxes:** B2002-0014/015(05) – /022(19)

B2002-0014.(01)P

B2002-0014/001P(21) – (26)

File number	Date(s)
B2002-0014/015(05) – (18)	1932 – 1980
B2002-0014/016(01) – (18)	1946 – 1956
B2002-0014/017(01) – (18)	1956 – 1961
B2002-0014/018(01) – (14)	1960 – [1964?]
B2002-0014/019(01) – (11)	1962 – [1965?]
B2002-0014/020(01) – (12)	1964 – 1965
B2002-0014/021(01) – (18)	1966 – 1970
B2002-0014/022(01) – (19)	1970 – 1997
B2002-0014/001P(21) – (26)	1955 – 1960
B2002-0014.(01)P	1951

## **Series 4: Professional Activities: University of Toronto**

1952 – 2002

1.68 m of textual records; graphic records

In the three years before Dr. Hastings was hired full-time at the University of Toronto in 1956, he combined a donship at South House, Burwash Hall, Victoria College with teaching courses in the Department of Public Health Administration, where he was employed as a fellow in medical care administration (he received two fellowships). He made enduring friendships from his period as a don and the relative freedom he was given allowed him, as has been shown in the last series, to travel to India and Japan with the World University Service of Canada (further files on his travels with WUSC are found in Series 5). In July of 1954 he embarked on a trip to western Canada to gain first-hand experience of the integration of medical care administration with the administration of a provincial health department. He worked in the Medical Services Division of the Department of Health in Saskatchewan until the end of August. Then, for three weeks, he traveled by train to the West Coast, stopping en route to consult with health officials in Alberta and British Columbia, before returning to Toronto.

This first section of this series documents Dr. Hastings' history of employment at the University, his activities in his early years, some of his teaching experience, and various ceremonial occasions. It begins with detailed files on Dr. Hastings' two years (1953 – 1955) as a residence don, including correspondence, notes on residence discipline and items about student life generally. Next are the notebooks, diaries and letters documenting his trip across Canada. These are followed by a file (box 023, file 13) with correspondence and course material relating to his activities as a fellow in public health and preventive medicine and by files documenting the history of his employment at the University of Toronto. Next come the few files of lecture material (ca. 1953 – 1961, 1981 – 1982) in this accession, including documentation on a thesis supervised (1989 – 1991). This portion of the series concludes with files on ceremonies at the University and at York University between 1957 and 1965, including the installation of two chancellors and of Claude Bissell as president, and a file on the honorary doctorate bestowed on Halfdan Mahler, former Director General of the World Health Organization, in 1990, for which Dr. Hastings gave the citation.

The remainder of the files in this series is arranged from the broader University activities to the more specific; they document in detail Dr. Hastings' role in planning and policy making. The first section contains files (box 025 (01)-(02)) on activities of the Governing Council relating to a sub-committee of its Planning and Resources Committee, of which Hastings was a member, and to the School of Hygiene. They are followed by presidential and presidential advisory committees and task forces on the Future of the School of

Hygiene (1972); on Gerontology, which Hastings chaired (1976 – 1977); the Future of Health Care in Ontario (1991), Health Services (1993); provostial reviews of the Faculty of Medicine (1986 – 1987 and 1992); and the Decanal Community Health Review Task Force (1987 – 1988).

The second section, beginning with box 025, file 11, documents the activities of the Faculty of Medicine, primarily in its relationship to the School of Hygiene and community health programs at the University of Toronto. Included are such activities and events as the 60<sup>th</sup> anniversary of the School of Hygiene (1988); the Task Force on Professional Masters Programs in Community Health (1975 – 1977) and the Interfaculty Committee of Health Science Deans on Outreach Project (1978 – 1979), both of which Hastings chaired; the Community Health Review and Planning Task Force (1978 – 1979); the faculty's external review of the Division of Community Health (1978 – 1980) and its Decanal Community Health Review Task Force (1987 – 1988), of which Hastings was a member and which is thoroughly documented (see box 027).

The files relating to activities of the School of Hygiene from the 1950s to the 1970s (box 028), include its comparative study on the health care delivery systems in Sault Ste. Marie and St. Catharines; Dr. Hastings had a deep and long-term interest in the Sault project. Later Dr. Hastings was a member of the advisory committee on the history of the School of Hygiene, *Within Reach of Everyone*; his work on the second volume is documented. There are also files on the anniversary symposium of the School (1973) and undergraduate students' reaction to the Hastings report of 1972 (see also Series 7).

Next are a few files documenting Dr. Hastings's involvement with the Department of Health Administration, primarily between 1973 and 1981. The principal activity documented is the Canadian Health Administrator Study (1978 – 1981), for which Dr. Hastings was the principal investigator. Other files document the W. K. Kellogg Foundation grants, seminars and a name change in 2001 to the Department of Health Policy, Management and Evaluation.

The fifth section (box 029) begins with the formation of the Division of Community Health in the Faculty of Medicine in 1975, as the School of Hygiene was being dismantled, and the appointment of Dr. Hastings, by a Presidential Search Committee, as first associate dean. The principal subsequent activities documented here are the annual refresher course (1978), an advisory task force on the development of a professional master's degree (1975 – 1978), a strategic plan for the Division (1990), and the 1992 divisional report. The files on the Graduate Department of Community Health (box 030) concentrate on program changes and reviews between 1979 and 1996 and on student research days (1990, 1997 and 1998). Issues relating to environmental health at the University of Toronto have traditionally been spread across several disciplines. The

Faculty of Medicine's Occupational and Environmental Health Unit was one such body in the early 1980s. In 1988 Dr. Hastings was appointed a member of a task force on environmental and human health, and throughout 1990 a work party on environmental and human health was the venue for discussions between the U of T and McMaster University over the creation of a joint Institute of Environment and Health which emerged during the following two years. Records here document the discussions and planning that took place and include the inaugural workshop in November 1991.

The next three boxes (031-033) contain records detailing the planning for and the first decade (1988-2001) of the Division of Community Health's Centre for Health Promotion. Included are initial proposals for the Centre, files on the interim management committee and the search first for an interim and then a permanent director, and meetings of the Centre's advisory board. There are also files on workshops and seminars and a proposal on devolution submitted to the Premier's Council on Health, Well-Being and Social Justice in 1993. These are followed by files on the Centre for International Health and the Department of Public Health Sciences, a 1997 merger of the departments of Behavioural Science and Preventive Medicine and Biostatistics. This section concludes with another task force (2002), on the future of the Centre for Health Promotion.

There then follows files documenting two City of Toronto projects from the end of the 1980s, the Board of Health's *Healthy Toronto 2000: a strategy for a healthier city*, which his friend and colleague, Dr. Cope Schwenger, headed and the city's health care fund, both of which attracted considerable interest in the Faculty of Medicine. These are followed by files on Hastings' participation in an advisory committee of the Wellesley Hospital relating to its urban community health project.

The series concludes with files on seven research proposals, of which five were rejected. The accepted projects were an annotated bibliography on the rationalization of child and material health services (1990) and of stakeholder perceptions of changes in the health care system (1991).

For a description of photographs, see Appendix 1.

**Note:** Records relating to the School of Hygiene's submissions to the Royal Commission on Health Services, for which Dr. Hastings was one of the authors, are filed in Series 5.

**Note:** A poster has been removed from B2002-0014/023(02) to B2002-0014/009(05).

**Access:** Open

**Boxes:** B2002-0014/009(05); /022(20) – /034(07)

B2002-0014/001P(27) – (31); /002P(06) – (08)



File number	Date(s)
B2002-0014/022(20) and (21)	1953 – 1954
B2002-0014/023(01) – (14)	1953 – 1993
B2002-0014/024(01) – (28)	1952 – 1993
B2002-0014/009(05)	1954
B2002-0014/002P(06) – (08)	1954 – 1956
B2002-0014/001P(27) – (31)	1955 – 1992
B2002-0014/025(01) – (13)	1972 – 1995
B2002-0014/026(01) – (09)	1975 – 1990
B2002-0014/027(01) – (07)	1987 – 1996
B2002-0014/028(01) – (23)	1954 – 1996
B2002-0014/029(01) – (17)	1974 – 2001
B2002-0014/030(01) – (20)	1979 – 1998
B2002-0014/031(01) – (11)	1988 – 1991
B2002-0014/032(01) – (14)	1988 – 2001
B2002-0014/033(01) – (14)	1990 – 2002
B2002-0014/034(01) – (07)	1974 – 1991

## Series 5: Other Professional Activities

1943 – 2002

2.38 m of textual records; graphic records

Dr. Hastings' professional activities are largely related to his interests in community medicine and often have close links to his work at the University of Toronto. The files are arranged alphabetically by the name of the organization or event with which they are most closely associated.

The series begins with a file on his participation in a round table discussion on "surveillance and the role of public health" for the Commission of Inquiry on the Blood System in Canada (Krever Commission) in 1995. This is followed by background material for and memoranda, statements and briefs, with which Dr. Hastings was involved, that were submitted to the Royal Commission on Health Services between 1961 and 1963, along with subsequent press coverage. He and Dr. William Mosley of the School of Hygiene submitted a massive report, "Organized community health services" in 1963, following a brief, drafts of which are preserved here, presented by the School's director, Dr. Andrew Rhodes, the previous year. The School of Hygiene was one of only a few medically-related groups to support a Public Medicare program at the time and, thereby, became known in some quarters as "The Little Red School House".

Hastings was also a member of committees of the Canadian Public Health Association (CPHA), the United Church of Canada and the Canadian Council of Social Development that submitted briefs in 1962.

Other files document Dr. Hastings' activities with Canadian College of Health Service Executives, for which he chaired the Extendicare Award Selection Committee for 1984 – 1986; in the mid – 1980s, the Canadian Council on Social Development (formerly the Canadian Welfare Council), on whose board he served for a number of years and for which he helped develop strategies for community health services; and the Canadian Hospital Association, for which he participated in a study on the Future of Hospitals in Canada.

Dr. Hastings was made an honorary life member of the Canadian Public Health Association and of the Ontario Public Health Association for his many contributions. The files (boxes 036-038) document his activities as CPHA president (1996 – 1997), as a member of its board of directors and several committees, including public health practices, archives, higher education and, especially, the International Health Secretariat (1988 – 1992) and its review, and a planning committee for a national workshop on public health education (1991). Dr. Hastings found the work with CPHA particularly satisfying, especially his close working relationship and friendship with Gerald Dafoe, the executive director, and Margaret Hilson, the assistant executive director for international programs. There is a substantial file on the drafting of a national health plan for the Palestinian people (1993). Other files include the restructuring of Ontario health services (1997), the Canadian Institutes for Health Research, and the Association's annual conferences for 1980 and from 1991 to 2000. There are also a number of briefs and reports.

The files on the Canadian Welfare Council (later the Canadian Council on Social Development) document the activities of its special committee on health services' submissions to the Royal Commission on Health Services. These are followed by files on health issues faced by the City of Toronto in 1992 and 2002; Dr. Hastings had been a member of the liaison committees of the University of Toronto with the teaching health units for East York, North York and the City of Toronto.

In 1971, Dr. Hastings went on full-time leave for a year from the University of Toronto to direct a major study of community health centres for the Conference of Health Ministers of Canada. His files (boxes 039-041) include correspondence, memoranda, notes, budgets, position papers, minutes of meetings, interim and progress reports, and working seminars, along with drafts of the final report and reactions to it. The files in B2023-0013 also includes 17 case studies from the 8 provinces where community health centers had been initiated, a seminar paper, and a review of the report by the Ontario Council of Health. The template for the case studies was created by Professor Peter New, a medical

sociologist at the University of Toronto, who was commissioned by Professor Anne Crichton of UBC on behalf of Hastings; the purpose of the case studies was to bring together the findings of the studies so they could be incorporated into the final report. The report, instantly dubbed "The Hastings Report", was widely praised and cemented Dr. Hastings' reputation as a leading authority in his field. The extensive range of research papers for the project were published by the Canadian Public Health Association.

Other activities documented in this series include two conferences on epidemiology, one in Cali, Colombia (the founding meeting of the International Epidemiological Association, of which Dr. Hastings was a member for many years) during his tour of public health services in South America in 1959 and the other a joint National Cancer Institute of Canada/U of T meeting in 1988. There are files for conferences on comparative health services at Ditchley, England (1972) and Dublin (1980), and for consulting on health administration in selected countries of Western Europe for the Informatie en Communicatie Unie in the Netherlands (1981) and the Oakville-Trafalgar Memorial Hospital (1992). There is also a copy of an undated (ca. 1976) and unpublished report on an overview of the Canadian health system.

Dr. Hastings' association with the Pan American Health Organization (PAHO) dates from the 1960s. Late in 1964 he was a participant in a special program on health planning sponsored by the World Health Organization (WHO), the PAHO and the United Nations Economic Commission for Latin America, for which he visited Chile, Uruguay and Argentina, already referred to in Series 3. The files here date largely from 1974, when he critiqued a long-term planning report for the WHO, and his consultancy two years later for that organization on health services in Brazil and Chile. This and other work lead to him receiving the PAHO Administration Award for 1987. The majority of the PAHO files relate to the Canadian-Caribbean Health Initiative (boxes 042-044), a joint PAHO/University of Toronto/CPHA project for which, from its inception in 1988, Dr. Hastings served as chair of the steering committee. There are also files relating to the Caribbean Public Health Association and the Caribbean Regional Epidemiology Centre.

Dr. Hastings acted as a consultant and expert on many issues relating to community health, including two in Quebec -- Programs in Community Health (1980) and the Quebec Commission de l'Enquête sur les Services de Santé (1987, *Rochon Commission*), and pediatric issues for the Thames Valley District Health Council (1988). One of his early research projects (1966 – 1970) was a joint Canada-WHO study of the delivery of health services in Sault Ste. Marie, due to the then unique program in Canada of Algoma Steel Corporation offering its employees a choice of health benefits through the local district group health association or a private carrier. The findings were published in 1973, a follow-up study was carried out by the Ontario Ministry of Health in 1975, and a history of the Sault Ste. Marie and District Group Health Association followed in 1981.

In 1992 Dr. Hastings was invited to address a seminar on health care systems organized by the Mexican Foundation for Health and the National Academy of Medicine, to be held the following March in Mexico City. He kept extensive files on the proceedings. In 1994 he was invited to be a member of a consultant group to the World Bank's health project for the newly independent republic of Georgia. He kept detailed files on his activities, including correspondence, notes, reports, and photographs.

The series ends with several activities related to Dr. Hastings' travels in the 1950s and the early 1960s to Asia, and to his involvement with the World Health Organization both at the beginning and the end of his career. In 1953, on the way back to Canada from his World University Service trip to India (see Series 3 and below), he stopped off in Britain to attend the first World Conference on Medical Education in London, to take in the Queen's coronation, and to visit Scotland, especially Edinburgh and Iona. He kept a file on this conference and on the Third World Conference on Medical Education in New Delhi in 1966, after which he toured northern India, and making a side trip to Madras and Ludhiana, before going on to Hong Kong and Japan.

In 1960 a World Health Organization travel fellowship enabled Dr. Hastings to study medical care, public health and the teaching of social medicine in the United Kingdom, Scandinavia, the USSR, India, Ceylon, Singapore, and Japan. Again, he kept detailed records of his travels, including notes and accounts of his impressions, especially on the Soviet Union. Afterwards, he wrote a detailed report on his experiences. Later WHO-related activities include an employment offer as chief of WHO's Organization of Medical Care Unit in Geneva (1969), which Dr. Hastings reluctantly turned down; and his work as member of WHO's Expert Advisory Panel on Public Health Administration between 1974 and 1990.

In the summer of 1953, as one of three University of Toronto student representatives at the World University Service of Canada International Mysore Seminar, Dr. Hastings had an opportunity to gain first hand insights into and an understanding of the many problems facing developing countries. He visited India, Ceylon and Pakistan, and carefully preserved his correspondence, notes, reports and photographs. Two years later, he was a University faculty member on the WUSC International Japan Seminar, and spent a further month studying medical education and medical care in Japan through an arrangement with the World Health Organization. His correspondence, diaries, minutes of meetings, and notes served him well; he found himself much in demand on the lecture circuit, especially after his report on medical education in Japan and other articles reflecting on his experiences appeared in 1956 and 1957. The series ends with a 1962 report on the WUS student tuberculosis sanatorium in Japan and a file on the WUSC Chile Seminar in 1964.

B2002-0014/063 - /064 include materials related to his World University Service of Canada (WUSC) trips to India (1953) and Japan (1955) and reunion in 1996. B2002-0014/065 includes a scrapbook with photographs of 1955 trip to Japan.

For photographs, see Appendix 1.

**Note:** An early draft of Dr. Hastings' manuscript on Soviet health services has been moved from B2002-0014/047(07) to B2002-0014/009(09); Oversized material has been moved from B2002-0014/048(01) to B2002-0014/009(10).

**Language:** English and French

**Access:** Open

**Boxes:** B2002-0014/009(09) – (10); /034(08) – /049(12); /063 – /065  
B2002-0014/001P(32) – (44), (48)  
B2023-0013/001

File number	Date(s)
B2002-0014/034(08) – (10)	1943 – 1995
B2002-0014/035(01) – (07)	1961 – 1963
B2002-0014/036(01) – (14)	1961 – 1993
B2002-0014/037(01) – (12)	1979 – 2000
B2002-0014/038(01) – (14)	1962 – 2002
B2002-0014/039(01) – (21)	1971 – 1972
B2002-0014/040(01) – (16)	1971 – 1972
B2023-0013/001(01) – (20)	1971 – 1973
B2002-0014/041(01) – (16)	1972
B2002-0014/042(01) – (16)	1959 – 2000
B2002-0014/043(01) – (12)	1988 – 1991
B2002-0014/044(01) – (13)	1961 – 1996
B2002-0014/045(01) – (11)	1969 – 1993
B2002-0014/046(01) – (13)	1953 – 1996
B2002-0014/047(01) – (14)	1958 – 1960
B2002-0014/048(01) – (14)	1953 – 1990
B2002-0014/049(01) – (12)	1955 – 1964
B2002-0014/063 – /064	1953 – 1955
B2002-0014/009(09) and (10)	1960, 1963
B2002-0014/001P(32) – (44), (48)	1950 – 1995
B2002-0014/065	1955

## **Series 6: Other Activities**

1937 – 1996

0.62 m of textual records; graphic records; moving images; artifacts

The records in this series underscore the impact of an upbringing where the tenets of Christianity, public service, and duty were emphasized. They begin with thirty years (1937 – 1969) of files on Camp Kagawong, a privately owned boy's camp on Balsam Lake, where Dr. Hastings spent his summers as a young boy enjoying the outdoors. The leadership qualities he displayed led to his becoming a camp counsellor (1944 – 1945) and, from 1946 – 1950, director of the Bantam Section and instructor in nature, first aid, swimming and games. During those years he dramatized three folk tales for presentation. At the weekly chapel services, he often delivered homilies or 'sermonettes', a practice he continued throughout his association with the camp until a few years before it closed in 1975. He served as camp doctor for a number of his vacations between 1952 and 1967. Dr. Hastings' activities at Camp Kagawong are well documented through notes, certificates, correspondence (much of which is in Series 3) scripts for theatrical presentations, chapel service programs and sermonettes, and some of the annual camp catalogues, photographs and artifacts. The arrangement of the files in this section is largely chronological.

The material on Camp Kagawong is followed by files on Canadian Council of Churches and its Vellore/Ludhiana Committee, of which Dr. Hastings was a member from 1962 – 1975 and to which he was an advisor from 1975 to 1981. These are followed by files on the Christian Medical College in Vellore, India, including extensive ones documenting the work of the International Review Team, of which he was a member, that visited Vellore in 1979 and produced a report on its findings the following year. His wife and daughter accompanied him on this trip.

Next are files on the coronation of Queen Elizabeth in 1953; the Developing Countries Farm Radio Network, of which Dr. Hastings was a member of the board; Emmanuel College, where he was a University representative on its council and a member of its curriculum committee; the King's College Fund which in 1985 organized a Canadian study tour of health services in Britain and, in the same period reciprocal study tours in Canada, based on the Department of Health Administration at the University of Toronto. (Dr. Hastings and his family lived at the King's Fund College during several visits in London.) He was active in the youth clubs of the Progressive Conservative Party in the 1940s, attended the 1948 convention at which George Drew was selected leader, and took part in the federal election the following year.

Dr. Hastings' place of worship for many years has been St. Andrew's United Church at 117 Bloor Street East in Toronto. He played a very active role in its affairs, serving on its Session and Official Board since 1956, many of its committees, was a member of its Men's Club and, on occasion, delivered the sermon of the week. The files cover the years from 1952 to 1973, when St. Andrew's and the Yonge Street United Church amalgamated, and include correspondence, notices of services, minutes of meetings, reports, and drafts of three sermons.

This series ends with a number of files on Dr. Hastings' involvement in several activities of the United Church of Canada, centering around his being a member of its task force on health services (1985 – 1987) and its Division of Mission in Canada's health task group (1991 – 1994). Included are correspondence, minutes, memoranda, notes, drafts of reports, and a video, "Taking the pulse of Canadian health care" that grew out of the work of the health task group.

For a description of postcards and photographs see Appendix 1.

**Note:** The video has been removed from B2002-0014/053(05) to B2002-0014/001M;  
Badges have been transferred from B2002-0014/049(13) to B2002-0014/001ART(05);  
A plaque has been transferred from B2002-0014/049(13) to B2002-0014/001ART(06);  
A pennant has been transferred from B2002-0014/049(13) to B2002-0014/002ART.

**Access:** Open

**Boxes:** B2002-0014/049(13) – /053(05)  
B2002-0014/001P(45) – (47)  
B2002-0014/001M  
B2002-0014/001ART(05) – (06), /002ART  
B2002-0014.(01)ART

File number	Date(s)
B2002-0014/049(13) – (22)	1937 – 1945
B2002-0014/050(01) – (32)	1946 – 1980
B2002-0014/051(01) – (12)	1953 – 1996
B2002-0014/052(01) – (18)	n.d., 1945 – 1973
B2002-0014/053(01) – (05)	1971? – 1994
B2002-0014/001P(45) – (47)	1939 – 1962
B2002-0014/001M	1994?
B2002-0014/001ART(05) – (06)	1937
B2002-0014.(01)ART	[194-?]
B2002-0014/002ART	[n.d.]



## **Series 7: Manuscripts and Publications**

1954 – 1994

0.07 m of textual records

Dr. Hastings' first documented publications were a book review and a play that are filed with in Series 3 with his University of Toronto Schools material. This series encompasses his writings from the mid – 1950s when he was beginning to establish himself professionally. Not all of his writings appear here but included are manuscripts both published and unpublished, some with several drafts. There is also occasional background material, covering correspondence, some printed versions of manuscripts, reviews and commentary. Not every title is specifically referred to in the following commentary. Files are arranged by title and filed chronologically, except for the first two that consist of letters to the editor and book reviews.

Dr. Hastings' research and writings broadly focus on issues in the Canadian public health care system – especially delivery, change and reform – along with writings about his experiences with health care systems in other parts of the world. In 1954 he was hired as a part-time medical officer in the medical department of the Ontario Workmen's Compensation Board and the following year produced a report on medical administration of that body in conjunction with the Department of Public Health Administration at the University of Toronto. Two analyses of claims, two surveys on the work done by chiropractors and a survey of electrical shock injuries that Dr. Hastings compiled for the Board apparently were not published. He was, however, a joint author of an article on the administrative practices of the Board in relation to the quality of medical care that was accepted by the *American Journal of Public Health* and published in August 1955.

Dr. Hastings' visits to India in 1953 and to Japan in 1955 resulted in a number of addresses, both to professionals and to the wider public (see Series 8) and, with reference to Japan, an extensive report and several articles that appeared between 1956 and 1958. The drafts and covering correspondence are in this series; other correspondence and related files are in Series 3, 6 and 8.

In the summer of 1960 Dr. Hastings used a World Health Organization travel fellowship to study medical care, public health and the teaching of medical care in the United Kingdom, Scandinavia, the USSR, India, Ceylon, Singapore, Hong Kong and Japan. While the bulk of his files relating to his trip are found in Series 5, his extensive report on his findings is in this series, along with a later article (1961) reflecting on his travels.

The remainder of his writings for the 1960s addresses numerous issues affecting public health care in Canada, many of which were stressed frequently. They range from the challenges facing medicine generally, change, community health, establishing priorities, prevention, the challenges faced by nurses, and medicare. The last issue was the great debate in medical circles during the last half of the 1960s. Dr. Hastings made his support for the program clear in his writings. His 1962 report, *Labour's plan for a medical care program for Toronto* (September 1962), was widely debated and praised. Several years later, one commentator hailed it as "an excellent short review of the theory and experience of group medical practice", the first such overall study in Canada. Between 1963 and 1965, Dr. Hastings co-authored a special study, *Organized community health services*, for the Royal Commission on Health Services, that appeared in 1964 (his policy memo on public health in community health services had been presented to the Commission in January 1963). An article on medicare, designed for American audiences, appeared in *Current History* in June 1963 and other articles in Canadian journals appeared after the Commission issued its report.

In July of 1967, Dr. Hastings was an invited participant to an international workshop of medical care experts in Geneva hosted by the International Labour Office. He produced the Canadian section of a monograph on the organization of medical care within the framework of social security that was formally published the following year and translated into French. Two years later he served as a consultant to the World Health Organization/Pan American Health Organization seminar on health administration for executives held in Tobago. His address on the role of the health services administrator was included in the final report, published in 1970.

Dr. Hastings' first publication of the 1970s was an interim report on his Sault Ste. Marie study (see also Series 5); a related study is his article on pre-paid group practice in that city that appeared in 1973. This was followed the next year by two studies on the impact of social insurance on medical care, one of which was published. The files for his major study on community health centres, dubbed "The Hastings Report" and published in *Canadian Welfare* in 1972, are found in Series 5. The Report itself and two supporting volumes, compiled respectively by Professor Anne Crichton and Professor A.P. Ruderman were published by the Government of Canada in 1972.

Between 1971 and 1975 Dr. Hastings headed a research project involving a survey of high level health administrators in Ontario, the results of which were published in 1976 under the title, *Ontario Health Administrator Study*. In the autumn of 1977 he was a consultant to the Hamilton-Wentworth District Health Council on the Chedoke hospitals and their relation to the district health system; his report was submitted in April 1978. In 1977 and 1978 the Department of Health Administration, with Dr. Hastings as principal investigator, surveyed over 4,000 practising health administrators across Canada. The

survey, supported by the Department of National Health and Welfare, was published in 1981. Other articles published in the 1970s included a further analysis of the national health program (1972), a progress report on the community health program in the Faculty of Medicine (1977), and trends and issues in health services (1979).

In 1985 Dr. Hastings' article, 'The Canadian health care system – evolution, current status and issues', appeared in *Introduction to nursing management: A Canadian perspective*. In it he summarized his thinking over many years. At the time he was also researching issues relating to primary health care at the international level. He was a consultant for the design of and Canadian study principal investigator for the WHO, Regional Office of Europe, *Study on patterns of community participation in primary health care* that appeared in 1986 and a consultant to the Centre for Public Health Research in Mexico City, the results of which were published in November that year. 1986 and 1987 also saw the appearance of articles on ambulatory care (Dr. Hastings had served for many years as a consultant on this issue to Mount Sinai Hospital) and community involvement in health, and "The Ontario health system – an overview", a chapter in *Le system de santé de l'Ontario: enseignements pour le Quebec* (1987).

A working paper for the Department of National Health and Welfare, *Public involvement in health promotion and disease prevention, a comprehensive literature review and analysis*, appeared in January 1988. It was co-authored with David Zakus, with whom he produced an unpublished report the next year on community involvement in decision making in health related matters. In the 1990s he continued to write articles and studies. These include his contribution on health services issues to a WHO/CINDI workshop in Toronto in 1990, and another co-authored monograph, *Managed care in Canada: the Toronto Hospital's proposed comprehensive health organization* (1991). Further articles and reports on various aspects of health care in Canada appeared between 1991 and 1994.

A complete listing of Dr. Hastings' published works to 1994 is found in his curriculum vitae in Appendix 2.

**Access:** Open

**Boxes:** B2002-0014/053(06) – /057(18)

File number	Date(s)
B2002-0014/053(06) – (10)	1954 – 1993
B2002-0014/054(01) – (18)	1955 – [196-]
B2002-0014/055(01) – (17)	1960 – 1966
B2002-0014/056(01) – (21)	1966 – 1985
B2002-0014/057(01) – (18)	1986 – 1994

## **Series 8: Addresses and Interviews**

1954 – 2001

0.63 m of textual records; moving images; sound recordings

Dr. Hastings was much in demand as a public speaker throughout his career. In the early 1960s, for example, he often gave more than one speech a week and by the late 1990s he himself estimated that he had given well over 1,000 addresses. While the majority were delivered at academic and professional gatherings, he also made time to speak at numerous community events, including graduation exercises. In 1989, as a recipient of the Alumni Faculty Award, he gave the convocation address for the Faculty of Medicine.

This series contains lists of addresses, correspondence, notes, drafts of addresses, and, often, press coverage. The arrangement is chronological, with correspondence for which accompanying addresses have not survived being arranged in separate files. There is a substantial file of this type for 1963. Interviews are filed at the end of the addresses.

The earliest extant address, other than those given while a student (see Series 2), is his first professional foray on the international scene, at the American Public Health Association conference in October 1954. The theme was administrative practice in relation to the quality of medical care provided under the Ontario Workmen's Compensation Board. This address and subsequent ones follow the major themes laid out in the earlier series, especially Series 7. Those that were published are filed, for the most part, in Series 7. Some of the addresses are indicated in Appendix 2, which includes entries up to 1994.

After his retirement, Dr. Hastings' addresses continued to focus primarily on public and community health issues. One, in 1994, was given on the occasion of the tenth anniversary of the Charles Hastings Co-operative, named after his great-uncle, Toronto's innovative and pioneering medical officer of health. On another occasion, he spoke about the future of community health centres to the International Conference on Community Health Centres in Montreal (December 1995).

While President of the Canadian Public Health Association in 1996 – 1997, he travelled widely and was much in demand as a speaker. Four venues included a reception in his honour in Winnipeg, the second National Conference on Communicable Disease Control in Toronto, the World Health Organization's Intersectional Action for Health conference in Halifax, and the annual general meeting of the Northwest Territories branch of the CPHA in Yellowknife. In 1999, after many years of long-distance

communication, he flew to Manitoba to address the Hamiota District Health Centre Foundation, and in November was a keynote speaker at the 50<sup>th</sup> annual conference of the Ontario Public Health Association.

In June 2000, at the annual meeting of the Association of Ontario Health Centres, Dr. Hastings reflected on a turning point in his career in his address, "The Hastings Report – then and now". This is followed by an address delivered at the opening in October 2001 of the Institute of Population and Health, one of four Toronto-based Institutes of Health Research.

The series concludes with three interviews, one on CBC's radio and television "Citizen's Forum" in 1960, a 'telepole' on CFTO TV in 1962, and an interview with Jan Brown in February 1997.

**Note:** An address (18 November 1966) to the International Relations Club, Nagpur, India has been filed as B2002-0014.(05); The interview with Dr. Hastings by Jan Brown in February 1997 has been filed as B2002-0014/002M; An audiotape of the opening ceremony of the June, 2000 annual meeting of the Association of Ontario Health Centres has been removed to B2002-0014/001S.

**Access:** Open

**Boxes** B2002-0014/057(19) – /062  
B2002-0014.(05)  
B2002-0014/002M  
B2002-0014/001S

File number	Date(s)
B2002-0014/057(19) – (23)	1954 – 1959
B2002-0014/058(01) – (31)	1959 – 1963
B2002-0014/059(01) – (35)	1963 – 1970
B2002-0014.(05)	1966
B2002-0014/060(01) – (30)	1971 – 1986
B2002-0014/061(01) – (27)	1986 – 1999
B2002-0014/062(01) – (04)	1962 – 2001
B2002-0014/002M	1997
B2002-0014/001S	2000

## Appendix 1: Graphic Material

### Sous fonds 1: Hastings Family

#### Series 1: Elgin Rowland Hastings

File number	Description
B2002-0014/001P(01) – (09)	Photographs of members of the Hastings family, Elgin's classmates, and university activities
B2002-0014/003P	University of Toronto, Graduating Class in Medicine, 1913.
B2002-0014/004P	Toronto General Hospital, School of Nurses, graduating photo for 1916.
B2002-0014/002P(01)	3 <sup>rd</sup> year executive, University College, 1914 – 1915
B2002-0014/002P(01a)	No. 2 Casualty Clearing Station, Nurses Home, Old General Hospital (November 1915)
B2002-0014/002P(02)	Frederic Newton Gisborne Starr, Professor of Clinical Surgery

#### Series 2: Helen Mary Ferguson Hastings

File number	Description
B2002-0014/002P(03)	Photographs of members of the Hastings family, Elgin's classmates, and university activities

### Sous fonds 2: John Elgin Ferguson Hastings

#### Series 1: Personal Files

File number	Description
B2002-0014/001P(10) – (16)	Photographs of John Hastings from 1940 – 1988 including a photo of Dr. Hastings accepting a cheque in Dec. 1974 from Mr. Andrew Patullo of the W A Kellog Foundation for support of the Program in Health Administration, planning for the new professional Masters Programs of the Division of Community Health and support for MSc/PhD students of Health Administration. President John Evans is on the extreme left.
B2002-0014/001P(17)	Slides of the funeral of Elgin Hastings, 1958 [removed from B2002-0014/011(07)]

## Series 2: Education

File number	Description
B2002-0014/001P(18)	University of Toronto Schools Band (1941 – 1944) and the members of Form IVB (1942 – 1943) - Hastings' class [removed from B2002-0014/012(11), (12)]
B2002-0014/001P(19)	Professor Eugenie Stuart of the Department of Hospital Administration, School of Hygiene (ca 1950) [removed from B2002-0014/014(19)]
B2002-0014/001P(20)	Nicholas Ignatieff in military uniform, taken before his appointment as warden of Hart House [removed from B2002-0014/014(22)]
B2002-0014/002P(04)	Post-graduate class in the School of Hygiene, 1954 [removed from B2002-0014/014(22)]
B2002-0014/002P(05)	Prime Minister Louis St. Laurent to the Hart House debate on 27 March 1950 [removed from B2002-0014/014(24)]

## Series 3: Correspondence

File number	Description
B2002-0014/001P(21)	Photographs of the Drever family and postcards of Montevideo, Uruguay [removed from B2002-0014/015(05)]
B2002-0014/001P(22)	WUS Seminar, Japan, August 1955 [removed from B2002-0014/016(15)]
B2002-0014/001P(23)	Photographs enclosed with a birthday card from Jayakar S' Raju, later known as Jayakar S. James, 1956
B2002-0014/001P(24)	Photographs from a letter by Nobuhisa Honjo, dated 8 June 1956 [removed from B2002-0014/017(01)]
B2002-0014/001P(25)	Photographs from a letter by Teruo Unno, dated 2 June 1956 [removed from B2002-0014/017(01)]
B2002-0014/001P(26)	Photographs from a letter by Konishi, dated 2 November 1960 [removed from B2002-0014/018(07)]



**Series 4: Professional Activities: University of Toronto**

<b>File number</b>	<b>Description</b>
B2002-0014/002P(06) – (08)	Residents of South House, Burwash Hall for the years 1953 – 1956 [removed from B2002-0014/022(21), /023(03) and (07)]
B2002-0014/001P(27)	James Franklin Carter, president of the residents of South House, Burwash Hall in 1954 [removed from B2002-0014/023(06)]
B2002-0014/001P(28)	Retiring deans and chairs in Medicine, June 1992. Photo was taken in the Music Room of Hart House and the names of the individuals are provided in the caption. [removed from B2002-0014/024(05)]
B2002-0014/001P(29)	Awarding of an honorary degree to Halfdan Mahler on 21 November 1990 [removed from B2002-0014/024(29)]
B2002-0014/001P(30)	The “Decanal team, 1991” [removed from B2002-0014/025(09)]

**Series 5: Other Professional Activities**

<b>File number</b>	<b>Description</b>
B2002-0014/001P(32)	Participants in the senior health administrative executive development program in February 1979 at the Banff Centre for Continuing Education
B2002-0014/001P(33)	European Association of Programmes in Health Services Studies symposium (1980 : Dublin) [removed from B2002-0014/042(03)]
B2002-0014/001P(34)	International Epidemiological Conference (1 <sup>st</sup> : 1959 : Cali, Columbia) [removed from B2002-0014/042(05)]
B2002-0014/001P(35)	Pan American Health Organization Award to Dr. John Hasting in 1987 [removed from B2002-0014/042(13)]
B2002-0014/001P(36) – (40)	Negatives and a selection of photoprints show Dr. Hastings' trips (1995) as a consultant to the World Bank's health project for the Republic of Georgia [removed from B2002-0014/046(01)]

File number	Description
B2002-0014/001P(41)	3 <sup>rd</sup> World Congress on Medical Education (1966 : New Delhi) [removed from B2002-0014/046(07)]
B2002-0014/001P(42)	Japan Medical Association building in Tokyo (ca. 1959) [removed from B2002-0014/047(08)]
B2002-0014/001P(43) – (44), (48)	World University Service of Canada Study Tour India, 1953 [removed from B2002-0014/048(09) and /063]

#### Series 6: Other Activities

File number	Description
B2002-0014/001P(45)	Photographs and negatives of activities at Camp Kagawong (1939-) [removed from B2002-0014/049(13)]
B2002-0014/001P(46)	Photographs and negatives of activities at Camp Kagawong, summer 1956 [removed from B2002-0014/050(11)]
B2002-0014/001P(47)	Photographs of activities at Camp Kagawong during the summer of 1962 [removed from B2002-0014/050(17)]

## **Appendix 2: Curriculum vitae, John E. F. Hastings**

The curriculum vitae reproduced here was last revised by Dr. Hastings in June 2004.

### **Personal**

Born: June 28, 1928, Toronto  
Married: April 18, 1968, Ulrike W. Dobe, born January 28, 1944, Essen Germany  
Daughter: Alexandra, born November 16, 1969, Toronto  
Sons: Thomas, born August 18, 1971, Toronto  
Andrew, born June 11, 1974, Toronto  
Martin, born April 6, 1977, Toronto

### **Education**

1933 – 1939: Normal Model School, Toronto  
1939 – 1945: University of Toronto Schools  
1945 – 1951: Faculty of Medicine, University of Toronto  
1951 – 1952: Toronto General Hospital Junior Internship  
1952 – 1953: School of Graduate Studies, University of Toronto; School of Hygiene, University of Toronto  
1953 – 1954: Diploma in Public Health Course  
1954 – 1956: Fellow in Public Health and Preventative medicine, School of Hygiene, University of Toronto  
April – June, 1964: John Hopkins School of Hygiene and Public Health, Program in International Health Planning

### **Academic and Professional Qualifications**

1951: MD, Toronto  
1954: DPH, Toronto  
1956: CRCP (C): Certificate as Specialist in Public Health, Royal College of Physicians and Surgeons of Canada  
1964: DIHP: Diploma in International Health Planning, Johns Hopkins University School of Hygiene and Public Health  
1972: FRCP (C): Fellowship, Specialist in Public Health/Community Medicine, Royal College of Physicians and Surgeons of Canada

## Awards and Honours

- 1992: Canadian Public Health Association. R.D. Defries Award for "outstanding contribution in the broad field of public health". "His work on policy alternatives within community health and his commitment to furthering the education of public health professionals have had a tremendous effect on Canada and our health care". Also, Honorary Life Membership.
- 1992: City of Toronto and City of Toronto Department of Public Health: An Appreciation in recognition of "inspiration, vision and leadership to the community health movement; as a leading research and educator; for nationally and internationally recognized pioneering work; and for initiative, creativity and commitment as a public health activist".
- 1989: University of Toronto, Alumni Faculty Award for "Academic excellence, service to the University and contribution to the community".
- 1987: Pan American Health Organization Award for Administration, 1987 for "Outstanding work in public health research, publications, and management".
- 1984: Honorary Life Member, Ontario Public Health Association
- 1978: The G. Harvey Agnew Memorial Lecturer, Canadian College of Health Service Executives
- 1977: Canada-Queen's Silver Jubilee Medal "in appreciation of worthy and devoted service".
- 1975: Ortho Award of the Canadian Public Health Association "in recognition of dynamic leadership in health services research, planning and education in Canada and abroad, as well as outstanding contributions to the study of Canada's health care system"
- 1964: World Health Organization Fellowship to Johns Hopkins School of Hygiene and Public Health and U.N. Economic Commission for Latin America/WHO Centre in Santiago, Chile, on International Health Planning, with related field study in Venezuela, El Salvador, Chile, Argentina and Uruguay

- 1960: World Health Organization Travel Fellowship to study medical care, public health and health planning in the United Kingdom, Scandinavia, U.S.S.R., India, Sri Lanka, Singapore, Hong Kong, and Japan
- 1954 – 1956: FitzGerald Memorial Fellowship in Public Health and Preventive Medicine.
- 1953 – 1954: Dr. C.J.O. Hastings Memorial Fellowship in Public Health and Preventive Medicine
- 1939 – 1945: Recipient of two Dr. T.M. Porter Scholarships, UTS for top standing in grade

### University Positions

- July 1993 *Retired as Professor Emeritus, Community Health and Health Administration, University of Toronto*
- July 1988 – Associate Dean, Community Health, Faculty of Medicine
- June 1992 Professor, Department of Health Administration, Division of Community Health, Faculty of Medicine and Graduate Department of Community Health, University of Toronto
- July 1987 – Research leave. Visiting Research Professor, Department of Social and Preventive Medicine, Laval University, Quebec. 1988 (winter and spring)
- June 1988
- Jan. 1982 – Professor and Acting Chairman, Department of Health Administration, Division Apr. 1983 of Community Health, Faculty of Medicine, University of Toronto Member, Graduate Department of Community Health, University of Toronto
- 1980 – 1981 Study leave - Health Planning and Policy Development in Europe
- 1975 – 1980 Associate Dean, Community and Allied Health, and Professor, Health Administration, Faculty of Medicine, University of Toronto Chairman, Graduate Department of Community Health, University of Toronto
- 1975 – 1976 Professor and Acting Chairman, Department of Health Administration, Division of Community Health, Faculty of Medicine, University of Toronto
- 1973 – 1975 Professor and Acting Chairman, Department of Health Administration, School of Hygiene, University of Toronto
- 1967 – 1973 Professor, Health Administration and Head, Section of Medical Care, School of Hygiene, University of Toronto
- 1966 – 1967 Professor of Public Health and Preventive Medicine and Professor of Medical Care, School of Hygiene, University of Toronto.
- 1960 – 1966 Associate Professor, Sections of Public Health and Preventive Medicine and of Medical Care, School of Hygiene, University of Toronto
- 1957 – 1960 Assistant Professor of Public Health and Preventive Medicine, School of Hygiene, University of Toronto

1956 – 1957 Lecturer in Public Health and Preventive Medicine, School of Hygiene,  
University of Toronto

### **Teaching, Graduate, and Post Graduate Supervisor**

- a) Undergraduate teaching has included principal responsibility for the development and offering of undergraduate courses in preventive medicine, public health, and health administration for the Faculty of Nursing, Faculty of Pharmacy, and Faculty of Food Sciences and joint responsibility for the development and offering of undergraduate courses for the Faculty of Medicine, as well a participation in courses developed by one or other of the above faculties.
- b) Graduate teaching at various periods has included principal responsibility for the development and offering of courses in public health, and health care administration for the School of Hygiene and the School of Graduate Studies, Department of Community Health. For several years the Advanced Course in Health Administration, a continuing education program for senior health care personnel, was a responsibility. More recently there have been Graduate courses on the Canadian Health Care System (Core 1) and an advanced health policy course reading-seminar courses in comparative international health care systems and on community health centres and primary health care.
- c) Continuing educational teaching has been done for a wide range of academic, professional, government, and non-government organizations in Canada and internationally.
- d) Graduate and postgraduate supervision has included a number of PhD, MSc, and MHSc students and Royal College specialty residents.

### **Research**

1989 – 1990: With John Roberts and Ernest Jodoin. Literature analysis and case study. "Rationalization of Child and Maternal Health Services: An Alternative Approach to Co-ordination/Integration Across Services Barriers". Funding NHRDP \$19,649.00. Report Health and Welfare Canada, 1990.

1987– 1988: *Public Involvement in Health Promotion and Disease Prevention*. A comprehensive Literature Review and Analysis (with J. David Zakus) Health

Services and Promotion Branch Working Paper HSPB 88-10, 1988. Funding NHRDP - \$14,790.

- 1981– 1985: *Patterns of Community Participation in Primary Health Care* (compiled with H. Vuori). Author of *Canadian Case Study* (1984) and *Section III - Lessons Learned*. Copenhagen: World Health Organization Regional Office for Europe, 1986. ICP/PHC SO1 Consultant for study design, author of summary analysis and Canadian study principal investigator, World Health Organization, Regional Office for Europe, *Study on Patterns of Community Participation in Primary Health Care*. Objectives were to describe and analyze existing models from eight European countries and Canada, with different political, socio-cultural, and economic system, to identify common basic issues, and to develop recommendations and suggestions for implementing and improving community participation in primary health care at the level of the provision of service and at the level of a health care system as a whole. A background document was prepared for a Conference on Primary Health Care in Industrial Countries, November 1983. Funded on an expense basis by World Health Organization, Regional Office for Europe; the Department of National Health and Welfare, Canada; and authorities in other participating countries. Approximate cost of my part - \$150,000. Total - approximately - \$500,000.
- 1976 – 1981: "Canadian Health Administrator Study". With W. Mindell, J.W. Browne and J. Barnsley, *Canadian Journal of Public Health*, Vol. 72, Supplement One, March/April 1981. The objectives were to collect baseline data on health administrators in Canada, to obtain their opinions about the relative importance of knowledge areas and skills for the successful performance of their jobs now and in the future, to measure their interest in continuing education subject areas and preferences for ways of obtaining it, to assess the relative time using selected communication and analytic skills, and to determine the extent of co-incidence between the views of future trends in the health care system as identified by senior government officials with the knowledge areas and skills that health administrators expected to be important to their jobs in the future. Funding by Health and Welfare Canada and support services by University of Toronto Faculty of Medicine. Budget - \$180,000.
- 1975 – 1978: *Study and Development of Graduate Curriculum Development in Health Administration*. With J.W. Browne. Funding by W.K. Kellogg Foundation - \$250,000.



(Note: A further \$100,000 was received over 1975-80 for graduate student support and continuing education development.)

1971 – 1975: *Ontario Health Administrator Study*. With W. Mindell, R.A. Baker and J.W. Browne. Toronto: Department of Health Administration, 1976. For objectives see Canadian Health Administrator Study above. Served as prototype study. Funded by Ontario Ministry of Health - \$175,000

1971 – 1972: *The Community Health Centre in Canada: The Report of the Community Health Centre Project to the Conference of Health Ministers*. (J.E.F. Hastings, Committee Chairman and Project Director). Ottawa: Information Canada, 1972 (English and French). A review of the concept and forms of community health centres in Canada with some 20 special sub-studies, together with analysis and recommendations. Expert review groups and a project committee involved. Funded by Department of National Health and Welfare - \$475,000. Extensive services provided by Federal and Provincial Ministries of Health.

1966 – 1970: *Sault Ste Marie Study*. With F.D. Mott, A. Barclay, D. Hewitt. A comparative study of service utilization patterns in two comparable populations receiving health care through a group health centre and through traditional medical practices. Funded by Department of National Health and Welfare and World Health Organization, Geneva - \$250,000. Extensive services provided by Ontario Hospital Services Commission, Algoma Steel Corporation, Sault Ste. Marie and District Group Health Association, Prudential Insurance Company, United Steelworkers of America.

"An Interim Report on the Sault Ste. Marie Study: A Comparison of Personal Health Services Utilization". *Canadian Journal of Public Health*, Vol.61, No.4 (July-August 1970) 289-296. "Prepaid Group Practice in Sault Ste. Marie, Ontario. Part I: Analysis of Utilization Records". *Medical Care*, Vol. 11, No. 2 (March-April, 1973) 91-103. "Prepaid Group Practice in Sault Ste. Marie, Ontario. Part II: Evidence from the Household Survey". *Medical Care*, Vol. 11, No.3 (May-June 1973) 173-188. "The Sault Ste. Marie Study: An Interim Report on the Utilization of Laboratory and Diagnostic Radiological Services" (processed), 1970.

1963 – 1965: *Organized Community Health Services*. With W. Mosley. (A special study for the Royal Commission on Health Services.) Ottawa: Queen's Printer, 1964 (in English and French.) A descriptive study, analysis, and assessment

with recommendations of local community health services in Canada.  
Funded by the Royal Commission on Health Services - \$60,000.

1961– 1962: *A Medical Care Program for Ontario*. Toronto: Report to Toronto Labour Health Centre Organizing Committee, 1962. A study of group practice prepayment programs in the United States and development of a model for Toronto. Funded directly by Toronto Labour Health Centre Organizing Committee.

1957 – 1959: *A Study of the Paraplegic Patient*. Toronto: The Ontario Workmen's Compensation Board, 1960. A medico-social analysis of paraplegic patients - diagnosis, treatment, rehabilitation, and subsequent history - as covered by Workmen's Compensation in Ontario, 1919-1959. Funded by Ontario Workmen's Compensation Board directly.

### **Other University Activities**

1991 – 1999 Member of Advisory Board, Centre for Health Promotion; since 1989, 1991: Chair, Interim Management Committee, University of Toronto

1992 – 1997 Member, Advisory Committee, North York Health Promotion Research Unit

1991 – 1992 Member, Joint Steering Committee, Joint Toronto/McMaster Institute for Environment and Health; 1989 – 1991: Chair, Toronto Planning Group for Developing joint Toronto/McMaster Institute for Environment and Health

1988 – 1993 Chairman, Steering Committee on Canadian Caribbean Health Initiative (jointly University of Toronto, University of the West Indies, Caribbean Public Health Association, and Canadian Public Health Association)

1982 – 1998 University Appointee to Board of Orthopaedic and Arthritic Hospital, Toronto; Chairman, Research and Education Committee 1984 – 1988; Member, Long Range Planning Committee, 1987- 1998.

1988 – 1992 Advisory Committee on Wellesley Hospital, Urban Community Health Project

1992 Member, Advisory Committee, Community Half-Day for new Medical Curriculum

- 1988 – 1992 Elected Member, Academic Board, University of Toronto; 1992: Member, Policy and Programs Committee, Academic Board; 1988 – 1992: Member, Principals, Deans, Directors and Chairmen's Committee
- 1988 – 1992 Member, Faculty of Medicine, Committee of Deans; 1988 – 1991: Faculty Budget Committee; 1988 – 1991: Faculty Clinical Planning Committee; 1992: Faculty Pre-Strategic Planning Committee
- 1988 – 1992 Chairman, Community Health Committee of Chairs; Ex-officio member Community Health Curriculum Committee; Ex-officio member, Community Health Undergraduate Medical Education Committee
- 1988 – 1991 Member Joint Liaison Committees of University of Toronto with East York, North York and City of Toronto Teaching Health Units
- 1989 – 1991 Convener, Teaching Health Units Network with University
- 1984 – 1991 Member, Council of Emmanuel College, University of Toronto, (United Church Theological College) 1985 – 1988; Member, Curriculum Committee; 1984 - Chairman, Joint Search Committee Adjunct Faculty member in Christian Education (with St. Andrew's United Church)
- 1988 – 1990 Planning Committee for Community Health Centres Elective
- 1988 – 1990 Member, Task Force on Environmental and Human Health
- 1988 – 1990 Member, Health Sciences Board
- 1988 – 1989 Provostial Search Committee, University Institute for International Affairs
- 1988 – 1989 Member, Task Force on Native Students
- 1988 Member, Department of Health Administration Promotions Committee
- 1988 Member, Department of Health Administration Search Committee
- 1987 – 1988 Member, Decanal Community Health Review Task Force
- 1987 – 1988 Provostial assessor, Faculty of Nursing Promotions Committee

- 1986 Member, Department of Health Administration, Search Committee for Health Economist
- 1986 – 1987 Member, Faculty of Medicine, Decanal Promotions Committee
- 1986 – 1987 Member, Department of Health Administration, Advisory and Planning Committee
- 1985 – 1987 Chairman, Department of Health Administration Space Committee
- 1985 – 1987 Member, Joint Planning Committee for Undergraduate Program in Health Administration, Department of Health Administration/Woodsworth College; Member, Department of Health Administration Promotions Committee
- 1985 – 1986 Faculty representative, Community Health Alumni Association
- 1985 – 1987 Member, 60th Anniversary Committee, School of Hygiene and Division of Community Health
- 1984 – 1987 Member, Advisory Committee, History of School of Hygiene
- 1983 – 1988 Member, Department of Health Administration MHSc Admissions Committee, and MSc/PhD Admissions Committee
- 1983 – 1987 Community Health Undergraduate Curriculum Committee; Chairman, 1983-84
- 1983 – 1988 Member, Faculty of Medicine Undergraduate Curriculum Committee
- 1982 – 1985 Member, Faculty of Medicine Search Committee for Chairman, Department of Rehabilitation Medicine
- 1982 – 1983 Chaired Review and Planning committee for Community Health core courses
- 1982 – 1984 University Member, Board, Flemingdon Park Health Centre, Toronto; also 1976 – 1977
- 1982 – 1983 Member, Review Committee, University Program in Gerontology

- 1979 – 1984 Member, Faculty Advisory Committee to the University of Toronto Program in Gerontology
- 1980 Chairman, Faculty of Medicine Search Committee for Chairman, Department of Preventive Medicine and Biostatistics
- 1980 Chairman, Faculty of Medicine Search Committee for Director, Environmental and Occupational Health Unit
- 1978 – 1980 Chairman, Faculty of Medicine's Advisory Committee on Geriatrics
- 1975 – 1980 Member of Faculty of Medicine's Committee of Deans, Senior Advisory Committee, Decanal Promotions Committee, Faculty Budget Committee, Faculty Space Committee, and Long Range Planning Committee; Chairman, Committee of Community Health Chairmen's Committee and of Graduate Department of Community Health's Executive Committee's Curriculum Committee and Examiner's Committee; Chairman, Rehabilitation Medicine's Examiner's Committee and Curriculum Committee; Member, Art as Applied to Medicine, Curriculum Committee; Member of numerous tenure committees and thesis defense committees.
- 1978 – 1979 Chairman, Internal Advisory Planning Task Force, Division of Community Health
- 1978 – 1979 Member, Search Committee for Director, School of Physical and Health
- 1977 – 1979 Member, Governing Council's Resource Sub-Committee, and Planning and Resources Committee
- 1978 – 1979 Chairman, Interfaculty Committee of Health Science Deans on Outreach Project
- 1976 – 1977 Chairman, Search Committee for Chairman, Department of Behavioural Science
- 1976 – 1977 Chairman, President's Committee on Gerontology
- 1975 – 1977 Chairman, Task Force on Professional Masters Programs in Community Health
- 1974 – 1975 Member, Search Committee for Dean, Faculty of Management Studies

1973 – 1974 Member, School of Graduate Studies Committee on Professional Degrees

1973 – 1974 Member of School of Graduate Studies, Committee on Health Services Research

1968 – 1972 Elected faculty member, University of Toronto Senate

## **Publications**

### **Monographs, Reports, and Book Chapters**

*Managed Care in Canada The Toronto Hospital's Proposed Comprehensive Health Organization.* (M. Lamb, R. Deber, C.D. Naylor, J. Hastings). Ottawa: Canadian Hospital Association, 1991

*Public Involvement in Health Promotion and Disease Prevention. A Comprehensive Literature Review and Analysis.* (J.D. Zakus co-author) Ottawa: Health Services and Promotion Branch Working Paper. HSPB 88-10, 1988. NHRDP

*The Ontario Health System - An Overview in Le Systeme de Sante de l'Ontario: Enseignements Pour le Ouebec* (8e Colloque Jean-Yves Rivard). Montreal. Les Éditions administration de la santé, 1987, pp. 23-40

"Health services organization and delivery: promise and reality" (Eugene Vayda, co-author), chapter in Evans, R.G. and Stoddart, G.L. (Eds.) *Medicare at Maturity: Achievements. Lessons and Challenges*, Calgary: University of Calgary Press, 1986

"Summary analysis chapter" and "Canadian case study" for monograph report on nine country comparative study on *Patterns of Community Participation in Primary Health Care*. Copenhagen, World Health Organization Regional Office for Europe, 1986. ICP/PHC SO1

"The Canadian health care system – evolution, current status and issues", Chapter in *Introduction to Nursing Management: A Canadian Perspective*, Ottawa: Canadian Hospital Association, 1985

"The Canadian health administrator study", *Canadian Journal of Public Health*, Vol. 72, supplement 1, March-April 1981. (With W. Mindell, J.W. Browne and J. Barnsley)

*Informe Sobre El Proceso De Regionalizacion De Los Servicios De Salud.* Washington, D.C.: Pan American Health Organization, 1976. (With J.C. Veronelli and A.J. Solari)

*Report of Ontario Health Administrator Survey.* Toronto: Department of Health Administration, 1976. (With W. Mindell, R.A. Baker, and J.W. Browne)

*The Community Health Centre in Canada: The Report of the Community Health Centre Project to the Conference of Health Ministers.* (Project Director and Committee Chairman). Ottawa: Information Canada, 1972 - in English and French

*Monograph on the Organization of Medical Care within the Framework of Social Security – Canada.* Geneva: International Labour Office, 1968 - in English and French

*Organized Community Health Services* (a special study for the Royal Committee on Health Services). Ottawa: Queen's Printer, 1966 - in English and French. (With Dr. W. Mosley)

*Report to the World Health Organization on Public Health Teaching and Health Planning in Selected Latin American Countries, April - July and November. 1964.* 1965

*A Medical Care Program for Toronto. Report to the Toronto Labour Health Centre Organizing Committee.* Toronto, 1962

*Issues and Priorities in Health Care.* Ottawa, 1961. (Canadian Welfare Council, Selected Papers, No. 3)

*Report to the World Health Organization on Health Service Patterns and Medical Education in Selected Countries, May-October, 1960.* 1961

*A Study of the Paraplegic Patient.* Toronto: Ontario Workmen's Compensation Board, 1960.

*Workmen's Compensation in Ontario.* Toronto: Ontario Workmen's Compensation Board, 1955.



## Published Articles

"Innovative Experiences in the Canadian Health Care System: Current Situation and Future Prospects." *Proceedings*, International Comparative Seminar, Mexican Foundation for Health, March 1993

"Health Care in Canada: Current Trends and Issues", (R. Deber, J. Hastings and G. Thompson) *Journal of Public Health Policy*, Vol. 12, No. 1 (Spring 1991) 72-82

"Health Services Issues Related to Integrating Preventive Services in Clinical Practice" in *Challenges for Health Promotion and Prevention of Non Communicable Diseases*. Proceedings of WHO-CINDI Workshop, Toronto, Health and Welfare Canada, June 24-26 1990

"Atencion primaria de la salud en Canada", *Salud Publica de Mexico* (Nov.-Dec.1986) 699-711

"Organized Ambulatory Care in Canada: Health Service Organizations and Community Health Centres," *Journal of Public Health Policy*, Vol. 7, No.2 (Summer 1986) 239-247

"An Analysis of the Country Studies - Lessons Learned," WHO - Regional Office for Europe, 1985, ICP/PHC 301/302

"Primary Health Care in Developed Countries: the Example of Canada," in *Proceedings North American Regional Consultation on Exploring Christian Understanding of Health and Healing*. Geneva: World Council of Churches. Christian Medical Commission, 1985

Issues for Educational Approaches in Health Administration, *Journal of Health Administration Education*, Health Administration Press, Spring 1983

"Strategic Management in Health Care," (Co-author Working Document) - in Report Annual Technical Session, 1982, Washington, D.C.: PAHO/WHO, 1983.

"Personnel and Institutional Resources for Meeting the Needs of the Elderly in Canada. World Health Organization." Regional Office for Europe, Copenhagen, 1980. (A paper prepared for a Technical Group on Services and Systems of Care for the Elderly, Helsinki, October 1980.)

"Trends and Issues in Health Services," *Hospital Trustee* (March/April 1979) 10-12.

"Hospital Costs: Implications for Health Care Funding from Canadian Experience," in *The Health Care Cost Explosion: Which Way Now?* (D.A. Ehrlich, Ed.), proceedings of a Symposium in Geneva organized by the Henry Dunant Institute. Pub. Hans Huber, 1975

"The Relationship between the Hospital and Primary Care," *World Hospitals*, Vol. X (January 1974)

"Prepaid Group Practice in Sault Ste. Marie, Ontario: Part II: Evidence from the Household Survey" (jointly with F.D. Mott and A.T. Barclay), *Medical Care*, Vol. II, No. 3, May-June 1973, pp. 173-188.

"Prepaid Group Practice in Sault Ste. Marie, Ontario: Part I: Analysis of Utilization Records" (jointly with F.D. Mott, A.T. Barclay and D. Hewitt), *Medical Care*, Vol. II, No. 2 (March-April 1973) 91-103.

"Community Health Centres," *Canadian Welfare*, Vol. 48, No. 2 (March-April 1972)

"Toward a National Health Program - Canadian Experience," *Bulletin of the New York Academy of Medicine*, Vol. 48, January 1972

"Federal-Provincial Insurance for Hospital and Physician Care in Canada," *International Journal of Health Services*, Vol. 1, No. 4 (November 1971)

"The Sault Ste. Marie Study: An Interim Report on the Utilization of Laboratory and Diagnostic Radiological Services (processed)," 1970. Dept. of Health Administration.

"An Interim Report on the Sault Ste. Marie Study: A Comparison of Personal Health Services Utilization" (A Joint Canada-World Health Organization Project), *Canadian Journal of Public Health*, Vol. 61, No. 4, July-August 1970, pp. 289-296 (jointly with F.D. Mott, D. Hewitt, and A.T. Barclay)

"The Roles of the Health Services Administrator and the Role of the Director of a Health Institution as a Supervisor." *Report of Seminar on Management of Health Services*, Crown Point, Tobago, September, 1969. Ministry of Health, Trinidad and Tobago, 1970

"Some Plain Thoughts on the State of the Public Health," *Canadian Journal of Public Health*, Vol. 60, No. 3 (March 1969) 97

"World Health Organization," *Echoes*, No. 267 (Summer 1967) 36

"Recent Developments and Current Issues in Health Care in Canada," *Canadian Journal of Public Health*, Vol. 58, No. 3 (March 1967) 93

"Current Issues in Health Services," *Canadian Hospital* (August 1966) 45

"The Report of the Royal Commission on Health Services - Implications for Public Health," *Canadian Journal of Public Health*, Vol. 57, No. 3 (March 1966) 106

"Major Issues for Decision and Action," in *Proceedings of a Working Conference on the Implications of a Health Charter for Canadians*, Ottawa, 1965

"The Royal Commission on Health Services: A critical analysis," in *Papers presented at the Canadian Labour Congress Social Security Conference*, Niagara Falls, Ontario, 1965, 85-104

"Developments and Issues in the Provision of Health Services in Canada," in *Group Health Institute. Proceedings*, Vol. 13 (1963) 188

"Canada's Health Programmes," *Current History*, Vol. 44, No. 262 (June 1963) 326

"Challenges to Meet and Dreams to Fulfill," *Ontario Dental Association Journal*, Vol. 40, No. 2 (February 1963) 10

"Some Aspects of World Health," *Ontario Dental Association Journal*, Vol. 39, No. 7 (July 1962) 10

"Rehabilitation and the Public Health," *Canadian Journal of Public Health*, Vol. 53, No. 7 (July 1962) 279

"The Challenge of Changing Times and Nursing Preparation," *Canadian Journal of Public Health*, Vol. 53, No. 3 (March 1962) 105

"Medical Education - The Challenge of Changing Patterns," *Canadian Medical Association Journal*, Vol. 84, No. 1, 1 (April 1961) 698

"Change - Threat or Opportunity?," *University of Toronto Medical Journal*, Vol. 38, No. 2,  
(Dec. 1960) 87

"Struggle in Japan," *Canadian Journal of Theology*, Vol. 3, No. 3 1957) 175

"Administrative Practice in Relation to the Quality of Medical Care Provided under the  
Ontario Workmen's Compensation Board. (With B.H.G. Curry, G.H.M.  
Hatcher and M.A. Ross)," *American Journal of Public Health*, Vol. 45,  
August 1955, p. 1011. (This article was reprinted in *Medical Care in  
Transition*, 1964, Vol. 1.)

**Note: Reviews of books and articles not listed.**

### **Selected Current and Former University and Community Activities**

1999 – pres. (founding) Member of RALUT (Retired Teachers and Librarians University of  
Toronto); Member of Executive, 1999 – 2002; member of Benefits  
Committee 2000 – present, chair 2000 – 2002

1999 – pres. Retiree member of UTFA (University of Toronto Faculty Association)

1999 – 2000 Past President, Canadian Public Health Association

1997 – 1998 President, Canadian Public Health Association

1995 – 1996 President-elect. Canadian Public Health Association

1993 – 1994 Vice-President-Canada, American Public Health Association

1992 – pres. Member, Board, Developing Countries Farm Radio Network

1992 – 1993 Member, United Church of Canada Task Force in Future of Health Care in  
Canada

1985 – pres. Member, Editorial Board, *Journal of Public Health Policy*; reviewer

1982 – pres. Appointed member for University of Toronto to Board, Orthopaedic and  
Arthritic Hospital, Toronto

1978 – 1993 Reviewer, *Pan American Health Organization Bulletin*

- 1956 – pres. Elder and member of Session and Official Board, St. Andrew's United Church, Toronto  
1982 – 1986, *Chair*, Christian Education Committee  
1978 – 1984, Sunday School Teacher  
1985 – 1986, *Chair*, Planning Committee  
1986 *Chair*, Pastoral Relations Committee  
1987 – 2002, Member, Ministry and Personnel Committees  
1993 – 2000, Chair, Worship Committee,  
2001 – 2002, Member, Long Term Planning Committee  
2001, Member of Board of Trustees  
2002 – pres. Chair
- 1986 – 1992 Member, Archives Committee, Canadian Public Health Association
- 1985 – 1992 Member Canadian Public Health Association, International Health and Evaluation Review Committee
- 1989 – 1991 Chair, National Health Grants Research Program Review Committee #61
- 1989 – 1991 Honorary Consultant, Clinical Institute of the Ontario Addiction Research Foundation
- 1978 – 1990 Member, Expert Committee on Public Health Administration, World Health Organization, Geneva, Switzerland
- 1989 – 1990 Member, Committee, Hospital Council of Metropolitan Toronto on the Future Role of Hospitals
- 1986 – 1989 Member, Academic Advisory Committee, PROASA, Centre for Public Health Research, Mexico City
- 1974 – 1991 Consultant, Ambulatory and Primary Care, Department of Family and Community Medicine, New Mount Sinai Hospital, Toronto
- 1988 – 1989 Member, United Church of Canada, Advisory Group Conference on Healing Role of the Church
- 1986 – 1988 Counsellor, Association of University Programs in Health Administration, Prize in Health Services.

- 1978 – 1989 Member, Rosedale Public School Parents' Association Executive; 1978-1980, President
- 1985 – 1987 Member, United Church of Canada, Task Force on Health Services. 1983-1986: Member, Advisory Committee, Metro Toronto Homes for the Aged
- 1980 – 1986 Founding Member, Board Gerontology Research Council of Ontario
- 1984 – 1986 Member, Extendicare Award Selection Committee, Canadian College of Health Service Executives; 1986 - Chairman
- 1982 – 1986 Member, Medical Advisory Board, Care/Medico, Canada.
- 1981 – 1986 Reviewer, *Boletín de la OSP*, Pan American Health Organization: WHO, Washington, D.C.
- 1982 – 1986 Treasurer, 119th Cub and Scout Group, Toronto (Boy Scouts of Canada)
- 1982 – 1985 Member, University of Toronto Schools Parents' Association, Executive; 1984-1985, Member, U.T.S. 75th Anniversary Committee
- 1983 – 1985 Member, Steering Committee and Chairman, Scientific Advisory Panel on Review of Evidence that Modification of Risk Factors Impacts Positively on Health, Ontario Council of Health Project on Health Promotion and Disease Prevention
- 1982 – 1984 Member, Scientific Planning and Steering Committee, and a facilitator, Conference on Healthy Public Policy, Toronto, October, 1984
- 1975 – 1980 Member, and 1978-1980 Chairman, Nucleus Committee on Specialty Program in Community Medicine, Royal College of Physicians and Surgeons of Canada
- 1979 – 1980 Chairman, Scientific Program Committee, Canadian Public Health Association 1980 Annual Conference, Ottawa (June, 1980).
- 1978 – 1980 Member and Vice-Chairman, Education Committee, Association of Schools of Public Health, Washington, D.C.
- 1978 – 1979 Member, Area 6 Task Force on Declining Enrolment, Toronto Board of Education

- 1973 – 1978 Member, Technical Advisory Committee, Canadian Mental Health Association
- 1975 – 1977 Member, Education Committee, Canadian College of Health Service Executives
- 1973 – 1975 Member, Committee on Policy, Canadian Public Health Association
- 1963 – 1975 Member of Board of Governors, Canadian Council on Social Development; member of Executive Committee and Chairman of Program Planning Committee
- 1962 – 1975 Member of Vellore-Ludhiana Committee, Canadian Council of Churches; 1975-81, Advisor

### **Professional Associations**

Honorary Life Member, Canadian Public Health Association  
Honorary Life Member Ontario Public Health Association  
Member, Academy of Medicine, Toronto (to 1992)  
Canadian College of Health Service Executives (to 1991)  
Member, Canadian Association of University Teachers  
Member, Canadian Society for International Health  
Member, Caribbean Public Health Association  
Member, American Public Health Association (to 1992)  
Member, Canadian Association of Teachers of Community Health

### **Other Experiences, Consultation, Addresses**

- Oct. 2001 Inaugural Address for the Institute of Population and Health, Toronto (Canadian Institute of Health Research)
- June 2000 Address to the Association of Ontario Health Centres, "The Hastings Report – Now and Then"
- Nov. 1999 Keynote speaker, Fiftieth Annual Conference, Ontario Public Health Association, Toronto
- May 1999 Guest speaker, 170<sup>th</sup> Anniversary, Founding of LOL 1, Brockville, Ontario. "The Life and Impact on Canada of Ogle R. Gowan, First Grand Master of Grand Orange Lodge of British North America"



- 1995 – 2000 Numerous addresses to symposia and annual meetings of Canadian Public Health Association and Provincial Public Health Associations
- Mar. 1993 Invited Paper: "Innovative Experiences in the Canadian Health Care System: Current Situation and Future Prospects", Mexican Foundation for Health, Mexico City
- Sept. 1992 Keynote Speaker, East York Public Health Unit Staff Day
- Mar. 1991 Canadian Public Health Association Invitational Conference, Future of Public Health Education in Canada, Montebello
- Nov. 1990 Keynote Speaker, First International Speaker Conference on Health Promotion Research Methods, Toronto
- June 1989 Speaker, "Future Public Health Education in Canada" and Panel "Education for International Health", Canadian Public Health Association Annual Conference, Winnipeg
- June 1989 Speaker, Annual Conference, Quebec Association, Specialists in Community Medicine, Quebec City
- June 1989 Convocation Address for the graduation of the Faculty of Medicine
- Mar. 1989 Co-chair, Inaugural Planning Meeting, Canadian Caribbean Health Initiative, Toronto
- Feb. 1989 Consultant for Health Resources Management Group, Commonwealth of the Bahamas
- Dec. 1988 Paper on Canadian Health System, Canadian College Health Service Executives, Toronto
- Oct. 1988 Consultant, Pan American Health Organization, Regional Office, Barbados.
- June 1988 Faculty of Medicine Centennial Scientific Day invited speaker - "Community Health Services Research" (personal research)
- Feb. 1988 Member, Accreditation Team, Quebec Health Research Fund to University of Montreal Group in Health Care Research (GRIS)

- Spring 1988    Member, Consultant Team, Thames Valley District Health Council on Organization of Paediatric and Obstetric Services in London, Ontario
- Winter/Spring 1998    Visiting Research Professor, Department of Social and Preventive Medicine, Laval University, Quebec
- Nov. 1987    Consultant, Quebec Commission of Inquiry on Health and Social Services (Rochon Commission)
- Oct. 1987    Seminar, UNISYS Canada Training Workshop on "Canadian Health Care System", Winnipeg
- July 1987    Presentations, Ministry of Health, Paris, France and National School of Public Health, Rennes, France. "Canadian Health Care System: and "Education for Community Health in Canada"
- April 1987    Paper. "The Canadian Health Care System. Association of University Programs in Health Administration Annual Conference, Montreal
- Feb. 1987    Vice-Chairman, WHO European Regional Office Working Group on Community Involvement in a Health Care System Based on Primary Health Care, Copenhagen
- Nov. 1986    Paper, "Partnership in Health Care - the Health Care Facility and the Community". Nova Scotia Association of Health Organizations, Halifax
- Nov. 1986    Ian Ashforth Memorial Lecture. "Impact of Reduced Health Care Resources - A Challenge and an Opportunity". Health Unit Association of Alberta, Edmonton
- Oct. 1986    Address, "The Physician in Contemporary Society". College of Physicians and Surgeons of Ontario, Admission to Membership Ceremony, Toronto
- Oct. 1986    Participant, Workshop on Scenarios and Methods to Support Long-term Planning. Dutch Steering Committee on Future Health Scenarios/WHO Europe Regional Office. Noordwijk aan Zee, The Netherlands
- Oct. 1986    Plenary Address, "The Ontario Health System - An Overview". University of Montreal, JeanYves Rivard 8th Colloquium, Montreal

- June 1986 Paper, "An analysis of the WHO-Europe Nine Country Study of Community Participation in Primary Health Care". Can. Public Health Association, Vancouver
- Jan. 1986 Consultant, Pan American Health Organization/WHO, Centre for Public Health Research, Mexico City; Paper on "Primary Health Care in Canada" to Centre's Seminar Series
- Nov. 1985 10th Anniversary speaker, Flemingdon Health Centre, Toronto, Ontario.
- Nov. 1985 Paper, "Organized Ambulatory Care in Canada: Health Services Organizations and Community Health Centres". American Public Health Association, Annual Conference, Washington, D.C.
- Oct. 1985 Chairman, Meeting on Canadian Health System and paper "Organized Ambulatory Care in Canada", Task Force on Health Policies and Costs, Presbyterian Church (U.S.A.), Toronto, Ontario
- Oct. 1985 Lecture, "Canada's Health Care System - Current Issues", Canadian College of Health Service Executives pre-certification course, Mississauga, Ontario
- Oct. 1985 Evaluation Visit, Four Programs in Community Medicine in Quebec, Corporation Professionnelle des Medecins du Quebec
- Oct. 1985 PAHO Working Meeting on "Intersectoral Action for Health", Washington, D.C.
- Sept. 1985 Paper, "The WHO-Europe Nine Country Study on Forms of Community Participation in Primary Health Care", Ontario Public Health Association, Annual Conference, Toronto, Ontario
- Sept. 1985 Paper "Health services in the 90's: Problems and Challenges," Conference on Public Health: The Next 10 Years. Montreal General Hospital, Department de Santé Communautaire, Montreal
- July 1985 Lecture, Canadian Health Care System, Rockport University, (New York), Program in Health Administration, Toronto, Ontario

- June 1985 Vice chairman and acting chairman, World Health Organization, Interregional Meeting on Community Involvement for Health. Brioni, Yugoslavia
- May 1985 – Canadian co-coordinator, Study Program on British National Health  
June 1985 Service, King's Fund College, London, England
- Mar. 1985 Speaker, Conference on Planning Together for Health, Doctors' Hospital, Toronto, Ontario
- Feb. 1985 Speaker, "Primary Care Co-ordination", Trustee Education Program, Kentville, Nova Scotia (Valley Health Services Association)
- Feb. 1985 Lecturer, "Community Participation in Mental Health", Executive Development Program, Department of Health Administration, Toronto, Ontario
- Dec. 1984 Paper, "Primary Health Care in Developed Countries - the Example of Canada", Consultation on Exploring Christian Understanding of Health and Healing, Christian Medical Commission, World Council of Churches, Chevy Chase, Maryland
- Oct. 1984 Lecturer on "Canada's Health System", pre-certification course, Canadian College of Health Service Executives, King, Ontario
- Sept. 1984 Facilitator, Action Centre 1984 (Annual Conference, Ontario District Health Councils), Toronto, Ontario
- Aug. 1984 Paper with Eugene Vayda and Participant, Invitational Policy Conference on the Canadian Health Care System, The Banff Centre, Banff, Alberta
- May 1984 – Planning and Co-ordination, Study Program, King's Fund College (London,  
Jun. 1984 England), on Canadian Health Care System
- Feb. 1984 Invited presentation with E. Vayda to House of Commons Committee on Health and Welfare on proposed Canada Health Act
- Oct. 1983 Panel on Accreditation of Community Health Facilities, Ontario Council on Community Health Accreditation, Toronto, Ontario

- Oct. 1983 – Nov. 1983 Lecturer on "Canada's Health System" in pre-certification 1983 examination course of Canadian College of Health Service Executives, King, Ontario
- Oct. 1983 Chairman and member of panel on Community Involvement Programs at Ontario Public Health Association Annual Conference, Toronto
- Oct. 1983 Keynote presentation "Major issues in primary health care" at invitational seminar on Primary Health Care sponsored by McGill University Community Health Department and Montreal General Hospital Centre for Co-ordination of Health Resources, Montreal
- July 1983 Facilitator, Regional Workshop for Central Region, "Future Directions for Ontario's Health System", Toronto, Ontario
- June 1983 Invited Participant, Consultation, Task Force on Health Care, Canadian Medical Association, Toronto, Ontario
- June 1983 Chairman, WHO Technical Working Group on Primary Health Care, Geneva, Switzerland
- May 1983 Conference Summarizer, Univ. of Western Ontario Conference on Baccalaureate in Health Promotion and Administration, London, Ontario
- Apr. 1983 – July 1983 Facilitator, Ontario Minister of Health in Policy Conference on "Future Directions for Ontario's Health System", Toronto, Ontario
- Fall 1982 – 1983 Consultant, York Community Services Centre, Toronto, Ontario
- Oct. 1982 Invited Speaker on "Future Directions and Issues", Ontario Association of Health Centres, Toronto, Ontario
- June 1982/ Sept. 1982 Consultant, PAHO/WHO Annual Technical Session on Strategic Management in Health Care, Washington
- April 1982 Participant, Invitational Conference on Health Care Directions, Toronto Canadian Hospital Association
- March 1982 Keynote paper on "Trends and Issues in Health Care in Canada, 1982" at Conference on Health Issues and Outlooks, Statistics Canada, Ottawa

- 1981 – 1983     Consultant, World Health Organization, Regional Office for Europe, Study on Patterns of Community Participation in Primary Health Care, and Canadian study investigator; Chairman and rapporteur, meeting of principal investigators, Cologne, West Germany and Copenhagen, Denmark
- Oct. 1981       Seminar, "Community Participation in Health Care in Canada". International Course at Andreja Stampar School of Public Health, Zagreb, Yugoslavia
- 1981             Consultant, nv I.C.U., Informatie en Communicatie Unie, Zvolle, The Netherlands, on Health Administration
- July 1981       Seminar, "Health Service Patterns and Issues in Canada". Bochum University, Bochum, West Germany
- May 1981       Seminar, "Health Centres in Canada". Johann Goethe University, Frankfurt, West Germany
- Feb. 1981       Lecturer, Senior Health Management Course, The Banff Centre for Continuing Education, Banff, Alberta. Six seminars on Canadian Health Care System
- Jan. 1981       Address, "Current Issues in Canadian Health Care". Canadian Red Cross Society, Health Committee, Toronto
- Jan. 1981       Invited Speaker, Conference on Public Health Education in Canada, Ottawa
- 1980-1981       Study leave with study visits in Western European countries on Health Policy Development and Health Manpower - United Kingdom, Ireland, WHO-Europe in Copenhagen, West Germany, The Netherlands, Yugoslavia and Finland
- Fall 1980       Academic Visitor, London School of Economics and visitor privileges, King's Fund college, London, England
- Dec. 1980       Participant, Meeting to follow-up on International Consultation on Christian Medical College and Hospital, Vellore, India, at World Council of Churches, Geneva, Switzerland

- Nov. 1980      Guest participant, Annual Conference, Association of European Programs in Health Administration, Dublin, Ireland
- Nov. 1980      Visiting staff, Workshop on Health Administration for Irish Medical Officers of Health, Institute for Health Administration, Dublin, Ireland
- Sept. 1980 –    Consultant, W.H.O.-European Office, Copenhagen, and (October)  
Oct. 1980      rapporteur, Technical Group on Services and Systems of Care for the Elderly, Helsinki, Finland
- 1979 – 1980    Chairman, Technical Program Planning Committee for Canadian Public Health Association Annual Conference, Ottawa, June 1980
- Feb. 1980      Lecturer, Senior Health Management Course, The Banff Centre for Continuing Education, Alberta. Six seminars on Canadian Health Care System
- Nov. 1979 –    Member, International Review Team, Christian Medical College and  
Dec. 1979      Hospital, Vellore, India
- 1979 – 1980    Lecturer, Regional Seminars program for Senior Hospital Administrators, United States Department of Veterans' Administration - "The Canadian Health Care System, Current Issues"
- July 1979      Member, External Expert Panel, Ottawa-Carleton Regional District Health Council Planning Program Assessment Conference, Mont Ste. Marie
- May 1979      Member and rapporteur, External Review Committee, Department of Epidemiology and Health Care, University of British Columbia; 1979: External Adviser, Search Committee for Chairman
- May 1979 –    Chairman, Joint Accreditation Review Committee, Royal College of  
June 1979      Physicians and Surgeons of Canada and Corporation Professionnelle des Médecins du Quebec for Community Medicine Programs at Laval, McGill, Montreal and Sherbrooke Universities
- Feb. 1979      Lecturer, Senior Health Management Course, The Banff Centre for Continuing Education, Alberta. Six seminars on Canadian Health Care System



- 1978 – 1979 External Adviser, Search Committee for Chairman, Department of Social and Preventive Medicine, University of Ottawa
- Nov. 1978 Visits to Department of Health, Yellowknife, and health facilities, Government of the Northwest Territories
- Apr. 1978 – Update Visits on Community Health Centres and related programs across  
Aug. 1979 Canada
- 1977 – 1978 Visits to federal and provincial Departments of Health and university programs for health administrators across Canada
- Feb. 1978 Lecturer, Senior Health Management Course, The Banff Centre for Continuing Education, Alberta. Six seminars on Canadian Health Care System
- Nov. 1977 – Consultant, Hamilton-Wentworth District Health Council on relationship of  
Feb. 1978 Chedoke Centre and McMaster University Medical Centre
- Sept. 1977 Invited Participant, Conference on Auxiliary Manpower, Edinburgh University
- June 1977 Invited Participant, Conference on Northern Health Services, Corner Brook, Newfoundland
- Feb. 1977 Lecturer, Senior Health Management Course, The Banff Centre for Continuing Education, Alberta. Six seminars on Canadian Health Care System
- Nov. 1976 Consultant to the World Health Organization in Brazil on comparative health services and in Chile on regionalization of health services
- Oct. 1974 Invited Participant, International Labour Office, International Seminar on "The Health Care Cost Crisis", Geneva, Switzerland
- Mar. 1974 Invited Participant, Special European Seminar on "The Future of the National Health Service", King's Fund College, London, England
- Aug. 1974 Consultant for P.A.H.O. to Government of Colombia, Institute of Family Welfare on Family Welfare Centres

- Dec. 1972     Invited Participant, Ditchley Conference on Comparative Health Services, Ditchley, England
- July 1971 –     Chairman, Study Committee, and Project Director, Community Health  
June 1972     Project, Conference of Health Ministers, Canada (full-time leave)
- Oct. 1970     Consultant, W.H.O./P.A.H.O. Seminar on Health Management for senior health personnel, Jamaica
- Sept. 1969     Consultant, W.H.O./P.A.H.O. Seminar on Health Administration for executives, Trinidad and Tobago
- Jan. 1969     Invited Participant, special meeting of investigators in medical care and hospital care utilization research, World Health Organization, Geneva, Switzerland
- July 1967     Invited Participant, International Workshop of Medical Care Experts, International Labour Office, Geneva, Switzerland
- 1966 – 1969     Member, Task Force on Public Health Organization, Ontario Department of Health
- Nov. 1966 –     Invited Participant, Third World Conference on Medical Education, New  
Dec. 1966     Delhi, India
- June 1965     Invited Participant, special group on health services research, World Health Organization, Geneva, Switzerland
- Nov. 1964 –     Participant in special program on health planning sponsored by  
Dec. 1964     W.H.O./P.A.H.O and U.N. Economic Commission for Latin America, Santiago, Chile, and consultation visits on health services planning and medical education in Chile, Argentina, Uruguay
- July 1964 –     Follow-up visits on health services planning and medical education in  
Sept. 1964     Scandinavia and to World Health Organization in Geneva, Switzerland
- June 1964 –     Observation of health planning and medical education in Venezuela and  
July 1964     El Salvador, sponsored by W.H.O./P.A.H.O.
- 1962 – 1964     Member, Committee on Regionalization, Ontario Council of Health

- 1961 – 1963 Member of General Committee for the Needs and Resources Study, Social Planning Council of Metropolitan Toronto
- Summer, 1960 World Health Organization Travel Fellowship to study medical care, public health and the teaching of social medicine in the United Kingdom, Scandinavia, the U.S.S.R., India, Ceylon, Singapore, Hong Kong, and Japan
- Aug. 1959 Observed preventive medicine and public health teaching in selected South American countries
- Summer, 1955 Faculty Member, World University Service International Seminar, Japan and a further month to study medical education and medical care in Japan arranged by the World Health Organization
- Summer, 1954 Experience with Saskatchewan Department of Health
- Summer, 1953 University of Toronto representative, World University Service International Seminar, India
- 1953 – 1955 Residence don, Burwash Hall, Victoria College
- 1951 – 1960 General practice on part-time basis
- 1950 – 1951 Member, Board of Stewards, Hart House and Secretary, Debates Committee
- 1950 – 1951 Member, Historical Club, University of Toronto
- 1944 Editor, *The Twig*, University of Toronto Schools
- 1938 – 1967 Camper, counsellor, Bantam Section head, camp doctor, Camp Kagawong, Balsam Lake, Ontario